

America	Sat. 20	Indonesia	Mon. 21	Philippines	Fri. 20
Belgium	Mon. 23	Iceland	Tue. 22	Portugal	Sun. 21
Canada	Mon. 23	Italy	Wed. 23	Spain	Mon. 22
Covers	Mon. 23	Japan	Thu. 24	Sweden	Mon. 22
Denmark	Mon. 23	Korea	Fri. 25	Switzerland	Mon. 22
Egypt	Mon. 23	Liberia	Sat. 26	Thailand	Mon. 22
France	Mon. 23	Morocco	Sun. 27	Turkey	Mon. 22
Greece	Mon. 23	Moscow	Mon. 28	USSR	Mon. 22
Hong Kong	Mon. 23	Nicaragua	Tue. 29	Venezuela	Mon. 22
Iraq	Mon. 23	Monaco	Wed. 30	Yugoslavia	Mon. 22
No. 30,134	Mon. 23	Monetary	Thu. 31	Zambia	Mon. 22

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday January 15 1987

D 8523 B

Changing fortunes
at the top
in China, Page 3

World news

Business summary

Death toll of 130 as Europe freezes

Digital doubles profits to \$270m

France called out troops to help cope with the chaos and hardship caused by heavy snow, bitter winds and sub-zero temperatures as northern Europe shivered in icy weather that has killed at least 130 people. By far the biggest death toll, 77 so far, was in the Soviet Union.

Specially-equipped tanks appeared on East German roads to clear snow, hungry wolves scavenged for food in Czechoslovak villages, Paris left the Metro stations open all night to shelter the homeless and the Isle of Sheppey in southern England had six-meter snowdrifts.

Even southern Europe did not escape. Portugal was frozen and fresh snow fell on Barcelona.

Warning by Waite

Within hours of a French photographer being abducted and a Saudi diplomat being reported missing, British Anglican Church envoy Terry Waite warned foreigners about the risks of still living in kidnap-plagued West Beirut and advised them to leave. Page 3

Spain warns UK

Spanish Foreign Minister Francisco Fernández Ordóñez warned that his country's relations with Britain would be adversely affected if the stalemate over Gibraltar persisted. He was speaking after two days of talks with British Foreign Secretary Sir Geoffrey Howe. Page 2

Coalition for Austria

Austria's two main political parties, the Socialists and the Conservative People's Party, reached initial agreement on forming a "grand" coalition government after six weeks of talks. Page 2

Sour Jaruzelski note

Polish leader General Wojciech Jaruzelski's "final" visit ended on a sour note. Three trade union leaders declined his invitation to visit Poland because of their concern for trade union freedom there. Page 2

Athens blackout

Athens and northern Greece were hit by power cuts when about 30,000 electricity workers walked out in advance of today's general strike, which is expected to bring the country to a standstill. Strikers want an end to the current pay freeze.

Rebels defy Aquino

Muslim rebels burned bridges and government buildings and set off explosions in a campaign aimed at deterring President Corazon Aquino from making a weekend visit to the southern Philippines island of Mindanao.

Hu Yaobang mystery

Rumours are growing in Peking that party general secretary Hu Yaobang has been displaced in a power struggle. He has not been seen for several weeks. Page 3

Power station blast

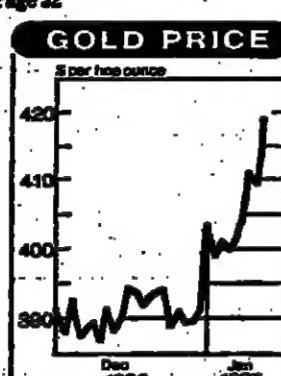
An explosion in a generator room injured 10 people and crippled one of East Germany's main coal-fired power stations at Boxberg, near the southern city of Cottbus. The cause was not yet known.

Chad victory claim

Chad said its forces had overrun a Libyan command post in the rugged north-western Tibesti mountain region, close to the oasis of Zouar, after heavy fighting.

Pretoria relents

South Africa said that British historian Prof. Philip Morris, threatened with deportation, can stay on after all at Witwatersrand University on condition that he "does not promote partisanship". Page 16



WALL STREET: The Dow Jones industrial average closed up 22.07 at a record 2,033.01. Page 4

LONDON hit a fresh record despite appalling weather conditions in Britain. The FTSE 100 edged 1.9 higher to a peak 1,765.1, but the FT Ordinary lost 4.9 to 1,388.4. Gold ended with small gains. Page 4

TOKYO: Hopes of another cut in the official discount rate pushed share prices sharply higher. The Nikkei average gained 240.80 to 18,781.5. Page 4

STOCKHOLM: The Nasdaq index closed up 22.07 at a record 2,033.01. Page 4

PARIS: The CAC 40 closed in New York at 1,822.5; SET 1,437.6; FT 1,196 and 1,192.6; FT All in London to 1,183.6 (DM 1,875); to FFr 9,135 (FF 4,27); to SF 15,389 (SF 7,175); and to Y155,75 (Y155,75). On Friday in England figures the Dow Jones fell to 105.2 from 106.4. Page 33

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OSLO PAULO stock market has plunged 21.3 per cent in past nine trading days in sharp reaction to Brazilian Government's handling of the economy and its failure to agree a prices and incomes policy. on Monday.

CHEMICAL NEW YORK, first of the big US money centre banks to report its earnings increased its net income by 3.1 per cent to \$420.4m in 1986 after increasing its loan loss provisions by more than 50 per cent to \$33.3m. Page 15

AVON PRODUCTS, US cosmetics and fashion jewellery manufacturer, lifted earnings from continuing operations for 1986 by 24 per cent to \$15.5m or \$2.23 a share from \$12.2m or \$1.61, mainly due to the turnaround in its domestic beauty products business. Page 15

WARTILA MARINE, Finnish shipbuilding group comprising the former shipyards at Wärtsilä and Valmet, plans to close at least one larger yard as part of reorganisation following the merger at the beginning of the year. Page 16

Guinness sacks chairman in management purge

BY CLIVE WOLMAN IN LONDON

THE BOARD of Guinness, in a thorough purge of its former top management regime, last night unanimously sacked Mr Ernest Saunders as its chairman and chief executive.

The statement said that a full review of recent events had been carried out which included a letter sent to the board by the former finance director, Mr Oliver Ross. The letter, it subsequently emerged, contained details of a large-scale illicit share swap operation.

However, after a three-hour meeting, the board decided not to disclose immediately any details of the illicit share swap operation which involved Mr Saunders during the final stages last year of the Guinness takeover battle for Distillers.

The board has terminated his position as chairman and chief executive and has urged him to resign his office as a director.

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The two non-executive directors recruited by Mr Saunders, who are thought to have been closely involved in the operation, are Mr Thomas Ward, a US lawyer, and Dr Arthur Fuerst, chairman of Zurich-based Bank Leu. Both have now been sent letters asking them to resign.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knopf, said that the bank would call a press conference soon as it had been granted clearance by the Guinness board. Mr Knopf also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

Mr Saunders announced last Friday night in a face-saving formula that he was stepping aside as chairman and chief executive for the duration of the investigation by the Department of Trade and Industry. However, he would have continued to draw his £275,000 a year salary.

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EUROPEAN NEWS

Spain says Gibraltar puts UK ties at risk

By Robert Maunder,
Diplomatic Correspondent

THE SPANISH Foreign Minister, Mr Francisco Fernandez Ordóñez, yesterday warned that his country's relations with Britain and multilateral relations within the European Community and Nato would be adversely affected if the stalemate over Gibraltar persisted.

Mr Ordóñez was speaking after two days of talks with Sir Geoffrey Howe, the British Foreign Secretary, which were overshadowed by continuing disagreement about the future of the British colony. The Spanish Foreign Minister also had an hour-long meeting yesterday with Mrs Margaret Thatcher, the Prime Minister.

Although Mr Ordóñez described his talks with both Sir Geoffrey and Mrs Thatcher as "very friendly," he made no attempt to hide his disappointment at the lack of progress on the issue of sovereignty over the Rock.

"When one member of the European Community and Nato maintains a colony on the territory of another, the situation becomes daily more absurd," he said at a news conference.

Mr Ordóñez mentioned British and Spanish involvement in co-ordinating foreign policies within the community and the existence of a Nato command post in Gibraltar, as possible sources of tension within the EEC and Nato.

The UK Foreign Office, in describing the meeting as "cordial and frank," virtually admitted that the talks had been less than satisfactory. But it emphasised that Sir Geoffrey "had stressed the importance of managing any differences between Britain and Spain in a spirit consistent with their links of friendship and their common membership of the European Community and Nato."

Although there had been a full discussion of the problem of sovereignty, in keeping with the undertaking given by Britain in the 1964 Brussels agreement with Spain, Sir Geoffrey had reaffirmed Britain's commitment to honour the wishes of the people of Gibraltar.

Mr Ordóñez did not question the right of the people of Gibraltar to exercise a free choice over their nationality. However, that was not the basic problem, which was one of territorial integrity as defined by the United Nations.

Hungary plans market for used W. German cars

By Leslie Collett in Berlin

HUNGARY IS buying second-hand cars in West Germany in an attempt to meet demand for cars in its domestic market. The shortage of Soviet-made Ladas and Czechoslovak Skodas, which are being sold increasingly to the West, means that the gap between supply and demand for new cars in Hungary is widening. A newly formed Hungarian joint venture company has received official approval to import up to 1,500 used VWs, Audi, Ford and Opel cars from West Germany this year and more in the future.

Later, even damaged cars are to be bought in the West and repaired and sold in Hungary. Private buyers from Poland have been active in the West Berlin used car market for some time. They sell the cars at enormous profit in Poland, specialising in repairing partially wrecked Mercedes and BMWs for resale. The cars Hungary is buying are to be up to three years old and with no more than 50,000 kilometres on the odometer. They will begin to be sold in the spring for hard currency plus Hungarian forint.

A three-year-old Audi with 50,000 km would be sold for DM 8,000-Dm 10,000 (£2,840-3,550) plus forints 80,000 forints 100,000 (£1,190-£1,490) including registration and a guarantee.

Moscow lifts curtain on rioting over sacking of Kazakh leader

By PATRICK COCKBURN IN MOSCOW

SPECULATION ABOUT the bottles and stones, and although Soviet police normally carry pistols, they were not armed on this occasion, according to Mr Yeltemisov. The local authorities are reported to have set up platforms for rioters to explain their grievances but few took advantage of them.

Officials claim that senior members of Mr Kusnev's political machine spurred on the rioters with pro-Kazakh and anti-Russian slogans after Mr Kusnev, an ethnic Kazakh, was replaced by Mr Gennady Kolbin, a Russian.

According to an interview with Mr Galim Yeltemisov, public prosecutor for Kazakhstan, published in *Literaturnaya Gazeta* yesterday, only one person—a volunteer policeman—was killed, though "quite a number" of regular and volunteer police were injured in the 10 hours of unrest on December 17.

Rioters pelted the police with

stones and bottles and stones, and although Soviet police normally carry pistols, they were not armed on this occasion, according to Mr Yeltemisov. The local authorities are reported to have set up platforms for rioters to explain their grievances but few took advantage of them.

Both the institutions from

where the rioters came as well as the whole Communist party and state machine is now being heavily purged, according to a placard and "stirring up ethnicity between nationalities."

Finland sees a Soviet mission well accomplished

Olli Virtanen in Helsinki examines the outcome of the new Soviet Prime Minister's recent visit

MR NIKOLAI RYZHKOV, the new Soviet Prime Minister, left Finland in a rush at the end of last week, practically without ceremony. This highly uncharacteristic way to end an official visit was due to the coldest weather (-34°C) since 1940, when Finland won the winter war against the Soviet Union.

The latest meeting in Helsinki left Finland with a feeling of a mission well accomplished, although this time for very different reasons. The talks gave a much-needed boost to the overall economic relations between the two countries.

The sweeping economic reform in the Kremlin also suit Finnish needs. The Soviets seem to use Finland as a test bed for their new economic ideas. According to Mr Ryzhkov, Finland is a "pioneer" in the Kremlin's relations with other Western countries. This role cannot be made tangible, he suggests, but

the main issue of concern during the visit, however, was the plunging volume of trade between the two countries. Conducted on a barter principle, the overall target set for 1986 was at FM 37bn (£7bn). Actual exchange of goods last year amounted to only FM 29bn.

The explanation for this is simple: crude oil, which makes up 90 per cent of Finland's imports, was

expected to cost about \$28 a barrel

from the Soviet Union are also extremely difficult to find.

A substantial decline in the trade volume, as much as 40 per cent by some estimates, loomed large for 1987. It presented a potentially serious threat to many Finnish companies, particularly in the clothing, textile, footwear and construction industries, which relied heavily on exports to their eastern neighbour.

However, an audible sigh of relief was heard in Helsinki last week.

When the trade protocol for 1987 was publicised, there was no dramatic reduction, although this time the two parties were cautious enough not to set a definite figure for the overall volume.

As the authors of the document tell it, the basic total is FM 27bn but this may be increased up to FM 32bn if oil prices rise and Finland finds more imports.

As if to encourage optimism, the



Nikolai Ryzhkov

Finnish companies will, for example, have priority in joint ventures with Soviet firms.

The first such venture, between Finland's national airline Finnair and the Soviet tourist organisation Intourist, on running a Moscow hotel was signed during the visit. A number of other Finnish companies are eager to engage themselves in similar ventures, which tend to involve the Soviet partner holding 51 per cent of equity.

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of FM 1.3bn (£370m) including 20 ships during their visit.

Finners were pleased about the outcome. The Soviets were also prepared to change their ways. For example, Finland's national oil company, Neste, will now get substantially more Soviet oil to trade on the international markets.

Another sign of flexibility was the agreement on the trade surplus. The Soviet Union complied with Finnish demands to set the surplus to an interest-bearing special account and tie it to a basket of currencies in order to protect it against a possible devaluation of the ruble.

Moscow will pay the 300m ruble (£450m) surplus back over the next five years.

Mr Ryzhkov's visit had less political importance, but it was equally successful on this front. Old clichés of "good relations," "non-interference" and "striving for peace" were

included in the final communiqué, but Finnish neutrality did get mentioned twice rather than once or not at all.

The visit also gave Mr Ryzhkov a chance to play his part in the new Soviet "glasnost" or openness. He attended his first press conference in Helsinki and covered a wide range of subjects.

During his visit, Mr Ryzhkov invited both Finland's President Mr Mauno Koivisto and Prime Minister Mr Kalevi Sorsa on an official visit to Moscow later this year.

Finners continue to strive to foster good relations because, even though they were the winter war, they lost the following one in 1944. Now the name of the game, in crude terms, is to preserve neutrality and benefit from economic relations with Moscow. These principles seem to be working well at the moment.

Prospect grows of W. German tax cuts

By David Marsh in Bonn

THE West German Government is moving closer to a decision to cut taxes after the general election on January 25.

Mr Martin Bangemann, the Economics Minister, said yesterday that there was no present "need for action" in spite of signs in recent months of a slowing of the country's economic growth. But officials said if the economy still appeared to be flagging during the run-up to the Venice economic summit in the early summer, then tax cuts were likely.

Possibilities include a 10 per cent cut in taxes under the country's Stability and Growth Law or else the bringing forward of about DM 3bn worth of tax cuts already programmed for January 1988.

The Government's 1987 economic report, approved by the cabinet yesterday, projects real growth of about 2.5 per cent this year, the same as in 1986.

Although it remains optimistic, pointing out that growth could end up exceeding 2.5 per cent, the tone is much more cautious than two months ago, when the Government was predicting expansion of 3 per cent for both 1986 and 1987. The Government is also forecasting that the country's massive current account surplus in 1987 will fall only slightly.

Mr Bangemann pointed to the risks that West German exports—which account for about a third of gross national product—would come under further pressure as a result of the sharp rise in the D-Mark's value.

He refused to discuss the possibility of a further revaluing of the currency after its rise of 3 per cent within the European Monetary System last weekend—an adjustment which the foreign exchange market believe is insufficient.

However, he said that the further fall in the dollar yesterday meant that "export chances have not become better."

The Government's report forecasts only a slight fall in unemployment. This is seen as declining by 30,000 to 2.5m on average this year, making up 8.5 per cent of the workforce compared with 9 per cent in 1986. Prices are forecast as rising slightly, with an inflation of under 1 per cent compared with a 0.2 per cent fall in average prices in 1986.

Mr Bangemann said the current account surplus was expected to fall only moderately—from DM 60bn (£21bn) to DM 55bn (£22bn), compared with DM 70bn (£25bn) last year. This is a smaller decline than predicted up to now by the Bundesbank, the central bank, which has said it believes the surplus could fall by DM 10bn-DM 20bn.

In spite of falling orders in industry in the past few months, Mr Bangemann refused to recognise any significant slackening in the economy.

This was contested yesterday by the opposition Social Democratic Party, whose economic spokesman, Wolfgang Roth, said the report added up to a crude attempt to fool voters. The West German savings bank association also said yesterday that the economy had clearly lost momentum.

Drugs link in attack on envoy

A COLOMBIAN group named after a man jailed in the US for drug smuggling, claimed yesterday to have carried out the shooting on the life of Mr Enrique Paredes, Colombia's ambassador to Hungary.

As Justice Minister, Mr Gonzales was prominent in the fight against drugs trafficking from which he had received several death threats. His predecessor was murdered in Bogota in 1984 and Mr Gonzales was appointed to Budapest because it was considered out of reach of the Colombian drug mafias.

He was shot in the head twice on Tuesday but his brain was not damaged.

FINANCIAL TIMES
Published daily except Sunday and holidays. U.S. subscription rates \$600.00 per annum. Second class postage paid at New York, N.Y., and at other mailing offices. POSTMASTER: Please address changes to FINANCIAL TIMES, 14 East 50th Street, New York, N.Y. 10022.

EUROPEAN NEWS

EUROPEAN NEWS

OVERSEAS NEWS

Disappearance of Hu raises demotion fears

BY ROBERT THOMSON IN PEKING

THE CHINESE Communist liberalism which has already seen the purging of a few propaganda department officials and a couple of writers and academics.

But a far more likely conspiracy theory is that Hu's long-term lack of authority is the reason for his demise, and that he is disliked by conservatives and conservatives alike. Who have used the recent student protests as an opportunity to remove him. The Chinese expert predicts he will be transferred to the Chinese People's Political Consultative Conference, a senior advisory body, in order to save face.

A meeting of senior Chinese officials to be televised today will provide clues to the party bosses' fate. In a message during last night's national television news, all party members were instructed to watch the important broadcast.

Diplomats are divided on the rumours. A long-service diplomat said the reported removal of Hu is "unexpected," "out of character" and "probably wrong." But others are con-

vinced that the merging of left and right to one man is entirely plausible.

Until last year, Hu had been thought of by most diplomats as the natural successor to Deng Xiaoping, the paramount Chinese leader. But it is widely believed that the party does not want to repeat the mistakes of the Chinese military, and his occasional gaffes and scattements are thought unbecoming of a Chinese leader.

Zhao Ziyang is a confirmed reformer and there is no reason why the economic reforms should be derailed even if Hu is replaced. If events take place as rumoured, the party will become a firm favourite to replace Deng Xiaoping, who has indicated he will stay on beyond the next months.

The anti-bourgeois drive formally claimed another victim yesterday with the expulsion of the communist party of Shanghai writer Wang Biwang, for describing socialism as an "illusion" that is "feudal" or "semi-feudal in essence" and inspiring students to protest.

Hu is the only victim, the overthrow will not necessarily trigger further changes in the party. Yet there are good reasons why Hu should not be displaced. He has been in charge during a time of unprecedented party stability and



Robin Pauley reports on victims of the swing back to conservatism

Changing fortunes in China

THE POLITICAL winds of fortune change direction faster in China than almost anywhere else in the world and for Wang Meng, the new Culture Minister, and Professor Yang Lihua, vice chancellor of Anhui Science and Technology University, the gentle breeze of liberalism has turned very suddenly into an icy conservative blast.

Professor Fang, who yesterday lost his job, is in the most trouble. But the irony is greatest in Wang's case. He almost certainly will not lose his job but he is confronted with a sharp change of political climate for the second time in

Wang, 52, first incurred the wrath of the party hierarchy as a young writer exactly 30 years ago when he wrote a short story—*A New Young Man Arrives* at the Organisation Department—which was highly critical of the endemic bureaucracy and the cadre system in China. It was denounced as a "bourgeois" and rehabilitated in 1978.

Now he is feeling the coolness of the official machine once again, this time as a member of its top echelons. While he seems certain to retain his

ministerial post, the attack by senior conservatives complaining about his bourgeois liberalism will sharply curtail his ability to encourage free expression in the arts world in China.

The speed with which things change is dramatic. On November 14 Wang told a group of Financial Times journalists in Peking: "Only in recent times in the literary field has a democratic way of thinking returned. Writers do not have to be worried about being punished for what they write, scholars don't have to be worried about what they think and what they say."

Yet now, barely two months later, he is in trouble and two prominent writers and critics, Wang Biwang and Liu Binlang, vice chairman of the Chinese Writers Association, are in disgrace and expected to lose their party membership.

Wang was reluctant to become a minister. The central committee spent six months persuading him to accept and he said: "I have never stopped being a writer. I still feel as a member of a writing group. I am not just a minister. I like to remain equal

with writers and artists. I hope they feel I am one of them and not above them," he told us.

But only three weeks after this interview the student demonstrations for more freedom and democracy started at the Science and Technology University in Hefei, capital of the central Chinese province of Anhui, and spread to at least 10 other cities including Shanghai and Peking. Reformers in the leadership were forced to agree with the conservatives that liberalism and free expression were getting in the way they think and what they say.

Students at Hefei got encouragement from Professor Yang, who paid a high-profile day for taking Cultural Minister Wang's toes literally: after some days of enforced residence at Peking University with his family he lost his university post and is likely to lose his party membership.

He is a widely respected physicist who has travelled abroad several times. He recently returned from a sabbatical in Rome to complain bitterly about the way intellectuals in China lacked respect or status.

In November he urged Chinese intellectuals to assert their independence against the bureaucracy. After encouraging the Hefei students he clashed with Vice Premier Wan Li, a political reformer who had been trying to defuse the situation.

What is most striking about the present turn against intellectuals is the way it mirrors previous events. Wang Meng's rough treatment of the "100 flowers movement" when free expression flowered briefly in 1957 until the intellectuals were harshly brought to heel.

A new "100 flowers" campaign was launched last year and Wang Meng told us this was the only real such campaign. "In the last one 100 flowers could never really blossom instead of letting 100 flowers bloom from different schools of thought, trouble awaited anyone who spoke their mind.

But he was too optimistic too soon. Intellectuals are being criticised and intimidated and have gone to ground. Wang Meng is learning once again that flowers cannot bloom through ice.

Iran launches fresh assault on central front

IRAN said yesterday it had launched a fresh offensive overnight in the mountainous central sector of the war front, but Iraq claimed it had " pulverized" the attackers. AP reports from Nicosia.

The operation came five days after Iran began a large offensive to the south on the 730-mile front in a push toward the Iraqi port city of Basra.

The Islamic Republic News Agency (IRNA) said Iranian forces killed or wounded 1,000 Iraqis and "liberated" 100 sq km of Iranian territory in the new overnight offensive.

The area, just north of the Iranian border town of Sumar and only 120 km northeast of Baghdad, the Iraqi capital, was one of the first slices of Iranian soil occupied by Iraq when it launched its war on Iran in September 1980.

The Iranian News agency, monitored in Nicosia, said Iran

fired a missile at the Prime Minister's office in Baghdad on Wednesday to retaliate for recent air strikes on Iranian cities.

Baghdad Radio said the missile hit a residential area, killing "many" people. It was the third missile attack on the Iraqi capital in four days.

In the ground fighting, Iran quoted Mr Hussein Musavi, Prime Minister, as saying Iran's forces inflicted heavy blows on the central front, "breaking the backbone" of the Iraqi army.

Baghdad Radio said Iraqi commanders were prepared for the overnight attack.

"We were expecting the enemy offensive at a time when Basra was the target of another attack," said an Iraqi military spokesman.

The Mujahideen are saving their bullets for January 15," said one rebel spokesman.

Gen Najibullah, the Afghan leader, has said his unilateral ceasefire will last six months to begin with if the guerrillas also stop firing.

But the western-backed rebel groups based in Pakistan have scorned the ceasefire and have pledged to fight on until the Communists are beaten and the Soviet occupation forces expelled. Some have even promised to redouble their attacks.

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Gen Najibullah's ceasefire offer was reinforced by an unplanned visit to Kabul by a senior Soviet delegation led by Mr Edvard Shevardnadze, the Foreign Minister, last month.

Ceasefire in Afghanistan to start today

BY DAVID DODWELL IN HONG KONG

THE KOWLOON walled city, which China has always claimed as sovereign soil even though it is no more than a ramshackle warren of streets in the heart of urban Hong Kong, is to be cleared of its 40,000 residents and flattened to make a park.

Without prior warning, 60 teams from Hong Kong's housing department poured into the city yesterday morning to begin demolishing local landlords built shantytown structures that were precarious to live in, and a serious fire hazard.

Over the past eight years, Hong Kong police have gained a firm foothold in the area. Vice officers cracked down on though officers know of a number of "ancient prostitutes" that still ply their trade, and of illegal gambling dens. Unregistered dentists and doctors also concentrate in the area.

The status of the walled city has been anomalous ever since the convention of Peking was signed in 1898. Under that agreement, Britain took a 99-year lease on a large area beyond the originally colonised area of Kowloon, but left the Qing Dynasty garrison with the "pig leaf" of the walled city.

There was evidently little opposition, and no violence, once locals realised the move had Peking's blessing, the few complaints evidently disappeared. Volunteers working in the area said that most people are relieved that the Government has at last moved to eliminate the squatters that shrouds the city.

The Hong Kong Government's success in reclaiming Peking's support for the elimination of one of the most blighted spots in the British territory was being regarded yesterday as a tribute to the headway made in Sino-British relations since the signing of the joint declaration on Hong Kong's post-1997 future.

For decades, the walled city—which is actually an area of about 30,000 sq yards—has been a synonym for vice in Hong Kong. Regarded as a no-go area for the Hong

Pekinese, it was once a haven for triads, drug traffickers, illegal gambling, prostitution, illegal businesses, and illegal immigrants.

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AMERICAN NEWS

AT&T removes pregnant women from chipmaking

BY ANATOLE KALTSKY IN NEW YORK

AMERICAN Telephone & Telegraph is removing all pregnant women from its computer-chip production lines in response to a study which has found abnormally high rates of miscarriage among women working in semiconductor manufacturing.

The action by AT&T, which is one of the world's largest manufacturers of computer chips, could point to serious difficulties for the semiconductor industry around the world.

Young women make up the overwhelming majority of workers in the "clean rooms" where silicon chips are loaded with traces of rare impurities to give them their unusual electrical properties.

Strong solvents, volatile acids and rare gases, including arsenic

compounds, are used in these fabrication processes and these are suspected to be the cause of pregnancy problems.

Executives in Silicon Valley expressed anxiety yesterday about the possibility of workers compensation lawsuits if links between semiconductor manufacturing and reproductive problems are confirmed — especially as there is now also concern in the medical profession about the effects of semiconductor fabrication on women of child-bearing age who are not pregnant.

AT&T's decision, which was announced on Tuesday, was motivated by a study conducted by the University of Massachusetts and originally commissioned by Digital Equipment

Corporation in 1983. The study showed that women in the etching and gas treatment areas of DEC's semiconductor lines had a miscarriage rate of 39 per cent, compared with a rate of only 18 per cent in the control group and 20 per cent in the US population at large.

AT&T is the first major manufacturer so far to respond to these findings, which have not yet been published.

But IBM, the world's largest chip-making company, and the Semiconductor Industry Association, the trade group representing Silicon Valley, have been encouraging their women workers to consult their doctors and request transfer from the production areas if they were advised to do so.

Babbitt steps forward as official runner in the presidential race

BY STEWART FLEMING IN WASHINGTON

THE FIRST official Democratic contender in the 1988 presidential election sweepstakes, ex-governor Bruce Babbitt of Arizona, took his bow on the Washington stage on Tuesday brandishing some startling ideas and a refreshing wit, a combination which he hopes will help to distinguish him from others in the pack.

It is just a week since Governor Babbitt, a scrawny and athletic 45-year-old, filed with the Federal Elections Commission as a presidential candidate, subjecting his campaign to the federal election financing laws in return for the possibility of qualifying for matching federal election funds.

The list of democrats either pursuing the presidency or trying to decide whether to, is a long one. It ranges from the likes of former senator Gary Hart and Representative Richard Gephardt, who are already running hard, to Governor Mario Cuomo of New York. Mr Cuomo, like Mr Hart, is seen as a prospective frontrunner but is maddening his supporters by seeming uncertain about whether to take the plunge.

So far, however, only Governor Babbitt has committed himself to a legal route to run an early move indicative of some extent of his position amongst the second rank of recognised challengers for his party's nomination. Even he has yet to



Bruce Babbitt: hot in the ring

make a formal announcement of his candidacy.

He is already fielding questions beginning with the words "if you were president" and answering them with a directness which reflects his belief that if he is to make an impact it will have to be by playing to his strength as a man with experience in government and the intellectual curiosity to grapple with complex issues.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point, for he is a scoundrel of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands! It flies by itself!'".

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade must be replaced.

He denies that this is just another version of the closest protectionism which exists in the Democratic Party.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

US retail sales rise by 4.4%

A CONSUMER buying spree led by purchases of new cars to reap tax benefits, pushed US retail sales up 4.4 per cent in December, the second highest monthly rise on record, Reuters reports from Washington.

Car sales jumped 16.2 per cent from November, while other retail sales rose 6.9 per cent, spurred by Christmas shopping, according to official figures. The overall rise was second only to the 5.8 per cent advance last September.

BY CANUTE JAMES IN KINGSTON

AFTER 10 months of negotiations the International Monetary Fund has agreed to give Jamaica access to new credits of \$162.6m over the next 15 months.

Mr Edward Seaga, Jamaica's Prime Minister and Finance Minister, who announced the agreement, appears to have achieved his original aim of getting 10 per cent economic growth against the Jamaican dollar, which he said three months ago the fund had requested as a precondition.

Jamaica is being required, however, to keep inflation this year to below 7 per cent, about half the rate for last year. Achieving this is likely to be made easier by maintaining the parity of the currency, price controls on imported food, and a 10 per cent limit on wage rises.

Rainbow losses from these cuts are to be met by increases in stamp duties on cheques, promissory notes, bonds and insurance licences.

The conclusion of the agreement with the IMF will clear the way for Jamaica's hard-pressed economy to draw down loans totalling \$96m.

The Island's economy, which depends mainly on tourism and the export of bananas, sugar and bananas, grew by 2 per cent last year, after declining by 4 per cent in 1985.

IMF agrees \$133m credits for Jamaica

BY CANUTE JAMES IN KINGSTON

A VIRTUAL revolution is taking place in the Dominican Republic's garment industry as a result of market opportunities created by a new US imports policy. But the spectacular growth in shipments registered by the Republic and elsewhere in the Caribbean is making the US industry more than a little uneasy.

US Commerce Department officials have rejected suggestions that they intend to make the Caribbean a major source of supply in an attempt to slow what the Administration regards as excessive rates of growth in imports from the Far East.

However, the US has made it possible for the region, which in 1985 supplied 5 per cent of the country's garment imports, valued at \$500m, to increase its market share to what Caribbean trade officials suggest could be 12 per cent by the middle of this year.

The Commerce Department's figures indicate that such rapid growth is possible. Caribbean textile shipments to the US between January and July of last year totalled \$37m square yards equivalent.

The access levels, established in bilateral negotiations with the US Commerce Department, are based on existing and potential production capability.

The US International Trade Commission reports that the Dominican Republic's shipments of garments to the US are worth \$200m per year and that the country is now the 12th largest among 41 suppliers of manmade fabrics to the US and the 17th largest among 41 suppliers of cotton fabrics. Dominican cotton fabric exports to the US last year grew by 36 per cent to \$8.3m square yards equivalent.

The Dominican Republic, which has been attracting investors from the US and the Far East, is expected to increase garment exports to the US by 50 per cent this year, bringing employment in the garment industry to 150,000.

Access level

But the region has been making use of Ram 807, which allows the re-export of assembled garments and other products. Duties at low rates is charged only on the value added in the Caribbean.

However, a more recent facility is causing dispute in the US industry. Caribbean states have been offered guaranteed access levels for garments assembled in the region from cloth made and cut in the US.

The access levels, established in bilateral negotiations with the US Commerce Department, between January and June of last year were 90.5 per cent higher than the corresponding period of 1985 and it is on this basis that Mr Ver suggested total earnings from garment exports for 1986 at \$95m, following earnings of \$54.27m in 1985.

Significant expansion is also expected in El Salvador, Costa Rica, Honduras and Belize.

The Jamaican Government has also agreed with the fund that corporate taxes will be cut from 45 per cent to 33 per cent, and that import duties, which are as high as 200 per cent, will be reduced to between 5 and 30

per cent.

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"Just a precaution," it was explained.

White House to send top trade team to Tokyo for talks

OF CONGRESS, the Republican Administration needs to show it is taking action to tackle the huge US trade deficit, he said.

Although the final agenda of the meetings has yet to be set, some of the issues to be discussed are parts and semi-conductors. The US officials also want to talk about giving foreign lawyers greater freedom to practice in Japan.

But the focal point of the visit is likely to be US calls for greater foreign participation in construction of the Kansai airport in western Japan.

Washington is even considering sending Mr H. P. Goldsmith, Assistant Commerce Secretary to Japan next week for talks with major US Congressmen.

With most US Congressmen seeing the issue as symbolic of what they see as Japan's closed markets, a top US official expressed pessimism about the ability of the Administration to strike a deal with Japan quickly enough to satisfy US pressure groups.

Zambia plan for \$430m debts collapses

By Victor Miller in London

KAMERIA'S plan to start repaying short-term external debt arrears totalling about \$430m (£300m) has collapsed because of a severe shortage of foreign exchange, the central bank has announced.

Dr Leonard Chilwane, governor of the Bank of Zambia, said in a statement in Lusaka that the dismantling of the so-called "pipeline" of trade and personal debt arrears had been postponed indefinitely.

Details of a scheme for issuing promissory notes to trade creditors, for payment in the years to 1986, were released less than five months ago. The pipeline goes back to the 1970s.

Zambia's admission of defeat follows a weakening in the price of copper, its main export, and problems with the International Monetary Fund.

The IMF has been supporting an economic austerity programme but has suspended payments to Zambia because the country is in arrears to the Fund.

Uncertainty in Zambia has been heightened by recent comments by the effect of economic austerity and by President Kenneth Kaunda's hostile stance towards South Africa.

While the scheme for paying pipeline debts is on ice, the only way of settling claims will be in kwacha, the local currency, for repayment in approved productive enterprises in Zambia, Dr Chilwane said.

Up to \$400m of the pipeline will be traded and \$30m for outstanding personal remittances. The Bank of Zambia says it will do its best to settle the personal remittances because of the hardships suffered by individuals, although payments will depend on foreign exchange inflows.

The most obvious projects are said to have already been singled out by US companies involved in implementing the \$3.5bn "Peace Shield" early warning and battle field communications system.

This deal, won by a consortium led by Boeing early in 1985, involved a firm commitment on investment by joint ventures amounting to 35 per cent of the contracts concerned.

THE ISSUE of "offset investment" by UK companies against British Aerospace's contract to supply Saudi Arabia with 122 aircraft and related services is expected to be raised during the visit of Mr Paul Channon, Secretary of State for Trade and Industry, to the kingdom this week.

No firm commitment was made when the first three letters of acceptance worth about \$5bn (£3.5bn) were signed under a government-in-government agreement last February as a compensation reverse flow of capital, UK officials and BAe continue to stress.

Fulfilment of the "understanding" relating to the deal reached at the last minute the request of the Saudi Government could prove a difficult problem if Riyadh continues to insist that joint ventures should be estab-

lished.

So far, no feasible projects have been identified of the kind that might satisfy the Saudi wish for a transfer of technology.

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UK NEWS

High coal stocks aid fight against blackouts

By Maurice Samelson

BRITAIN'S electricity industry was yesterday fighting to keep the lights on as it faced its biggest challenge since the miners' strike of 1984-85.

Rail movements of power station coal were cut to only 10 per cent of scheduled deliveries but, in the miners' strike, high levels of stocks in power station yards were one of the reasons for the Central Electricity Generating Board's lack of concern.

But the contrasts between the big freeze and the miners' dispute are even more striking. This time, the flow of coal to power stations is cut not by militant trade drivers but by General Winter, whose prolonged absence from the battlefield two years ago helped smash the strikers' victory prospects.

In some respects, today's problems are even more daunting because the freezing weather rules out any option of switching railborne coal to roads.

The pits are producing at a high level but, the icy weather has crippled many coal preparation works. Another difference is that in the strike, the CEBG was burning almost as much oil as coal to eke out coal supplies—it was even burning oil in coal-fired stations. This time, with coal in plenty, the coal-burners are running flat out.

The contrast between the two power crises is visible on the large, illuminated diagram of the national grid in the CEBG control centre near London's Southwark Bridge. During the strike, it showed that the nation's electricity was being generated in the centre and south of the country and distributed northwards. It now shows that the system is operating as it was designed, with the North, North East and Midlands pushing as much power as possible to the wintry South and to East Anglia.

But, as in the days of the strike, the CEBG's advisers yesterday exuded the same calm confidence of avoiding power cuts. Although demand is higher than anything the Board has previously encountered, it took comfort from the fact that the snowfall so far been dry and powdery. When the South West was blacked out in December 1985, the trouble was not lack of capacity but high groundworks, the clashing of lead-on conductors, and the heavy snow.

The year was marked by a surge in trading of contracts based on government securities and particularly long-term UK gilt-edged bonds. Liffe's long gilt futures showed a 282 per cent increase in volume to 2.6m contracts over the year, worth a total of £130.5bn. The exchange also launched an option on the contract during the year. It traded 275,081 contracts.

Gilt futures and options are expected to continue their rapid expansion this year following Big Bang reform in October, which expanded the number of lead-on conductors, and the 1,000 MW from Electricité de France through the cables cut into the bed of the English Channel. However, because of technical faults in France, EDF was prevented from supplying the cables' full 2,000 MW capacity, which was officially commissioned less than three months ago. Men and Matters, Page 24

Although the CEBG is able to squeeze rather more out of its power stations than they are designed to generate, its main margin of safety this week has been the power imported from Scotland and France.

For the past two days, it has been buying 1,000 MW from the South of Scotland Electricity Board, which says it has been supplying its own customers without difficulty.

Last night too, the CEBG was hoping to receive another 1,000 MW from Electricité de France through the cables cut into the bed of the English Channel. However, because of technical faults in France, EDF was prevented from supplying the cables' full 2,000 MW capacity, which was officially commissioned less than three months ago. Men and Matters, Page 24

Builders seek unused farmland

By JOAN GRAY, CONSTRUCTION CORRESPONDENT

A MERE fraction of the redundant farmland in Britain would be enough to provide all the extra land required for housing until the end of the century, says a study from the House-Builders' Federation.

Increased agricultural productivity and stricter European Community policies on food surpluses have meant that between 24m and 4m acres of farmland will become redundant over the next ten years.

Pressure to protect the countryside—and to allow sufficient land for building houses, particularly in the south-east where demand is strong and land prices rose by

29 per cent last year—make this a hot political issue.

Uses for the surplus land—including small industry, forestry, riding schools and golf courses, as well as house-building—were discussed yesterday at an inter-departmental committee, chaired by the Ministry of Agriculture. No decision was reached.

Mr Nicholas Ridley, Environment Secretary, is known to oppose building in the countryside, his position being popular with Conservative voters—and to be determined to cut the number of new houses built in the south-east.

But house-builders argue that there is already a shortfall in the number of new houses

being built. The current rate is 50,000 new homes a year less than the 250,000 to 280,000 that the Royal Institution of Chartered Surveyors estimates to be needed to cater for new households and changing regional demands.

This target of 50,000 extra houses a year could be met by making available fewer than 5,000 acres of land—a small fraction of the total agricultural land," said Mr Peter Short, federation president.

"We suggest that much less than 200,000 acres over the next 13 years would give us all the building land we need to make up the shortfall of houses and allow for other developments and that this is only a small

part of the 4m acres of surplus agricultural land."

The builders' pleas may crumble in the face of Mr Ridley's determination to cut the number of new houses built in south-east England to 46,000 a year in the 1990s, from the present 63,000 houses, and the move by the Environment Department to allow local authorities such as Berkshire to reduce the number of houses built in their areas.

Mr William Waldegrave, Planning Minister, has emphasised that there is a question of sweeping away controls on redundant farmland or of building tower blocks in farmyards—but that small-scale developments are still possible.

Plan to train 4,000 construction workers

BY OUR CONSTRUCTION CORRESPONDENT

A PLAN to train 4,000 people as skilled workers in the building industry is being prepared by the Construction Industry Training Board.

Strong demand for shops, offices and houses for sale means that the industry is suffering a severe shortage of skilled craft workers, especially in the south-east.

Mr John Patten, Housing Minister, has asked the board to prepare a report before Easter on ways to put 4,000 extra people into training in

the industry by the end of the year.

Skilled workers are needed urgently so the board has also been asked to look at quicker training than the traditional three-year apprenticeship. This could include shorter general craft training courses for school-leavers and quick retraining for unemployed adults.

The shortage of skilled workers is partly because construction companies cut their training programmes when workloads declined in the early

1980s. These have recovered but companies have not increased their training to match so there are only 16,000 apprentices in training while 22,000 are needed.

Construction industry workloads have grown for the sixth year running, with a growth of 3 per cent to 5 per cent predicted for 1987," said Mr Patten, announcing the initiative after talks with construction industry leaders yesterday.

"Workloads in the south-east are now back to the levels of 1978, but the industry has con-

tinued to cut its training, giving a crocodile jaws effect of workloads going up while training goes down. The industry too often regards training as a cost, rather than an investment which will lead to improved output," he added.

The board has funds to cover the cost of setting up quick craft courses, having continued to pre-train 1,000 workers for the board. It may be able to offer larger training grants to companies as an incentive to take on more workers for training.

Volume on Liffe up 96%

By Alexander Nicoll

VOLUME ON the London International Financial Futures Exchange rose 96 per cent last year to a record 6.95m futures and options contracts.

The daily average volume of 27,475 contracts—or which 25,578 were futures contracts—represented a turnover of \$2.1bn each day.

The year was marked by a surge in trading of contracts based on government securities and particularly long-term UK gilt-edged bonds. Liffe's long gilt futures showed a 282 per cent increase in volume to 2.6m contracts over the year, worth a total of £130.5bn. The exchange also launched an option on the contract during the year. It traded 275,081 contracts.

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because of technical faults in France, EDF was prevented from supplying the cables' full 2,000 MW capacity, which was officially commissioned less than three months ago. Men and Matters, Page 24

Morgan tops merger table

By MARTIN DICKSON

MORGAN GRANFELT, at the centre of controversy over its takeover tactics in the Guinness affair, kept its place in 1986 as Britain's leading merchant bank for merger and acquisition work according to figures published by Financial Times Mergers and Acquisitions, a monthly magazine.

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* Figures allow banks full value of bids where more than one adviser, and allow advisers to claim the value of two competing bids for a company. Figures include both deals for publicly quoted and private companies completed within the year.

LEADING FINANCIAL ADVISERS—METHOD 2*

Financial adviser No. of deals (Quoted 'cos) Value

Financial adviser	No. of deals	(Quoted 'cos)	Value
Morgan Grenfell	79	(51)	13,229
Hill Samuel	62	(50)	12,301
Goldman Sachs	9	(4)	9,747
S.G. Warburg	10	(34)	5,783
Hambros	47	(26)	7,405
N.M. Rothschild	31	(18)	7,128
Charterhouse	40	(19)	6,415
Schroder Wag	62	(24)	4,372
Robert Fleming	54	(26)	5,452
Hill Samuel	73	(39)	4,898
Samuel Montagu	26	(14)	4,742

* Figures allow banks full value of bids where more than one adviser, and allow advisers to claim the value of two competing bids for a company. Figures include both deals for publicly quoted and private companies completed within the year.

LEADING FINANCIAL ADVISERS—METHOD 2*

Financial adviser No. of deals Value

Financial adviser	No. of deals	Value
Morgan Grenfell	11,694	\$4,775
Kleinwort Benson	5,775	6,345
S.G. Warburg	4,385	4,080
Hill Samuel	4,090	4,552
N.M. Rothschild	4,052	4,022
Schroder Wag	3,672	3,672
Hambros	3,598	3,598
Charterhouse	3,463	3,417
Goldman Sachs	3,417	3,417
Robert Fleming	3,265	3,265
Samuel Montagu	3,122	3,122
Robert Fleming	2,922	2,922

* Notes: Table adjusted to eliminate adviser's claim to the value of two competing bids for a company and dividing gross value of bids between joint advisers.

The table allows a merchant bank to double count rival bids for the group. It also allows each merchant bank involved in the team to advise a company to claim the full value of that bid.

Table two removes the double counting and divides the value of the bid between the various advisers. The result is a substantial change in the ranking, with the smaller banks, such as Charterhouse, dropping down the list. So too does Goldman Sachs, which has yet to act as sole adviser to UK companies making a bid for another publicly quoted group.

The relative strengths of the various houses, because of the number of particularly large bids involving complex rival offers and several joint advisers.

Table one allows a merchant bank advising a company to double count rival bids for the group. It also allows each merchant bank involved in the team to advise a company to claim the full value of that bid.

The table removes the double counting and divides the value of the bid between the various advisers.

According to BES, the Department of Trade has "no record of having received a prospectus." The sponsors say the prospectus was sent.

Mr Ralph Fagan, of sponsors Capital Matchmakers, a Banturbury-based group, aims to raise £2.5m by the issue of 5m ordinary shares at 50p each.

The company has not yet traded but hopes to expand on the base of a public house, the Cartwright Arms, which in the year ending September 1986 made net profits of £5,000 on turnover of £150,000.

By expanding into hotels, nightclubs and discos, Kephasian forecasts pre-tax profits for the year to December 31 1987 of £270,000 on sales of £2.5m.

The research report, issued by BES Investment Research, casts doubt on the commercial viability of the venture and cites three instances where it alleges the requirements of the Companies Act have been breached.

First, a sale price of £175,000 for the Cartwright Arms proposed by three members of the Down family—two of whom own Kephasian—does not specify a figure for goodwill, as required by the third schedule of the Act.

However, the relevant section of the Act seems to bear out the view of BES. Investment Research on this point.

Mr Fagan also claims that statements of consent do not need to be included with the prospectus and that all relevant documents can be inspected at the offices of the accountants and auditors.

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UK NEWS

Directors call for budget tax cuts of £4bn

BY JANET BUSH

BRITISH BUSINESS leaders will today urge the Government to cut taxes by £4bn in this year's budget and to maintain its commitment to zero inflation by re-establishing the money supply as an important determinant of policy.

In its submission for the 1987 Budget to Mr Nigel Lawson, the Chancellor, the Institute of Directors called for a 3p reduction in the basic rate of income tax for the fiscal year 1987-88. It also wants 10p of the higher tax rate.

A reduction in the rate of corporation tax paid by small companies is included in the proposed tax cutting package, as are lower inheritance taxes and an increase in the value added tax threshold.

A delegation from the institute, headed by Sir John Hoskyns, its director general, is to meet the Chancellor for a second time. It will ask him to consult the Government on Budget day for a long-term strategy which both cuts taxes and reduces government spending.

The institute said: "Tax cuts are a necessity, not a luxury, if the British economy is to regain its former international competitiveness. The luxuries are excessive government spending and a subjective and incoherent monetary policy."

Sir John said he believed the

increases in public spending announced in November's Autumn Statement were the product of internal political pressures.

The Chancellor should treat the rise in spending as a temporary election year aberration.

The institute said two cuts of £4bn in the first year - with the rest incurred within the fiscal 1987-88 year - would be well within the bounds of financial prudence. They should be funded by the sale of assets and by a £1.5bn increase to £2.5bn in the planned Public Sector Borrowing Requirement next fiscal year.

It calculated the net cost of a £4bn fiscal adjustment would be only about half that figure once supplementary effects were taken into account.

It said: "Britain has paid a heavy price in job losses and tax cuts forgone for the fiscal conservatism that has dominated policy." The Government was unusually obsessed with the PSBR, Sir John said.

The institute urged the Government to re-establish the quantity of money as a determinant of policy and to utilise a weighted indicator of money supply.

Institute of Directors Budget Representations, IoD Policy Unit, 116 Pall Mall, London SW1Y 5ED. £2.95 plus 35p postal charge.

Tourist spending falls only 3% despite fewer visitors

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

THE NUMBER of overseas visitors to Britain may have fallen sharply last year, but those who made the trip appear to have spent more freely than in the past.

Latest figures from the British Tourist Authority show that in the first 10 months of 1986 the number of foreign visitors was 6 per cent lower than in October 1985, but a 16 per cent rise in West European visitors seems to have more than offset both this and a 12 per cent drop in numbers from the rest of the world.

Spending by overseas residents during the month was only 1 per cent less than the previous year.

"Top Jobs" at Whitehall, RIPA, 3 Bridgewater Walk, London SW1H 5AE.

Whitehall 'has not become politicised'

BY HAZEL DUFFY

MRS THATCHER, the prime minister, is cleared of accusations that she has systematically "politicised" the civil service in an independent report published today.

At least 124 people have been killed by the arctic conditions throughout Europe.

Temperatures dropped to a record -42°C in Eastern France. London recorded its coldest January day of -8°C since records began in 1940.

In the City of London, less than half the staff turned up to many banks and stockbroking firms as commutes were forced to stay at home. British Rail's southern region estimated only 3 per cent of its trains were operating. Waterloo station, one of the biggest in Europe, was closed for over an hour in the morning due to frozen points and snow drifts.

The report was prepared by an eight-member working group of the Royal Institute of Public Administration, chaired by Professor David Williams, a leading administrative lawyer. Two former Cabinet ministers - Lord Barnett and Mr David Howell - were members of the team which also included Sir Kenneth Cunneen, a former permanent secretary.

The authors say the system by which senior appointments and promotions are made in the civil service is "flawed in secrecy". (Sir Robert Armstrong, head of the civil service, agreed to help the inquiry only with factual information.) The report, therefore, was "assembled only with difficulty."

The author's understanding, however, is that when Sir Robert makes recommendations to the Prime Minister concerning promotion to permanent secretary (the top departmental rank), he now presents a short list of names with an order of preference.

But the authors do not believe candidates are on the basis of a their support for particular political ideologies. "Style rather than political belief is important," they say. That style is characterised as "an active and decisive approach, rather than the traditional style which lays greater emphasis on analysis of options."

The payments delay affects schemes which have received approval for the new-style regional development grants, which came into effect in November 1986. These

Commerce disrupted as staff stays home in snow

BY PHILIP SHERWELL AND NEIL BENNETT

INDUSTRY and commerce throughout Britain was severely disrupted yesterday as further heavy snowfalls prevented thousands from travelling to work. Food supplies ran short as many towns were cut off.

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Clearing banks and building societies faced severe staff shortages. Some branches stayed closed all day while others had to limit their opening hours.

In the south of England people queued for food. Shops stayed closed on short notice. In Maidstone, Kent, the UK headquarters of Selfridges, the supermarket chain was unable to supply its stores with all but bread and milk. Staff were up to eight miles to reach the offices.

Yesterday morning the London-bound carriageway of the M2 was the only trunk road open in the

country. More than 40 other major roads were blocked. Police warned the public not to leave home unless they had "a life or death trip to make."

There was a similar picture along the east coast. In Southend, Essex, Sagittarius, the print union, has been forced to cancel committee meetings scheduled for later this week. If fewer executive members will be unable to reach the town.

At least 150 schools were closed in Essex as were all of Lincolnshire's 400 state schools. Boston hospital was only accepting emergency cases while a couple near Gainsborough spent the night in an igloo in their garden.

The Pennines have escaped the worst of the weather. All trans-Pennine roads, however, were closed by the end of the day.

Companies face delays over regional development payments

BY HAZEL DUFFY

COMPANIES face an official two-month delay in the payment of regional development grants by the Government in 1987-88. The moratorium, announced in the House of Commons yesterday, will be imposed following an overshoot of at least £100m in the budget for regional grants in the current financial year.

Notice of the moratorium, given by Mr Paul Channon, Trade and Industry Secretary, in a parliamentary answer, led to the accusation by Mr John Smith, Labour spokesman, that the Government is "undermining recovery in the regions," having last week "admitted to the extent of the deepening north-south divide."

The payments delay affects schemes which have received approval for the new-style regional development grants, which came into effect in November 1986. These

were to help create jobs and cover service and manufacturing industry.

An attempt by Labour Scottish Spokesman, Mr Donald Dewar, to find out how long the moratorium would last and how much it would save the Government did not succeed.

The Government will have to do something if it is to meet its original target of cutting regional aid expenditure - the main reason for introducing the new scheme.

The allocation for new and old-style regional grants was £200m for the current year. Payments are still being made under the old scheme, which have been subject to a four-month payments delay after approval of the scheme since early 1985.

The Allocation has already been topped up in supplementary esti-

mates to £261m and the DTI is holding discussions with the Treasury about the need possibly for a further increase this year.

The amount specified for 1987-88 is £101m. This is 8 per cent higher than planned in last year's policy document. However, it includes regional selective assistance (not confined to development areas) which this year is costing £160m in England, Scotland and Wales.

Entitlement to regional development grants, however, as opposed to regional selective assistance, is virtually automatic. This means that the scheme is demand-led, which makes accurate forecasting difficult.

The increase in demand reflects probably a growth in expansion schemes and possibly a greater understanding of the more complex requirements to qualify under the new scheme.

DISTRIBUTIVE TRADES SURVEY Record retail sales for December

BY JANET BUSH

BRITISH retailers enjoyed record sales in December, although business did not quite match their optimistic forecasts. In November and some were left with more stocks than they wished, according to the Confederation of British Industry.

The latest CBI/Financial Times survey of the distributive trades showed, however, that wholesalers and motor traders moved more goods in December than expected.

The outlook for sales in January is promising, with more than half the 600 respondents to the survey expecting sales to be greater than the same month last year.

Mr Nigel Whitaker, new chairman of the survey panel, said retailers had reported good new year sales business but the cold weather could hit trade. A straw poll by the CBI showed that most stores had remained open, despite the weather, but some had been closing early. There had been fewer customers and some delivery problems, he added.

In December, grocery, clothing, shops and retailers of household textiles and furniture reported the best sales growth; grocers especially expected a further healthy increase in sales this month.

In percentage balance terms

plus 54 per cent of respondents reported retail volumes higher than a year ago last month, the same as the November balance. A balance of plus 45 per cent expected sales in January to be higher than in that period a year ago. This compares with plus 62 per cent who had anticipated stronger sales growth in December.

The growth in orders placed last month was "in line with expectations, but a deceleration of this rate of increase is anticipated in January. The balance of retailers reporting excessive stock rose slightly."

However, in all sectors, the balance of distributors anticipating stock levels in January to be too high, in relation to expected sales, was the lowest since this question was included in the survey in January 1985, according to the CBI.

Wholesalers reported much better than expected sales growth and orders in December. A balance of plus 57 per cent said there was more demand a year before, compared with plus 38 per cent in November who reported sales higher than a year earlier.

A balance of plus 50 per cent of wholesalers expected sales volumes to show a further increase in January.

Small investors snub personal share plan

BY HUGO DIXON

THE small investors is not buying personal equity plans (PEPs), the tax-free equity investments originally devised for small investors.

Mr Nigel Lawson, the Chancellor of the Exchequer, announced the scheme in his last year's budget in the hope that it would spread share ownership. To encourage this, investors do not have to pay income or capital gains tax on their investments provided they keep them in a PEP until the end of 1992.

PEPs have been on sale for 10 days and a slow poll of four financial institutions selling the plan shows that the average level of investment is £2,000 - not much less than the £2,400 maximum. About 70 per cent of investors are choosing to make lump-sum investments rather than spread their payments over the year.

This indicates that investors who are relatively well-off and probably

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (1980=100). All seasonally adjusted.

	1986 1st qtr. 2nd qtr. 3rd qtr. 4th qtr.	1987 1st qtr. 2nd qtr. 3rd qtr. 4th qtr.	Retail prod. output val.	Retail value employed Vest.
1986	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1987	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1988	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1989	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1990	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1991	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1992	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1993	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1994	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1995	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1996	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1997	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1998	198.1 198.2 198.3 198.4	198.5 198.6 198.7 198.8	198.9 199.0 199.1 199.2	199.3 199.4 199.5 199.6
1999	198.1 198.2 198.3 198.4	198.		

PUBLIC EXPENDITURE WHITE PAPER

Continued deceleration in growth of outlays foreseen

THE GOVERNMENT yesterday published its Public Expenditure White Paper setting out expenditure plans that envisages a fall in public spending as a proportion of the nation's income over the next three years. The main points are outlined here.

Public spending in 1987-88 and 1988-89 is planned to be £143.6bn and £154.2bn respectively. A new planning total of £161.5bn has now been set for 1989-90.

By 1989-90, public spending as a proportion of national income is expected to be back to the levels of the early seventies. In real terms, public spending is expected to increase by an average of 1 per cent a year, significantly less than the growth of the nation's income.

Compared with the last white paper, extra funds have again been allocated to priority services; these include education, health, law and order. Substantial further provision, some £1.5bn in 1987-88, has also been made for capital investment, including increases for houses, schools and roads. Estimated costs of some demand led programmes, such as social security, have also risen.

In other areas, most notably defence, the level of provision takes into account the substantial increases made in previous years. In these areas, and in all programmes, the continuing search for efficiency will lead to further improvements in the level of service and output.

The privatisation programme is moving forward strongly. The Government is giving high priority to improving value for money in all programmes. The white paper further expands the information about what is being achieved and planned by departments.

The Autumn Statement published in November 1986 gave the broad results of the annual public spending review. This white paper fills in the detail of the plans for the next three years, and provides the basis for the Supply Estimates, cash limits and other spending controls for 1987-88. Revised projections of government receipts, spending and borrowing over the medium term will be given in the next Financial Statement and Budget Report (FSBR), to be published on Budget Day.

The plans set out in this white paper should ensure that public spending continues to fall as a percentage of GDP, as it has done over the last four years.

The Government's plans for public spending are an integral part of its Medium Term Financial Strategy (MTFS). When he announced the latest public expenditure plans in the House of Commons on November 6 1986, the Chancellor of the Exchequer reaffirmed the Government's commitment to the fiscal stance set out in the MTFS published in the FSBR at the time of the 1986 Budget. He said that there would be no relaxation of that stance and that the public sector borrowing requirement (PSBR) in 1987-88 would be held to the MTFS figure of 14 per cent of national income (gross domestic product or GDP).

Within the cash resources available, the Government continues to attach importance to getting better value for money from public spending every year. The annual review of public spending looks not just at the money to be spent, but also at the outputs and the efficiency with which they are achieved.

There remain inevitable uncertainties about the precise outcome for the current year, which was estimated in the Autumn Statement at £140.4bn. Identified changes in the estimated outcome of individual programmes since then produce a net reduction, but other contingencies, which include the outcome of the Rover Group's discussion about the future of its truck and bus business, are thought likely to lead to net increases. The best present assessment is that these developments should broadly cancel out. The outcome has therefore been left at £140.4bn with a provision for long-term to cover these contingencies.

PUBLIC SPENDING TOTALS

This is about £1.5bn, or 1 per cent above the plans set out in the last white paper (Cmnd 9705). The additions made to programmes during the year are estimated to be £5.5bn compared with a reserve of £4.5bn. The main increases are in local authority relevant public spending (£2.5bn) and in demand-led programmes, notably social security, which is projected to be £1.5bn higher.

The public expenditure planning totals for 1987-88 and 1988-89 are £143.6bn and £154.2bn respectively. This compares with £143.9bn and £154.7bn in the last white paper.

A planning total has now been set for 1989-90, at £161.5bn. These totals include substantial reserves not allocated to departmental programmes. These reserves are larger, both absolutely and as a percentage of the planning total, than in any white paper except the last.

PUBLIC SPENDING AND NATIONAL INCOME

General government expenditure has been falling steadily as a percentage of GDP, with a decline of 2 percentage points between 1983-84 and 1984-85 in the early 70s.

The new plans point to a further decline of 2 percentage points, bringing the ratio below that inherited by the Government in 1979 and back to the levels of the early 70s.

PUBLIC SPENDING TRENDS

The new plans should ensure a continued deceleration in the growth of public spending. Excluding privatisation proceeds in order to show the underlying trend, the average annual growth in general government expenditure is expected to be just over 1 per cent between 1987-88 and 1988-89 (1.5 per cent for the planning total). This compares with annual growth of almost 3 per cent in the decade up to 1978-79, around 2.5 per cent in the period 1978-79 to 1982-83, and around 1.5 per cent in the period 1982-83 to 1986-87.

TRADE AND INDUSTRY (inc. ECGD)

Overall, provision falls over the period of the plans to £161.5bn in 1989-90. This decline mainly reflects the increased activity of the nationalised industries sponsored by the Department of Trade and Industry to meet their financing requirements from within their own resources.

1985, and the number of British nationals traveling abroad has increased by 300 per cent in the past 15 years, with a corresponding increase in public demand for advice and protection.

AGRICULTURE

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ENERGY

The trend in the department's total spending is dominated by the finances of the nationalised energy industries. Increased external financing limits contributions in 1987-88, followed by reduced market rates for energy following the fall in oil prices and higher investment in British Coal and the Electricity Supply Industry. The cost of payments for mineral redundancies in 1987-88 and 1988-89 is expected to fall compared with the last white paper partly as a result of bringing forward payments into 1988-89.

EMPLOYMENT

Major new enterprise and employment measures were announced in the 1986 Budget and these are now reflected in departmental plans. Extra spending since then on central government programmes (notably the Technical and Vocational Education Initiative, an increase in the number of Job Clubs, and higher payments from the Redundancy Fund) has been offset by savings elsewhere in the programme.

Promoting enterprise and job creation is a priority area: for instance, numbers helped through the Enterprise Allowance Scheme are planned to rise from around 60,000 in 1987-88 to 100,000 by 1987-88. Increases in efficiency have been achieved in many areas and more are planned. For example, placings per staff unit in job centres are forecast to rise from 238 in 1987-88 to 320 in 1988-89. The employment resettlement rate achieved by the employment rehabilitation service has risen from 32 per cent in 1983-84 to 44 per cent in 1987-88, and is forecast to rise further; meanwhile costs per client week will have been reduced from £163 in 1984-85 to £170 in 1987-88 and £166 in 1988-89.

The department seeks to increase efficiency and reduce unit costs of transport, for example by maintaining and improving a national road system; to protect and improve safety; to conserve the environment; and to advance United Kingdom transport interests abroad.

TRANSPORT

The department's spending is increasingly focused on the infrastructure, rather than current subsidies. Compared with 1987-88, provision for capital spending on national roads will be increased by about 13 per cent by 1989-90. Among other forward targets for the planning period, the department plans to complete 1,000 miles of trunk road schemes totalling around 450 miles, to renew 80 miles of motorway each year, and it expects local authorities to complete over 100 major local roads schemes in 1987-88.

Provision for support to British Rail falls over the period of the plans following the setting of new objectives.

DOE—HOUSING ENVIRONMENTAL SERVICES

The gross aid programme for 1987-88 is £1.5bn. The reorganisation of the housing and local government sectors in 1986-87 will continue to benefit from major equipment programmes for all three services. Major orders since 1979 have included 55 major ships, seven regiments of Challenger tanks and more than 500 aircraft for the Royal Air Force.

FOREIGN AND COMMONWEALTH OFFICE (inc. ODA)

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DEFENCE

The Government's aims for defence are to ensure the security of the nation and maintain its freedom. Some £1.5bn has been provided for 1987-88, rising to £1.5bn in 1988-89.

A wide range of measures is in hand to improve efficiency and value for money, particularly through increased competition in equipment procurement. In 1987-88 some 60 per cent of contracts by value were placed by competition or otherwise by reference to market forces, compared with 38 per cent in 1983-84 and 46 per cent in 1984-85.

Civilian manpower, taking account of the transfer of personnel to Royal Ordinance, has been reduced by about 50,000 since 1979. This reflects improvements in efficiency, a major rationalisation programme and the transfer of personnel to the private sector. Ten years ago there were 78 UK-based civilians for every 100 personnel in the regular forces; five years ago there were 68 and the figure now stands at about 52. Further reductions are planned.

TRANSPORT

The department's spending is increasing with it some difficult decisions. The UK's defence capabilities will continue to benefit from major equipment programmes for all three services. Major orders since 1979 have included 55 major ships, seven regiments of Challenger tanks and more than 500 aircraft for the Royal Air Force.

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EDUCATION AND SCIENCE

The Government's main aims for education are to raise standards at all levels of ability and to secure the best possible return from the resources which are invested in the education service. The Government's aim for science is to maintain and enhance the strength and quality of the science base. Total spending of £16.4bn is now planned in 1987-88, most of it by local authorities.

Three-quarters of those who left school in 1984-85 had achieved five or more grade GCE or CSE results, a substantial increase over the figure 10 years previously. Extra resources have been provided to support pupils for better schools, including maintenance of school buildings, books and equipment, and the large substantial increases in teacher pay provisionally included in these plans. The new City Technology Colleges will widen the

THE RESERVE

The Government attaches high priority to tackling inner city problems. For example, in 1987-88 the Urban Programme

is intended to provide a margin to

PUBLIC SPENDING IN REAL TERMS BY DEPARTMENT* (£bn—base year 1983-84)

	1984-85 1985-86 estimated 1987-88 1988-89 1989-90					
	current	eastern	southern	plans	plans	plans
Defence	18.2	18.0	18.1	17.6	17.2	17.1
Foreign and Commonwealth Office*	1.9	1.8	1.9	1.9	1.9	1.9
European Communities	1.6	1.6	1.6	1.6	1.6	1.6
Ministry of Agriculture, Fisheries and Food	2.1	2.4	1.9	2.1	2.2	2.2
Trade and Industry	2.2	1.8	1.6	1.2	1.0	0.9
Energy	2.7	6.7	6.2	5.1	4.3	4.3
Employment	2.2	2.4	2.3	2.3	2.4	2.4
Transport	4.9	4.6	4.5	4.6	4.5	4.5
DOE—Housing	3.4	2.8	2.7	2.6	2.7	2.7
DOE—Other environmental services	4.2	3.9	4.0	3.6	3.5	3.5
Home Office	5.6	5.3	5.2	5.1	5.0	4.8
Education and Science	14.8	14.5	14.6	14.7	15.7	15.7
Arts and Libraries	0.7	0.7	0.6	0.6	0.6	0.6
DHSS—Health and personal social services	16.7	16.6	17.0	16.0	15.5	15.5
DHSS—Social security	4.0	4.1	4.2	4.0	4.3	4.3
Scotland	7.5	7.2	7.6	7.5	7.2	7.2
Wales	2.8	2.8	2.9	2.9	2.8	2.8
Northern Ireland	1.5	1.5	1.6	1.6	1.6	1.6
Chancellor's departments	2.2	2.2	2.1	2.1	2.1	2.1
Reserve	—	—	—	—	—	—
Privatisation proceeds	—	—	—	—	—	—
Adjustments*	—	—	—	—	—	—
Planning total†	137.6	132.6	136.8	138.2	139.7	142.1

* Cash figures adjusted for inflation.

† Figures rounded to 0.1bn except for the forward year figure for general government gross debt interest, which is in millions of pounds. The figures relate to the current £bn. (In the case of the total for gross debt interest, the £bn does not imply accuracy to this degree.) This table includes all spending on departmental policies, whether through central government or through local government, corporations, etc.

Excludes Intervention Board, Agricultural Produce and Forestry Commission.

Includes Export Credit Guarantee Department.

Includes Lord Chancellors' Department.

Includes Prisons, Environment, Energy, and Civil Engineering.

An adjustment for the difference between the assessment of the likely outcome for 1987-88 (see paragraph 5) and the sum of the other items shows, plus an allowance for the external finance of those nationalised industries being privatised during the year.

† Totals have been rounded independently.

PUBLIC EXPENDITURE: PLANS AND OUTURNS

	1981-82	1982-83	1983-84	1984-85	1985-86	1986-87	1987-

PUBLIC EXPENDITURE WHITE PAPER

Across the credibility gap

"WE HAVE very good control over public expenditure which we can control," Mr John MacGregor, the Chief Secretary to the Treasury told journalists at yesterday's launch of the Public Spending White Paper.

That, perhaps inadvertently, neatly summarises the Government's difficulties in defending the credibility of its latest spending plans for the next three years.

As expected, Mr MacGregor unveiled spending projections which will add £10.5bn to its planned totals over the next two years compared with its declared aim this time last year.

The pledge in the previous White Paper to keep spending "broadly level in real terms" has been replaced by the rather more clumsy phrase that: "the new plans should ensure a continued declaration in the growth of public spending."

Mr MacGregor was left to insist that the relaxation was

the mark of the success of the Government's economic policy and that its 1979 manifesto commitment to reduce public spending as a share of national output remained intact.

The problem is that the detail in the two-volume White Paper shows just how much of spending remains outside the Government's control — a factor that has led many economists to doubt the credibility of even the latest figures.

With the exception of one or two policy decisions such as that over teachers' pay, the large increases in spending announced at the time of last November's Statement are shown to be accidental rather than planned.

The Government's decision to highlight increases in resources for housing, roads and schools reflects to a significant degree their determination to make the best of the inevitable.

Local authority spending,

most of which is still outside Whitehall's direct jurisdiction despite the ever more complicated panoply of controls and penalties, accounts for the vast bulk of the projected increase in outlays.

In the current, 1986-87 financial year, it is running around 10 per cent higher than the previous year — a real terms increase of over 6 per cent — up alone the next three years remain subject to some uncertainty."

The second area over which Mr MacGregor has no real control is demanded expenditure above all social security payments to pensioners, the unemployed and the poor. The Treasury's previous target for 1987-88 Mr MacGregor has made provision for a rise of 3.8 per cent in the local authorities' total spending — an effective freeze in real terms. He is one of the few people inside or outside Whitehall, however, who expresses confidence that the target can be met.

Upward pressure on public spending has been encouraged by the Government's decision last year to endorse more generous settlements for nurses and teachers, and reflected in

the latest deal for local authority manual workers.

At the same time the White Paper candidly admits that even the figures for local authority capital spending in the present year alone the next three years remain subject to some uncertainty."

The second area over which Mr MacGregor has no real control is demanded expenditure above all social security payments to pensioners, the unemployed and the poor. The Treasury has consistently underestimated the increasing cost of social security payments — both in terms of the numbers eligible and the rate of take-up of benefit.

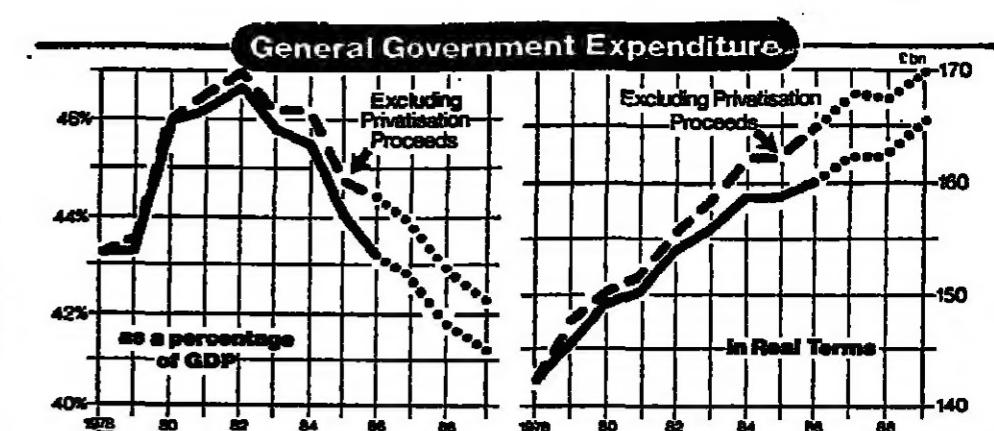
For this year, the overrun will be around £1.6bn, and for the next two years the Treasury has budgeted in an extra £5bn for its plans. Mr MacGregor insisted yesterday that the Government had put considerable effort into improving

its forecasts and that the new figures were thus more credible than previous projections.

The continued downturn in unemployment will also help, but this week's decision by the Prime Minister to put pressure for social security payments shows how vulnerable the projections remain in the run-up to a general election.

The Chief Secretary can claim greater success in containing costs in areas where the Treasury has direct control. He pointed out yesterday that the 10 per cent overspend in local authority outlays had been contained in a much smaller increase for overall spending.

As in past years, however, the Government has found it much easier to keep a grip on capital rather than current expenditure. Despite the much-publicised extra allowance for housing, roads, hospital buildings and prisons, the White Paper projects a sizeable fall in



capital spending over the next three years.

The Treasury's attempts to hold down departmental running costs — 70 per cent of which are accounted for by pay — have also been mixed. Mr MacGregor conceded yesterday that the outturn for the current financial year was likely to show a rise of 7.5 per cent above the 4.7 per cent originally planned. On that basis the 4.5 per cent increase built into next year's

plans look optimistic. The question-mark over the sustainability of the overall budgets has been further accentuated by the level of reserves provided for unanticipated demands and the pressures that ministers will face in the run-up to the general election.

For 1987-88 the Treasury has set a reserve of £3.5bn, £1bn less than the figure for the current year (which has itself proved to be insufficient). Part

Philip Stephens

LOCAL AUTHORITIES Spending increase planned

TOTAL PUBLIC spending by local authorities in Britain in 1986-87 is projected at £38.5bn and it is planned to grow from that base by 3.9 per cent, 2.5 per cent and 3 per cent in the next three years.

Budgets for current spending in 1986-87 are £2.2bn, or 8 per cent, over the original plans, with the extra accounted for largely by an additional £100m in contributions to the housing revenue account and £100m for teachers' back pay, plus £130m for a teachers' pay settlement in the current financial year.

The Government considers that the spending proposals are now realistic — unlike that of previous years when there was inevitably a huge overspend — and that if local authorities make efforts to contain their costs, especially pay, the aims can be achieved.

The White Paper emphasises that Ministers do not accept the need for councils to spend as much as the plans provide.

Mr Nicholas Ridley, Environment Secretary, estimates that if all councils planned to spend at the levels which they need households would get an average increase in rates of only 1.2 per cent next year, because the Government is providing over £150m extra in central grant.

The Government's view is that this is more than adequate to cope with inflation, but local authorities disagree. They argue that independent forecasters believe that inflation could be higher in the next financial year than the Government's estimate of around 4 per cent, and that the teachers' pay settlement totalling over £400m could push rates up significantly.

Christopher Parkes

INDUSTRY

State companies no longer a drain

TOTAL SPENDING by the Trade and Industry Department is falling more or less in line with forecasts. The 1985-86 outturn at £15.6bn was less than the £16.3bn estimated in the last public spending White Paper, while the estimated outturn for the current financial year is slightly up at £16.1bn against £15.3bn planned.

The main reason for the decline in the DTI budget — planned to drop below £15m in 1987-88 — is the improving financial status of those nationalised industries responsible to the department, particularly steel, British Steel's external financing limit (its limit on borrowing) has been reduced by £50m to £51m in yesterday's White Paper, reflecting improved performance and reduced costs.

The Royal Sharpeners, also under the DTI's umbrella, had its EFL increased by £5m to £51m, for the current year, because of the recession in shipbuilding worldwide.

Between 1987-88 and 1988-89, the nationalised industries are forecast to produce a net inflow to the department of £145m mainly reflecting the expected continued improvement at BSC.

The other major diminishing component in the DTI budget is regional and general industrial support. At current levels, estimated to rise in 1987-88, this represents a slight fall on the allocation.

This looks like being achieved, however, only on the basis of a moratorium on the payment of grants for regional development.

The effect of an extra £50m in each term in 1987-88, £4.5m in 1988-89, to negative level of £50m in the last year, in public expenditure terms, this means that the industries are due to make a net contribution to the Treasury by that date.

Total EFL for the current financial year are expected to total out at £58.6m, following revisions for British Steel (reduced from £58.5m to £57m) and British Shipbuilders (up from £57m to £58m).

Next year, British Rail and British Coal take the largest amounts of external finance (around £1.5bn in total).

Hazel Duffy

EXPORT FINANCE

Big fall forecast in cost of subsidising credits

The subsidy involves Government payments to banks through the Export Credits Guarantee Department to make up the difference between market interest rates and the internationally-agreed fixed rates for export credits. Its total cost is expected to fall from £15.9bn in 1987-88 to £10.6bn in 1988-89. The current year cost is estimated at £5.25bn compared with £6.1bn in 1987-88.

ECGD said yesterday the forecast drop reflects an expected fall in eligible export business, given the worldwide slump in international project contracts. The lower cost will also reflect efforts to bring internationally-agreed rates for fixed-rate export credits more in line with market interest rates.

However, the actual out-turn will also be affected by other

uncertainties such as exchange rate movements and fluctuations in short-term sterling and dollar exchange rates.

The flow of UK exports financed under the scheme is expected to drop from £2.6bn in 1987-88 to £2.1bn in the following year. The original estimate for 1987-88 was £3.1bn, although a lower actual outcome is expected.

Other factors to come into play are the cost of the scheme to the ECGD's recent operation to hedge its part of its liabilities through a £2bn interest swap programme in the international capital markets.

ECGD's running costs, which are expected to be about £35m in the coming financial year (£33m in 1987-88), reflecting the initial cost of implementing the current Business Plan.

Peter Montagnon

The latest charge to be added to the defence budget over the next few years is £800m to buy the six Boeing Awacs airborne early warning aircraft.

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The equipment portion of the budget, which peaked at 4.3 per cent of the whole in 1985-86 and is now down to 4.2 per cent, is under increasing strain, notably from paying for the £10bn Trident.

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THE GUINNESS AFFAIR

Thin lines and grey areas in the City

"THERE CAN sometimes be a thin dividing line between the House of Lords and Pentonville Prison," said Sir Ralph Richardson in the film *O Lucky Man*. Current discussion of the massaging and manipulation of company share prices in bid battles is peppered with talk of such "thin lines" and "grey areas."

But is it the case—as Guinness, Morgan Grenfell and Cazenove would no doubt maintain—that all big City operators have been forced by increased competition and huge success-gearred fees to press up against that line?

The answer, given, anonymously of course, by a representative sample of merchant bankers is interestingly ambiguous. They all concede that big bid battles are increasingly decided by "market power"—the ability to inflate the share price of the bidding company (or deflate the price of the target) to increase the value of a share offer.

They insist, however, that a clear distinction must be maintained between legitimate and illegitimate "fan club" share-buying operations. The trouble is, when pressed, the clear distinction tends to dissolve. One banker claimed most of the big banks now operate in the twighlight zone.

On one point they all—unsurprisingly—agreed: Morgan Grenfell has been market leader playing to the limit of the rules. "Morgan Grenfell had a reputation we all envied for moving share prices," said one.

Another banker, who worked closely with Morgan Grenfell during the Guinness bid for Distillers, said: "They [Morgan Grenfell] carried away by their own hype, with their confrontational philosophy and star status for people like Roger Seelis it always looked a very high-risk

bet in itself proves nothing,

unless you believe all fan clubs

are beyond the pale. However,

as most merchant bankers and brokers will point out it is an accepted part of their job to

support a client's share price—especially during a bid.

The creation of a "legitimate fan club" is likely to become a more common occurrence during a takeover battle. The bidding company will at that time ask institutions to support its share price as well as vote

their shares in the target



Happier days. The former Guinness chairman Ernest Saunders (right) toasts the Distillers purchase with John Connell (left) and Sir Thomas Birk.

company. Financial advisers to the bidder will argue that the takeover is a good one, is likely to succeed, and will therefore boost the bidder's share price.

A bidding company will also appeal to its own long-term shareholders to buy more shares (or, increasingly, share options) especially if they have done well out of the holding. They may also be reminded that if the bid fails it will probably hit the price. As one banker put it: "You exploit goodwill to the maximum."

The other group that can often be persuaded to support a bidder's shares are the bid's underwriters. That is particularly so in the case of successfully underwritten bids, where much larger commissions are won if the bidder is victorious—a powerful incentive to give in to persuasion.

has grown because the reputation of merchant banks and brokers depends now in part on their ability to call up powerful fan clubs. There are three practices, at least, which qualify for the "grey area."

First, and most notorious, is the City's famous back-scratching network, which goes rather beyond exploiting goodwill. It is summed up in the phrase "you don't turn down Cazenove". In other words, if Cazenove, or any other powerful broker, asked an institution for support, that institution would not hesitate. It would fear being left off the list when a good rights issue or new issue came along.

Second, with the growing influence of arbitrageurs in UK bids—they can now hold up to 20 per cent of target companies by the end of a bid period—the temptation to leak to them is becoming overwhelming. One

banker who was adamant that he never did deals with arbitrageurs said: "They ring you every day in bids and you certainly don't tell them to piss off because you need their support."

It is not hard to imagine hints being dropped about the timing of, say, an increased offer.

Third is the question of deferring indemnity payments to buyers of a bidding company's shares. If a merchant bank spends millions of pounds buying its client's shares and gets an extra fee for it, is that not tantamount to a company buying its own shares?

As one banker said: "It's a trick-area—it will certainly be part of the negotiations if we have been buying a lot of company's shares."

The line between the "grey area" and illegality does indeed appear to be narrow.

It can be summed up in the difference between making a loose "general" commitment to recompense the member of a fan club and giving a specific guarantee to do so.

Short of freezing the share register of a target company the moment a bid is made, what then can be done to widen the line between legality and illegality? The view of the Takeover Panel appears to be that the rules and laws are in place; it is just a question of better detective work. "Of course if you don't want car accidents you could ban cars from the road," said one Panel executive.

Nevertheless, there is some scope for greater transparency in transactions—particularly since trading left the floor of the Stock Exchange. The Takeover Panel has just ruled that some underwriters might form a concert party and thus become susceptible to disclosure. Should not shareholders in a bidding company also be regarded at least as relevant to a bid?—therefore having to disclose any relevant share-buying?

Another suggestion is that merchant banks should have to declare their fees—thus enabling share-buying indemnity payments to be spotted. Hill Samuel was recently censured for indemnifying third parties in the purchase of AE shares—the first time the bank had ever done such a thing. When it explained that it was taking any fees on to its own books it was widely and unfairly, believed.

Robert Fleming is currently buying the shares of National Brand Holdings but has stated already what his fee is and is thus beyond suspicion.

As Mr Peter Baring of Baring Brothers, said: "I think one thing is certain. There should be fewer grey areas when this is finished."

David Goodhart

Bank Leu awaiting 'all clear' to explain its role

BY OUR FOREIGN AND FINANCIAL STAFF

BANK LEU, the Zurich-based bank named in the Guinness affair, intends to make a full disclosure of its role once it has received Guinness's permission. An announcement may be expected today.

The bank said yesterday that its relationship was subject to Swiss banking secrecy laws, but it was seeking the permission of the brewing company's board to co-operate with the inspectors from the Department of Trade and Industry who are investigating Guinness, and to comment generally.

Dr Arthur Fuerer, chairman of Bank Leu, is a non-executive director of Guinness, and was believed to be in London attending the board meeting.

He is in his mid-60s and was chief executive of Nestle until 1984. Until 1981, Mr Ernest Saunders, the chairman of Guinness who has stepped down, was also in the Nestle senior management.

The second affair in which Bank Leu, smallest of Switzerland's Big Five banks, has been involved in recent months. Last year, its Nassau-based subsidiary, Leu International, was implicated in the insider-trading case of Mr Dennis Levine, the New York investment banker. That led to the dismissal of several executives.

Mr Adolf Brändle, general manager, said the parent bank had done all it could to help the US authorities after the corresponding approval had

been received from the Bahamas government.

He also said that any connection between the alleged misuse of the Bahamas bank for Mr Levine's transactions and Mr Ivan Boesky, the disgraced arbitrageur linked to Guinness, was "totally unknown" to the bank.

Banking circles in Zurich also rule out the possibility of a link between Bank Leu and Mr Boesky or Mr Meshulam Riklis, the US distributor of Distillers products who bought Guinness shares during the bid.

Most of Bank Leu's earnings come from securities dealing, underwriting, gold trading and other fee-earning business. It has a limited retail operation in Canton Zurich and much of its balance sheet involves interbank business.

The allegations concerning Bank Leu and its chairman are a further embarrassment for the Swiss financial community, which in recent years has been plagued by cases in which foreign clients have apparently abused banking-secrecy protection.

Although any call for stricter controls on the basis of the implications of the Guinness affair seems unlikely, the latest claims will strengthen the contention of the Swiss banking commission and the National Bank that banks could be adhering more closely to the tenets of their own "good-conduct code."

Argyll has been advised by its solicitors, Clifford Turner, that one possibility of any claim against Guinness could be that the company was the victim of a conspiracy to defraud. To have any chance of succeeding, Argyll would have to show that Guinness directors had knowingly or recklessly made false representations in their efforts to conceal the illicit financial assistance they gave to boost the company's share price.

However, to demonstrate a conspiracy to defraud, a higher standard of proof is required than is normal in a civil case. Argyll would be able to use the DTI inspectors' report as evidence, but the report would not carry enough weight by itself unless it led to successful prosecution of some of the people it names.

Argyll would face a lower burden of proof if it brought a claim based on breach of statutory duty or possibly some other tort such as deceit. The breach of statutory duty would refer to the large-scale shard support operations, which breached several sections of the Companies Act.

However, those sections of the Companies Act appear to be designed to protect Guinness shareholders rather than a company such as Argyll which was confronting Guinness in a takeover battle. For that reason, the courts may refuse to accept that

Argyll has any right to civil damages for such a breach.

Guinness might also claim that those directors, in particular Mr Ernest Saunders, the chief executive, and Mr Olivier Roux, the finance director, who breached the Companies Act did so without the authority of the board. Therefore the company itself could not be held responsible.

In view of the scale of the involvement of Guinness directors that has now become apparent, the chances of Guinness disclaiming responsibility successfully are low.

But if it did, it would force Argyll to claim damages from the individuals responsible, or from Guinness's institutional advisors.

However, Morgan Grenfell, too, might claim that it was not responsible for the actions of some of its employees.

The next, and most difficult, hurdle for Argyll would be to demonstrate that, on the balance of probabilities, it would have won the takeover battle had it not been for the malpractices that artificially boosted the Guinness share price.

One important piece of evidence is that the final Argyll cash offer to Distillers shareholders was well above the Guinness cash offer and therefore the Guinness bid succeeded primarily on the strength of its share offer and share price.

Certainly until the Guinness share support operation was underway, the Argyll offer looked more attractive. Many considered that Guinness would have to make a revised cash and share offer—which it never did—win the battle.

The most complicated question would be the damages to be awarded to Argyll. It could claim either the costs of the failed bid, which amounted to £55m plus interest, or the incremental profits it would have made had it acquired Distillers.

It could not claim both, as it would have had to pay the costs anyway to gain the incremental profits.

To calculate those incremental profits would require some kind of discounted cash flow analysis to cover both the Distillers acquisition price and the potential profits from the Distillers businesses, plus the benefits of synergies with the Argyll business.

Guinness would doubtless repeat the claim it made during the takeover battle that the acquisition of Distillers would be of no benefit to Argyll and it would gain no incremental profits.

The courts, if they decided in Argyll's favour, would probably refer the calculation of the size of damages to an independent assessor.

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BUSINESS LAW

EEC: impossible plastics cartel

By A. H. Hermann, Legal Correspondent

THE CHEMICAL industry can claim credit for innovation and development of competition law on both sides of the Atlantic. If it has been propitious towards co-operation—not to say cartelisation—and it is also rich in patents and trademarks, the legality of which is often circumscribed by the antitrust laws.

Whatever the unrecorded permanent reservations some producers may have had over a particular scheme or price initiative, they were all the Commission says, deeply involved in the overall plan to fix prices and divide up the market.

The Commission relies on the sugar cartel judgment, in which the European Court held that to satisfy the competition rules of the Treaty each operator must determine independently the commercial policy which it intends to adopt. This requirement should not prevent companies from adapting to the existing or anticipated conduct of their competitors. However they must avoid direct or indirect contact between competitors, seeking to influence the conduct of competitors in the Common Market or to close to them the course of conduct which they intend to adopt.

Article 85 of the EEC Treaty prohibits agreements which may affect trade between member states and which aim at prevention, restriction or distortion of competition. The Commission's decision is that little is known about the appeals, present the usual picture. The decision is rich in legal theory, complaining that the Commission did not support its theories by facts and that the companies were not given a fair hearing. On first sight, the decision, which takes 66 pages of the Official Journal, seems more impressive than one is used to. There are no less than nine tables attached to it, suggesting that the Commission accumulated evidence about each of the numerous meetings of the European polypropylene producers, which took place each month between September 26 1979 and December 21 1982.

Every month there were, as a rule, two meetings, one of the "bosses" and the other of the technical experts. The agenda was dictated by the fact that the western Europe polypropylene market was not more than some 1.6m tonnes compared with a capacity for producing about 2.1m tonnes—an excess capacity of 0.5m tonnes.

There is no doubt that in the face of overcapacity and tumbling prices the industry had every interest in coming to some agreement about market shares and minimum prices. But did they come to such an agreement? And if they did, was the agreement effective? And when effective, did it affect adversely interstate trade? Did the agreement or concerted practice amount to an infringement of the competition rules of the Community, or was it rather as argued by Montedison, which leads with a fine of £1m attempt to avoid sales below cost price, which could well be viewed as anti-competitive predatory pricing.

There was also no single agreement on which to focus. The Commission takes the view that the whole complex of schemes and arrangements adopted at these regular and institutionalised meetings must be of no benefit to Argyll and it would gain no incremental profits.

The courts, if they decided in Argyll's favour, would probably refer the calculation of the size of damages to an independent assessor.

Sometimes the Commission admits that the producers did not reach agreement, as, for example, on the proposal of quotas for 1981 and 1982. However, stopgap measures, such as the exchange of information and the monitoring of actual monthly sales, indicated, according to the Commission, an implied agreement to maintain as far as possible the previously achieved market share.

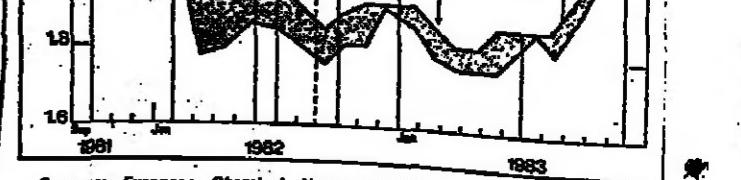
As price initiatives take several months to complete and implement, it made little difference, according to the Commission, if some producers were slow to attend meetings as they were informed by others about the proceedings. This particularly applies to Shell, which was absent from all plenary sessions but was still found

to be present. A "concerted practice" cannot be said to exist as the result of mere intention, not followed in practice. As it is prohibited, as long as they affect trade between member states, even if they only have the object of restricting competition.

The question here is, however, whether such a criminal objective was realistic in view of the huge overcapacity and the tremendous pressure to which the members of the cartel were exposed by the losses.

The question whether cartelisation was a practical possibility will deserve the attention of the Advocate General. It can hardly affect the criminality of the attempt, but it could influence the evaluation of the appellants' argument that the did not intend the impossible infringement to which the determination of fines should regard.

* Decisions: 86/338/EEC IV/31/149; Joint Cases 40-82, 82, 54-56, 111, 112/73, (1985) ECR 1653



Otello/Covent Garden

Max Lopert

The London operatic year arts with a Royal Opera great vent, a rare sample of genuine International Opera a coming together of leading Internationalists in a noble purpose: a new *Otello* (sponsored by Morin Grenfell) with Carlos Kleiber as conductor. Plácido Domingo in the title role, and Ileana Moskowsky as producer, even those of us who doubt whether International Opera can be any longer a realistic ear-round aim at Covent Garden would not want to be denied such events; and after Tuesday's performance the air of attitude, of pride in the house, as general and palpable.

A new *Otello* was in fact at Covent Garden last inay; its much-publicised play means that in the mind of the British opera-traveller, the most memorable British statement about the opera in recent times must seem to have already been made—the Welsh National Opera, last February, in Peter Stein's profoundly searching, revelatory production (which can be seen on television next month in celebration of the *Otello* centenary date). Though the Royal Opera staging is diminished by many cool, barely imaginative, last-minute changes, and though it is played in a setting (by Timothy O'Brien, costumes by Peter J. Hall) of actions, well-wrought perspectives here no such producer's transforming vision.

That instead, comes from the art and from a conductor with the ability to extend unimaginably one's sense of the Otello sound-world. It can truly be said that the WNO and Royal Opera performances are complementary; and that the latter does not seem the lesser, as well it might have. Kleiber first conducted the era at Covent Garden not

quite seven years ago (with Domingo undertaking his first London *Otello*). At the time his command of the work, and of all the forces under his incomparably lucid, assiduous baton, seemed remarkable enough. Time has developed it, so that to the exemplary clarity of orchestral and choral sound there is now added a kind of spiritual incandescence. This conductor never proposes for Verdi the saturated, deep-toned orchestral balance generally considered proper for Wagner. At all levels, and even in passages of white-hot excitement, the sound remains transparent, minutely detailed, sustained as one huge dramatic arc (there was praise be, only a single interval).

In 1980 I felt that responsiveness to the singers on stage was perhaps the single most striking feature of Kleiber's conception; but I feel it longer. On this occasion, indeed, the feeling of identification with the lyrical line was constant, so that after a while one came to record it only at specially telling moments—the diaphanous sweetness of string tones rising up around Desdemona's first phrases; the hideously suggestive small string patterns, lapping up toward the end of Iago's Desdemona; the classically sombre, very quiet sustain of the work's final page. In common with all truly probing musical minds Kleiber has the power to make a well-known, well-loved masterpiece echo with fresh resonances in the mind; also to make one rush back to the score.

In the greatest and most demanding of his many Covent Garden roles Domingo returns to give what is unquestionably his finest Covent Garden performance. If capable of despoiling it is in part of the genuine artist, he shows conclusively the impatience with previously-achieved standards,

A walk through magical gardens of the past

It is inevitable that, as a acting gardener, garden historian and author, I should go to the exhibition "The Glory of the Garden", at Sotheby's (until January 26th), total delight and enchantment. I go to this looking out at my garden spanned with white frost, the earth frozen and holding all major work until early return. So how wonderful it has been to go for a walk in the magical gardens of the past and make time for new visitors, topiary and fantastic follies in one's

This is no major academic exhibition. How could it be in time available. But it is a first time since The Garden exhibition at the Victoria & Albert Museum in 1979 that attempt has been made to assemble a substantial amount

of the visual evidence of English garden history from the Tudors to the present day. There are over five hundred exhibits from country houses, view paintings through portraits of famous garden designers, to items as diverse as a fancy dress ball given from the 1880s for a lady as a strawberry. It may rightly be described as a delectable pot pourri and put together more over with some taste as embodied in the trophies of both real and dried flowers.

There are times when it is clear that the organisers have perhaps erred too much on the side of taking anything which happened to have a bloom on it, but who cares. Just go and enjoy it. Why ever should every exhibition be put together as though the only people in the world who mattered were

readers of Apollo and the Burlington Magazine. This exhibition is stuffed with bad painting, but just think how little we would know about the vanished gardens of the past if these naive hacks had not plotted every foot on canvas of these early gardens as though the earth had been spaded for them.

Who, for instance, would ever have believed that the small manor houses in Derbyshire would have had such an amazing garden in 1663? We can enjoy strolling along its terraces, admiring the pretty summer houses and pergolas, descend from one terrace garden to another until we come upon a huge circular pond over which Neptune presides encircled by a double evergreen hedge. Nearby there is a cascade evoking Tivoli. Here we have the evidence of the response of one Englishman to what he had seen in Italy during the Commonwealth, for Robert Davies, its creator, had spent five years there in the 1650s.

I think that I am right in saying that the whole set of Hartwell House pictures from the late 1700s have never been seen in London together. Here they are, all eight of them, recording in minute detail the early eighteenth century modelling of a formal topiary garden of the previous century. Hornbeam is trained into rhythmic arched shapes which allowed to spring upwards again to form almost paper thin walls. Vest corridors run in every direction focusing on the fountain or statue or fountain. And in the foreground there are precious records of the men who scythed and rolled the grass.

Look too at the formal flower garden about 1780 which acts as a preface to Ganthorp Hall and remember that it was planted and maintained through the era of Capability Brown. The rococo gardens delineated in the gouaches of Thomas Robins are trained by their exoticism. Garden buildings always are sights of fancy, built as cheaply as possible, so that these drawings record things long since vanished but executed in styles and anticipating by years what was to be built more solidly and survived. How else would we have known that the first recorded Chinese pagoda in this country was in the garden of a house in Gloucester? One is struck by the thinness of the plants and the most stunning garden seat I have ever seen, from one folly under the next. Can Devonport Park really have moved its visitors so swiftly from a Gothic pavilion

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Justino Diaz (top) and Plácido Domingo

core of the experience.

The Puerto Rican bass-baritone is a handsome stage figure, a very good Iago without being an absolutely top-dog one. The absence of melodic exaggeration is admirable, but the expressive accents lack individuality; Iago seems to leave his imprint as soon in the first act as possible, and this Diaz fails to do. The Act 2 singing cast is completely unremarkable, with special mention to Anne Mason's special Emilie and Christopher Gunther's incisive Roderigo.

The production reveals a powerful, and specifically Venetian, pictorial influence:

the composition (the word is advisedly employed) of much of the first act is directly out of Veronese, and elsewhere

Tintoretto seems to have provided the visual starting-point

A danger in any such theatrical production is that when the picture is over, the effect can be untidy, and the handling of large crowds has never been Moshinsky's strong point.

The stages of progression toward downfall are dazed with myriad subtle physical details—how sharp the producer's dramatisation of the first jealousy exchanges amid the humdrum paperwork of daily state business, and how well Domingo and the Iago of Justino Diaz control the tragedy. The stages of

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FINANCIAL TIMES

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Thursday January 15 1987

Why Guinness matters

THE CENTRAL issue raised by the Guinness affair concerns the conduct and ethics of the City of London. Although the full facts of the case have yet to emerge — in particular, who knew what, and when — it already seems clear that this is the most serious challenge the present system of self-regulation in the conduct of takeover bids has had to face. With each revelation, the chances of business being allowed to continue as before grow ever more slim.

On the evidence available so far, it appears that the takeover battle for Distillers last year was not decided simply by the informed decision of a free market. Instead, the share price of one of the rivals bidders, Guinness, was manipulated by a group of interested parties, who received assurances that they would be compensated if the value of their shareholders declined. The effect of this support was to give shareholders in Distillers a misleading impression of the value of the Guinness offer.

Such action would certainly have violated the Takeover Code which, apart from its specific rules dealing with such matters, lays down as a general principle that all parties involved in a transaction must use every endeavour to prevent the creation of a false market.

It also appears to have breached several sections of the Companies Act which, among other things, prohibits companies from giving any form of financial assistance to the purchasers of its shares. So the question is not whether the rules need to be rewritten. Rather, it is whether the existing rules are capable of being enforced under the present supervisory regime.

Damaging implications

According to some of those involved, market manipulation during the takeover bid is commonplace. Cited in support of this claim is the case of the recent bid for AE which was frustrated (temporarily) when the company's advisers persuaded certain investors to hold the shares, on the assurance that they would be indemnified against any loss when they were eventually sold. If the system is indeed being abused on a regular basis in the way that is being suggested, then the sooner it is scrapped the better.

Senior City practitioners vehemently deny that such tactics are a regular part of takeover battles, and there is little evidence to suggest otherwise. But even accepting that the Distillers affair is a special case—some kind of aberration brought about during one of the UK's most expensive and

bitterly fought battles — the affair still has very damaging implications.

Self regulation can only work if the people being supervised have a sense of obligation towards the system which is greater than their desire to win their own way in any particular case. The most serious challenges to the Takeover Panel in the past have come from outsiders — individuals or firms whose prime interest has not been to continue to do business in the City of London.

But consider the names of the institutions involved in the Guinness affair. Morgan Grenfell is one of the most important merchant banks in the UK, and is certainly one with a record of successful takeovers. Also closely involved in the day to day management of the bid was a representative of Cazenove, probably the most respected stockbroking firm in the City, and of Freshfields, one of the top legal firms.

Public executions

The precise nature of this involvement is a matter for the Department of Trade's inspectors to establish. But it will all be sufficient to place the blame for what happened on one or two individuals.

Institutions which want the benefits of self regulation have to be responsible for the framework in which it operates.

What could retrieve the situation? Some City voices are calling for public executions as a way of frightening take-over practitioners back to the ways of virtue and of showing the world that the established order is capable of defending itself. But it may already be too late for such a rear-guard action.

There is a clear public interest in the efficient running of the takeover market, especially if it is decided the control of large numbers of important companies. If there are shown to be serious shortcomings in the workings of the market, then the Government will have to intervene. At the very least, the Guinness affair will strengthen the arguments for the Takeover Panel to be included within the statutory framework alongside the Securities and Investments Board, a body which will have powers to investigate and prosecute. The balance between self regulation and statutory authority in the affairs of the City has been shifting rapidly over the past year, and the Guinness affair is likely to give it a further kick in the same direction.

A futile attempt at intervention

THE MASSIVE purchases of dollars by the Bundesbank and Bank of Japan in recent weeks seem a clear example of futile intervention on foreign exchange markets. Central bankers can sometimes hope to influence the markets, but only by reinforcing existing trends: dollar sales at the time of the Plaza agreement in 1985 were both sensible and successful because they depressed further a dollar that was already falling. The recent intervention by West Germany and Japan however was an open defiance of market opinion and consequently has had very little effect. The dollar has fallen 9 per cent against the D-Mark and nearly 7 per cent against the yen in less than a month.

This latest decline of the dollar no doubt appears threatening in Bonn and Tokyo. Export industries in both countries were already under severe pressure and hoped for a breathing space. In this time in which to adjust more fully to the previous large appreciation of their currencies, Mr Kichiro Miyazawa, the Japanese finance minister, is perhaps understandably annoyed that the yen stabilisation agreement he negotiated with Mr James Baker at the end of October has had such a short shelf life.

More damaging

Dollar decline may be inconvenient — particularly for a currency grid such as the European Monetary System — but that does not make it unnecessary. There are, after all, only three ways in which the US can tackle its still-widening trade deficit: through protection, recession or dollar depreciation. Both Japan and West Germany would surely agree that a serious trade war would be much more damaging in the long run than currency adjustment. An outright recession in the US, which would rapidly choke off US demand for foreign goods, would have potentially devastating consequences for growth and employment in the rest of the world.

Since the alternatives are worse, dollar depreciation is necessary.

THE UNEMPLOYMENT scourge has finally struck Japan. For years as Western countries have suffered an exodus of labour from manufacturing industry, Japan has stood apart, its less than 3 per cent unemployment rate suppressed in part by healthy economic growth but mainly by a paternalistic management culture.

But suddenly, Japan, Inc., is in trouble. Hardly a week goes by without at least one major manufacturing company declaring thousands of workers redundant.

"This is becoming a matter of grave concern," says Eishiro Saito, chairman of Keidanren, the powerful federation of business organisations. Mr Saito, who is also chairman of Nippon Steel, and many other industry leaders, believe the trend will accelerate because export-oriented industries will be unable to offset the damage to their sales caused by the high yen.

Meanwhile, the demand for jobs rises steadily as more women enter and stay in the market and as the children of Japan's delayed post-war baby boom begin to reach employable age.

As a result, some economists expect the unemployment rate to more than double to 6 per cent in the next couple of years and remain high for a long time.

That rate may not seem particularly high in Western terms, but it is a shocking development in a country where, until recently, unemployment was virtually nonexistent and managers who resorted to redundancies to solve their problems were treated almost as social outcasts.

The Japanese have already set out to try and minimise their employment problem both in the short and long term. Typically, their approaches are different from those used in the West, but it remains to be seen whether or not they will be more effective.

Japan's recent rash of redundancy announcements has been widely attributed to the sharp rise in oil prices in the past year, but that in itself is not the cause. Japanese manufacturers have suffered adverse turns in their circumstances in the past without resorting to large-scale redundancies.

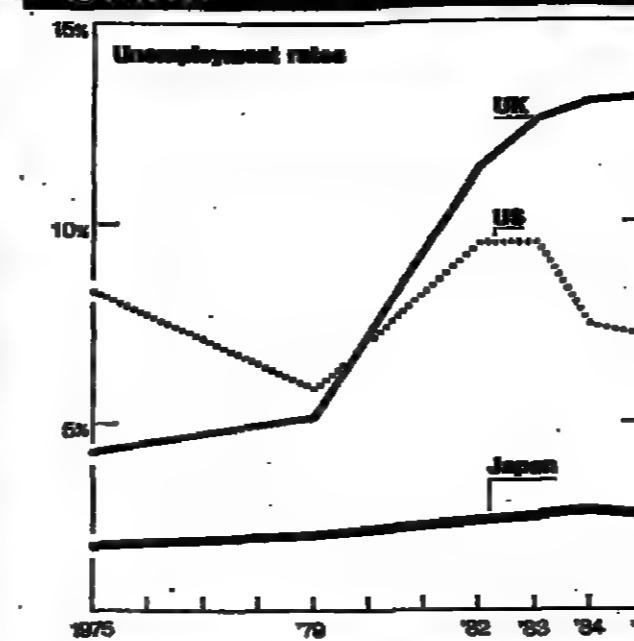
Indeed, an outstanding feature of Japan's industry is its ability to move and adapt, which has reflected the social acceptability of lay-offs, has been its preference for stability in output and employment at the expense, when necessary, of profit.

The difference this time is that industrialists know that their terms of trade are unlikely to improve significantly in the near future. Thus, it becomes increasingly difficult to justify maintaining the large number of employees who do not actually do any work. Some estimates put the number of house unemployed in Japanese industry at over 2m, or 3 per cent of the workforce.

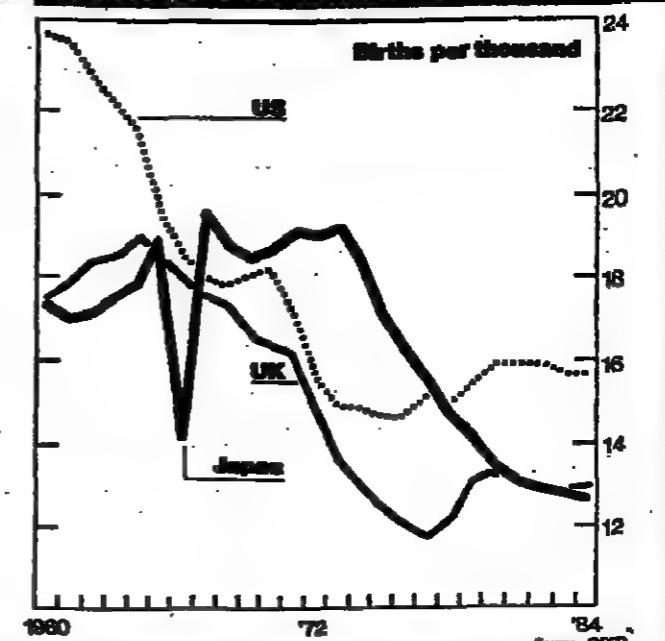
Companies like the electrical group Matsushita, which have a combination of growing and declining businesses, can usually manage to contain the unemployment problem through job transfers. "It is not yet a big problem for us," says Mr Aki Tanii, president of Matsushita. "But we feel we have to do something about it now. We are thinking carefully about the quantity of jobs likely to be available and the quality

UNEMPLOYMENT IN JAPAN

Japan's unemployment rate is low ...



... but a mid-1970's baby boom will cause problems in the 1990s



Braced for the West's disease

By Ian Rodger in Tokyo

of the people we have to fill them."

Companies in mature and declining industries face a more urgent crisis. They can either dismantle employees or live with the gradual run-down of their financial reserves, or they can abandon paternalism and use their reserves to restructure their businesses for the future. The rash of redundancy announcements since September indicates the choice that most

employment by cutting overtime and increasing the amount of work done by lower-paid part-time workers.

Another major strategy is to shift more middle-aged employees to subsidiaries. This is a peculiarity Japanese practice based on the fact that older employees, even when they know little of promotion possibility, have been made redundant, tend to remain in the company until retirement. However, if a company wants to promote younger employees, it has to get rid of the older ones first. Often it does so by transferring them to easily managed subsidiaries whose poor performance can be sacrificed. Japanese workers are expected to accept their employers' proposals to shift them, even if it involves moving hundreds of miles to a new home.

Then there is the practice of learning on business friends to hire redundant workers to fill their obligations as a way of life in Japan, and Japanese businessmen say that a friendly client or supplier would do his best not to reject a plea for help, knowing that he has been offered a place to stay.

Typically, a large company will spread its redundancy programme over a number of years in a bid to achieve the maximum reduction through retirements, early retirements and emigration. Mitsubishi Steel, for example, said last month that it would eliminate 6,000 jobs, but the process would not be complete until March 1989.

This lengthy adjustment period is not as generous as it first sounds. The typical Japanese worker's salary is made up of relatively low monthly payments, plus two bonuses, in June and December, each amounting to three months' pay. It has been generally accepted that when times are tough, bonuses become smaller, and that was certainly the case last year. Companies also reduce the costs of over-

employment by cutting overtime and increasing the amount of work done by lower-paid part-time workers.

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ECONOMIC VIEWPOINT

Restraint without strategy

By Samuel Brittan

THE MOST interesting chart in the Public Expenditure White Paper is to be found, not in the volume I summary, but in the Additional Analyses in part II. The chart reproduced here shows not what the government hopes to do in the future, but what has actually happened to public spending while it has been in office.

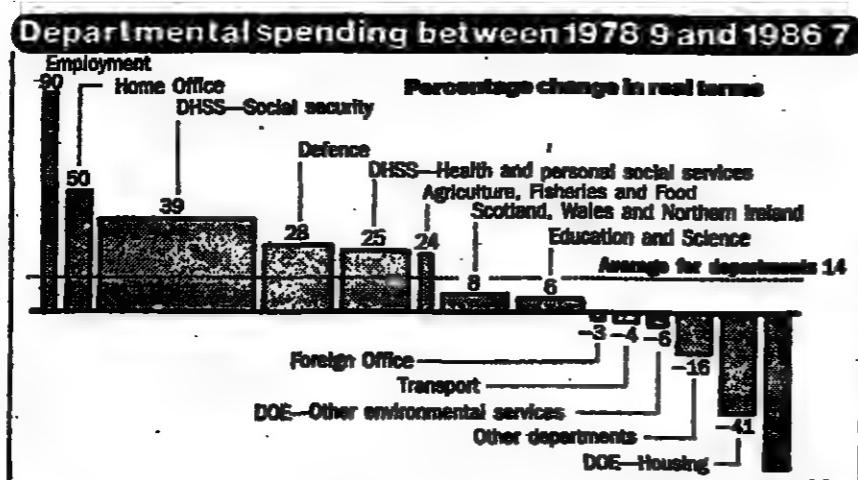
If, in fact, the Thatcher Government ever hoped to cut total public spending, that aim was soon abandoned. Its first serious objective was to reduce public expenditure in real terms, but that too proved impossible. Instead, the focus shifted to keeping the growth of government expenditure below that of the national income, so that the public spending proportion could fall as national income grew.

Even this latest aim may be difficult to achieve. The ratio of general government expenditure to GNP fell 4.2 per cent in the last Callaghan year. The Thatcher Government, public spending was swollen by the industrial and economic consequences of recession as well as by pledges to increase spending on the military and on "law and order." The public spending ratio soared to reach a peak of 47 per cent in 1983-84.

Since then the public spending ratio has fallen (but not, of course, public spending). The official estimate for 1986-87 is 44 per cent, excluding privatisation processes. But this is still slightly higher than the ratio the Labour Government left behind. Even if one believes the projections in the White Paper, the public spending ratio will not drop below the Callaghan level until 1988-89. And that depends on the Government's ability to reduce further the real growth of public spending over the next few years.

Scepticism is increased by the time profile which shows a rise of nearly 3 per cent next year, followed by a near standstill in the last two years of the planning period. This is a familiar hump-backed profile in public spending plans the world over, which tests credibility to the utmost.

Public spending has been under great pressure in all



countries, irrespective of the political colour of governments. In the case of the OECD member countries, the public spending ratio rose by eight percentage points in the decade 1978-79 to 34 per cent. By 1978 there was general agreement to call a halt—again irrespective of politics—but with incomplete success. Nine years later the OECD ratio had risen another five and a half percentage points to 39 per cent (See *New Priorities in Public Spending*, edited by M. S. Levitt, just published by Gower).

There is no cause for surprise. Like most governments, the Thatcher Government has not reduced the range of its responsibilities for social security, health or any of the large spending areas. The result is that it has to be as tight-fisted as possible simply to stay where it is. Thus the defenders of the welfare state see meanness and cheese-paring all round, while the radical Right sees it has been betrayed by the continuing rise in public spending and the pressures for still more.

There was a deeper problem too. The post-war policies had been based on the assumption of a limited, finite requirement for health services, education, pensions, social security and the like. In the 1980s and 1970s, increasing dissatisfaction was expressed with the level of such services, the need for which cannot be measured in the objective way that Beveridge had hoped.

Health expenditure shows some of the difficulties. It is boosted by 0.7 per cent per annum simply by the changing composition of the population. The DHSS estimates a 0.5 per cent increase in real social security spending since 1978-79 reflects several factors:

• More retired people and pensioners.

• The large jump in unemployment.

• Increased requirements for housing and family benefit to supplement low incomes.

• Greater take-up of benefit rights.

• Increase in most benefit rates, except child benefit, above inflation in the early part of the Thatcher period.

Contrary to popular belief the increase in unemployment accounts for very much less than half of the total rise in the social security bill.

The DHSS expects these influences to come to an end. The reduction in trade and industry reflects a welcome fall in subsidies to aerospace, shipbuilding and steel. But even

more is accounted for by a plunge in the borrowing by the health service from the Exchequer to the extent that it fails to fulfil its official targets for rates of return.

The fall in housing expenditure (gross of capital receipts from the sale of council houses) does partly reflect smaller local authority building programmes. The saving here has been offset by the growing cost of mortgage interest relief, which appears as a revenue loss. In any case housing expenditure is expected to stay level in the years ahead.

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The DHSS expects these influences to come to an end. The reduction in social security spending between now and 1988-89. But I share the doubts of the National Institute authors about

whether any government will be able to continue to link benefit levels only to inflation, while continuing to raise tax rates.

A real brake on this sector of spending would require much more selectivity, both in child benefits and eventually in retirement benefits, than the Government has so far had the courage to introduce.

The White Paper estimates that if the unemployment figure was 1m lower, benefit expenditure next year would be more than £2.1bn less. This does not show the full Exchequer benefit as it excludes the gain in tax revenue.

Such estimates are often misleading. They show that the Exchequer would gain if the economy operated at a lower unemployment rate. They do not show that it would pay the Government on a narrow fiscal basis to employ the jobless.

The White Paper gives the net Exchequer costs of various unemployment measures. Although it is much less than gross cost, it is always positive (with the exception of job-splitting which is objectionable on other grounds). By far the largest two items in "employment expenditure" are the Community Programme and the Youth Training Scheme.

One wonders if it would not be more cost effective, as well as more humane, to make available cash to the young, provided they spend it on something to do with training.

Lombard

Loose grip on the purse strings

By John Plender

FINANCIAL INSTITUTIONS invariably place a high premium on products and customers; and—like the merchant bankers who invested heavily in overheads before the Big Bang—they were slow to borrow from British industry standardised techniques of engineering products, costs and profitability. Asked whether their huge investment in cash dispensers shows a profit or loss, some bankers admit sotto voce, that even today they do not know, but fear the worst.

It is not simply that profits will be harder to come by this year. Today's permissive attitude to financial conglomerates implies by definition that people are moving from areas that they know and understand into markets that are unfamiliar. Increased competition also breeds more hectic innovation, which in turn calls for skill in controlling new kinds of risk. In other words, deregulation is putting the financial sector's own financial management to the test. And if the accountants are to be believed many are ill-equipped for the task.

Some of the most important calls on the Exchequer do not appear as public expenditure but as tax reliefs. Some of these, in the words of the White Paper, will often have a similar effect on individuals or companies to spending. But it is often difficult to say which reliefs are an integral part of the tax system and which are disguised benefits.

My own table is very selective. For instance I have excluded the £4.8bn cost of exempting from tax the investment income of pension funds because one would not want to tax pension contributions and the funds' investment income. Similarly, I have omitted the £200m cost of exempting real estate from capital gains tax, which would have to go if we had a genuine expenditure tax.

A crude estimate suggests that the savings on mortgage interest relief and pension fund privileges, together with further cuts to industrial aid-out-of-place in a competitive economy—and in agricultural payments not required by the CAP, could finance a 2% per cent increase in all income-related total benefits and a cut to 25 per cent in the basic rate of income tax without the Chancellor having to give away revenue windfalls. This would take several years to complete; and there are interactions and complications.

But there are many interest group privileges such as the derating of agriculture, of which no estimate is provided and which are not in the table. We need fewer privileges, more selectively and more generosity, all at the same time, to achieve a humane market economy.

EEC and high technology

From the Vice-President, Industry and Research, Commission of the European Communities

Sir—I must take up some of the points made in your editorial (January 13).

The Commission is fully committed to the elimination of barriers to co-operation, investment and trade in high technology businesses. It is our experience, however, that this is not a substitute for co-operative R and D. The latter is an important adjunct to the former. If R and D is nationally orientated, so will be the standards, regulations and procurement policies. From this point of view Esprit, Raca and Eris programmes have just begun their task and must be developed further during the coming years, which is why, *inter alia*, the Commission has proposed the new R and D framework.

In the same context I must take issue with you concerning Esprit. In addition to the 18 large companies you refer to there are more than 230 firms participating in the programme. In particular, 150 of them are small and medium-sized companies, which all together participate in about 60 per cent of the on-going projects and therefore have equal access to the technology developed in these collaborative projects. The programme has been subject to an independent review from which it has emerged as a success, beyond what was expected from it. Results are already on hand, both in terms of technological developments and of industrial co-operation. In fact the discussions you refer to as an encouraging step (possibly a merger of Thomson and SGS Atel semiconductor activities) originated in Esprit.

Regarding telecommunications I am surprised at the implications that harmonisation of telecommunications standards could somehow frustrate liberalisation of services. Most people would argue that common standards in the public domain are a precondition for market integration and liberalisation. Please allow me in this respect to pay tribute to the recent British presidency of the Council which was instrumental in the adoption last month of a decision on standardisation for IT and telecommunications.

If we wish R and D in the budget to this early stage, then Europe's competitiveness in global markets will suffer. Furthermore, without fair access to new and advanced technology within the European technological community, liberalisation of public purchasing and consequently completion of the internal market itself will be jeopardised.

I insist that co-operative research is a significant instrument for both industrial co-

Letters to the Editor

operation in the public and private sectors and for market integration in general.

Karl-Heinz Narjes,
Brussels.

Co-operation in Europe

From Mr R. Sheaf

Sir—All praise to you for your editorial (January 13) on European technological collaboration, with a devout wish that all concerned will heed your advice. Failure to do so would mean the collapse of Europe's influence in the world, and very probably of European independence in all but the most superficial meaning of the word. Economically we should become crippled dependent on the US and Japan.

You are of course right in saying that if the Common Market existed in full reality, cross-frontier collaboration would best be left simply to the enterprises concerned. Equally you realistically admit that this process is still blocked by protective national policies and by what you diagnose as "unbalanced interplay" on the part of many of the high-tech enterprises themselves.

I can assure you that the Commission is well aware that its proposed Ecu 7.7bn budget is only a drop in the ocean of what needs doing. But, to adapt the metaphor, when wheels are not turning properly a drop can make all the difference—if it is a drop of oil. In that sense, Ecu 7.7bn is the smallest drop, the Commission believes, that can help people in the UK

and elsewhere. I think, argue that spending more money to deal with bad weather is simply not worth the expense and that nation and local governments have other more important priorities. That may be true. But at the very least it may be worth doing the sums. A benefit-cost analysis could demonstrate that at least some further expenditure would be warranted, particularly in those areas where weather is especially bad.

David Robinson (Dr.)
National Economic Research
Associates,
15, Park Street, W.I.

Icy winter patches

From Dr D. Robinson

Sir—Since my arrival in London in 1980, I have lived through a number of extremely cold and sometimes treacherously icy winter patches. The reason for this in this country seems to be that extreme temperatures are short-lived and do not warrant spending more money to cope with them (our uncertain occurrence. In your article, "Beating the freeze, a question of economics" (January 13) once again I was left with the impression that no one had actually measured the full economic costs and benefits of spending more money on snow removal equipment, road-salt and gravel, better water drainage for houses, better heating in homes, better roads and various other devices that enable us to live in Northern Europe and North America to cope with cold, snowy weather. The analysis of course must include the social costs (for example lost output, higher NHS bills and council house repairs) as well as the intangible costs (such as human suffering) of not spending more money. Latest economic techniques allow at least some value to be placed on both types of cost.

Bryan Cassidy.
The Stables,
White Cliff Gardens,
Blenheim, Dorset.

a draw

From Mr B. Cassidy MEP

Sir—Mr Michael Hutchings (January 9) surmises that one of the reasons why Britons are under-represented in the senior grades of officials working in the European Commission is that UK civil servants regard Brussels as a backward step in their careers. I am reliably informed that civil servants who have returned to the UK after a spell in Brussels have done rather well in the public service.

Mr Hutchings, however, does highlight a problem of growing concern—the apparent reluctance of young Britons to take entry to the administrative grades of the Commission service. It can't be the pay and conditions in Brussels which are not inviting enough. EEC civil servants do better than British civil servants. A far more likely reason for their reluctance is the requirement that applicants for EEC jobs should be able to work in more than one Commission service. Recently, the British educational system still attaches insufficient importance to language teaching. Thank goodness the Government plans to do something about it.

From Mr K. Tewell
3 Homefield, St Albans, Herts.

The great divide

From Mr G. Attinson

Sir.—Accountancy and recruitment consultancy are both close companies and growth service industries. As such they mirror the north-south divide in employment opportunities. Out of 98 UK-based jobs offered in the January 9 accountancy appointments 54 were in London, 20 in East Anglia and the rest of south-east England, and eight in Bristol and the south-west. Of the remaining 14, just one was in Wales and one in Scotland. Out of the 75 recruitment—some appear many times—61 were London-based and only five outside the Home Counties.

George Attinson.
The Stables,
White Cliff Gardens,
Blenheim, Dorset.

April 13. Songkran Festival. A nationwide water festival celebrating the Thai Lunar New Year.

May 9-10. Bun Bang Fai Festival. "Bang!" indeed. Held in northeast Thailand, a fireworks show like no other you've ever seen.

Oct. 16. Royal Barge Procession. An armada of brilliant colours, pageantry and rare splendour not to be missed.

Majestic temples and magnificent elephants, glittering roofs and garlands of orchids, enchanting people and exotic cuisine...one could write a long book about the land they call Thailand (and many seasoned travellers have). And never has there been a better year to see Thailand than 1987. For this is Visit Thailand Year in the Land of Smiles.

Among the kaleidoscope of festivities planned for 1987 you should try to catch some of these:

Feb. 13-15. Chiang Mai Flower Festival. A million blooms, a thousand smiles. One of the unforgettable moments of your life.

April 13. Songkran Festival. A nationwide water

festival celebrating the Thai Lunar New Year.

May 9-10. Bun Bang Fai Festival. "Bang!" indeed. Held in northeast Thailand, a fireworks show like no other you've ever seen.

Oct. 16. Royal Barge Procession. An armada of brilliant colours, pageantry and rare splendour not to be missed.

These are only a small selection of the truly stunning special events that mark 1987 as Visit Thailand Year—a year full of festivities, flowers and fireworks.

Make your holiday plans now. And make sure you fly on Thailand's own airline, Thai International.

Where the exotic sensations that are Thailand start from the moment you step on board.





FINANCIAL TIMES

Thursday January 15 1987

ROBUST
 That's BTR

Philip Stephens in London examines exchange rate philosophies

Markets strike back with a vengeance

THE TURMOIL in international currency trading over the last few weeks should perhaps be dubbed "the market strikes back".

Central banks, accustomed since September 1985's Plaza accord on the dollar to calling the shots, have found themselves overwhelmed by the strength of speculative pressure in the foreign exchange markets.

Nearly \$20bn of intervention was not enough to prevent a politically embarrassing realignment of the European Monetary System (EMS) just two weeks before West Germany's general elections.

Now the continuing flood of funds out of the dollar has left the once-enviable reputations of the Bank of Japan and the Bundesbank, the West German central bank, for catching the markets on the wrong foot looking distinctly faded.

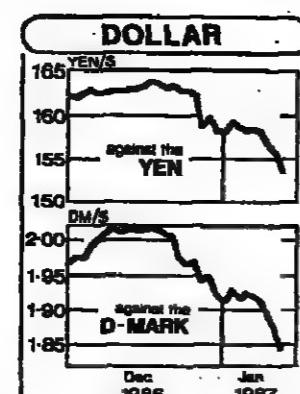
In the process, the US currency's accelerating decline since mid-December appears to have fractured the so-called Baker-Miyazawa pact between the US and Japan, just when European governments were thinking in terms of a similar deal.

The central banks insist they have not given in. Mr Satoshi Sumita, the governor of the Bank of Japan, and Mr James Baker, the US Treasury Secretary, both insist that the dollar's latest decline is "not as severe as damaging the Government's declared intention of strengthening domestic demand and restructuring its economy".

In Bonn and Frankfurt it is viewed as a source of renewed strains on the EMS and friction with France, and of unwelcome pressure to cut interest rates when West Germany's money supply is not the end of the story.

The speculation against the US currency has been blamed on a number of factors - President Reagan's weakened authority after the Iran arms scandal, and the prospect that Mr Paul Volcker will not be re-appointed as chairman of the Federal Reserve are among them.

But there is no disguising the anxiety and sense of frustration among European and Japanese officials at the extent and speed of the



The dollar's accelerating decline since mid-December appears to have fractured the so-called Baker-Miyazawa pact between the US and Japan just when European governments were thinking in terms of a similar deal.

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- they derive from the prospect that the US current account deficit will remain well over \$100bn for the foreseeable future unless the dollar falls further.

"We are in the peculiar situation of trying to halt a trend which we all see as inevitable", is how one senior European monetary official put it yesterday. "We know the dollar has to fall. We just do not want to see it happen too fast".

The speculation against the US currency has been blamed on a number of factors - President Reagan's weakened authority after the Iran arms scandal, and the prospect that Mr Paul Volcker will not be re-appointed as chairman of the Federal Reserve are among them.

The problem for the central banks is that the underlying pressures are much more fundamental



Mr James Baker

per cent and boosted by around DM 165bn by the fruitless intervention to preserve parity in the EMS.

The dollar's weakness has meant that virtually none of this money has flowed back out of D-Marks since the realignment, leaving the West German central bank with little hope of getting the money supply back within its 3 to 6 per cent target range.

So while international considerations - the need to hold up the dollar's value and restore balance in the EMS - point to an early cut in the West German discount rate, domestic monetary policy suggests that the Bundesbank should hold off.

Meanwhile, any intervention to support the dollar simply adds to the growth of the money supply.

Mr Karl Otto Poehl, the Bundesbank president, may eventually take the view that a cut in the discount rate is unavoidable and that it could help to ease both problems at once. By making the D-Mark less attractive to speculators it might help stabilise the dollar and reverse the direction of capital flows, in turn slowing the growth of the money supply.

Whether such a move would work, or whether it could form part of a wider US-European deal, however, must now be open to doubt.

"What the last few days has shown is that the Baker-Miyazawa pact was not worth the paper it was written on", one European official said yesterday. "It is not at all clear that the US is willing to stabilise a deal with Washington."

For the Bundesbank, the immediate problem is the money supply, currently growing at an annual 8

THE LEX COLUMN

Last days in the bunker

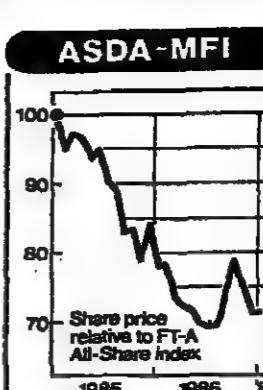
ple on unproved potential. Though pre-tax profits of £185m or more this year (up from £166.4m) give a lowly prospective p/e of 12, it will take a surprise to change that short term.

Dixons

The dullness of Dixons' share price since it failed to absorb Woolworth in the summer is, if nothing else, a testimony to the absence of jiggery-pokery (notwithstanding strange tales about microphones concealed under sundials, and the like). Indeed, the shares have respectably held the bulk of the gains that they made in the early part of last year, when the benefits of taking over Currys were becoming apparent - and the thought of another bid to follow through that advantage was seen as a reason to re-rate the shares.

What has happened since then is more or less what might have been expected. The growth that can be got out of merely discussing the Currys chain is obviously beginning to taper off; sales per foot grew faster at Currys in the 28 week period to November than they did in Dixons, but not by all that much. Making, too, are catching up with the Dixons standard - but again the astounding improvements from year integration cannot be repeated.

The growth in Dixons' retail profit is nevertheless impressive, with a 33 per cent improvement over last year's down-stated £22.1m; as often happens, a virtuous move to write out profits from trading the Currys property book has dealt Dixons the incidental benefit of a lower base from which to demonstrate growth. What happens next will depend partly on the performance of Woolworth - a small extraordinary item for the carrying cost of Dixons' stake serves to remind the market that Dixons has a launching pad from which to spring if Woolworth falter. There is, that apart, some pressure on Dixons for something, as profit growth approaches more closely to sales growth, and with a falling prospective multiple, the chance to use its paper on some relatively undervalued asset may slowly pass Dixons by.



be getting the benefit of its move to own-label goods which now make up 20 per cent of food sales. That is, at least, the most obvious cause of the gain in net margins to over 5 per cent, where they are up with the best in the industry. Sales growth is still sluggish. The maturity profile of the stores has sagged, in a slow phase of the development programme. From existing stores has gone rather flat, at only 1.4 per cent in the half year.

Revamps of older stores should begin moving again and the opening programme has accelerated. But it will not be until April 1988 that the store portfolio will be in competitive shape again. Meanwhile, development costs will be hefty, especially if Asda is forced to pay up for sites, and capital spending in the current year will be £30m, nearly double the previous year. At the same time the whole distribution system is to be rearranged, something else that Asda should have done some years ago. When completed, that should produce all sorts of efficiencies, as will Epos checks.

But Asda expects that food retailers will have saturated the UK market by 1995. The need for diversification serves to remind the market that Asda has a launching pad from which to spring if Woolworth falter. There is, that apart, some pressure on Asda for something, as profit growth approaches more closely to sales growth, and with a falling prospective multiple, the chance to use its paper on some relatively undervalued asset may slowly pass Asda by.

Soviet aim is more than propaganda

Continued from Page 1

likely to divide the four countries supporting the guerrillas: Pakistan, the US, China and Iran. Indeed, the whole package announced by Mr Najibullah on January 1 appears to have been drawn up with Pakistan largely in mind. The closure of the Pakistan border to the guerrillas is the real *quid pro quo* for the withdrawal of Soviet troops.

In theory Mr Najibullah is offering to share power in Kabul, but, given the fragility of his own authority, it looks doubtful if he really means to go much beyond the co-opting of tribal leaders and some former guerrillas, a process which is already going on.

If power is to be shared in Afghanistan, it is more likely to be on a geographical basis than on dividing authority within the central organs of the state, the army and the police.

Acknowledged what would happen on the ground after today, a senior Soviet specialist on Afghanistan said in Moscow: "If there is a village controlled by anti-government forces, they will stay there."

He added that in the past central Government never controlled much of the country outside the cities and towns. "When the king ruled Afghanistan was simply announced that part of the people defended the borders themselves and paid no taxes."

Much of the present Soviet-inspired campaign by Mr Najibullah "to broaden the social base of the revolution" has already meant co-opting or placating local tribal leaders. In addition Afghanistan is about to become the first communist country where Islam is to be declared the country's official religion under a new constitution.

If the ceasefire is to lead to a political settlement and a military withdrawal by the Soviets then the Soviets appear quite willing to see a government led by Mr Najibullah holding Kabul and the main towns while the anti-government forces, without giving up their arms, hold all the areas in between.

Pressure mounts on UK ministers over Guinness

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

PRESSURE on the British Government to make a full parliamentary statement over the Guinness affair is increasing amid growing disquiet on both sides of the House of Commons.

Mr Michael Howard, Under-Secretary for Corporate and Consumer Affairs, yesterday reaffirmed his refusal to issue an interim report on Guinness. He said in a written answer to Parliament that he had consulted the inspectors he had appointed and they had agreed "that at this stage would impede their investigation".

However, he said that the question would be kept under review.

Mr Robin Cook, the opposition Labour Party's Trade Spokesman, who asked the question, said he was encouraged that Mr Howard had not "slammed the door tight shut on an interim report". He expected that "the pressure of events would force it wide open".

Mr Cook had earlier pressed for a Commons statement on the floor of the House. He argued that, while the board of Guinness had received

a full report and Prime Minister Margaret Thatcher had been briefed, "the only interested body not to be favoured with a statement is Parliament. The affair was the biggest City scandal for decades, involving a slush fund large enough to double the fuel payments to pensioners".

Mr Cook is today expected to renew his call for a statement.

Most Conservative Party Members of Parliament who are interested agree with the Government's position but are concerned about the rumours and allegations circulating in Parliament as much as in the City, about the involvement of first rank organisations like Morgan Grenfell and Cosslett in the affair.

The general Conservative view is that City scandals may have only a limited electoral effect but that they could tarnish the Government's image despite its tough line.

A number of Conservative MPs who have been closely following legislation on City regulation believe that the available, if not necessarily desirable, result will be a strengthening of statutory supervision of financial markets.

"If an individual is prosecuted, the substance of the inspectors' report will be disclosed in open court. Conversely, individuals who are not prosecuted are entitled to have their involvement in an investigation kept confidential," he said.

Mr Cook had earlier pressed for a Commons statement on the floor of the House. He argued that, while the board of Guinness had received

they constitute between 30 per cent and 40 per cent of the board. It would also introduce the US concept of audit committees: special watchdog bodies composed entirely of non-executive directors whose responsibility would be to oversee the management and ensure that the company had effective controls.

The code would be drawn up by Pro-NED, an organisation set up in 1981 by the Bank, City and Industrial Association to promote the Stock Exchange, to promote the role of non-executive directors.

The code would be voluntary, but companies would be under strong moral pressure to adopt it.

The Bank expects the initiative to cause controversy because it will challenge some entrenched management interests. However, research into the experience of the US, where non-executive directors account for more than half comp-

any board membership, persuades the bank of the effectiveness of an active outside presence in the boardroom.

The Bank has been working on the idea of a code for some time. However, the plan has been given added impetus by the Guinness case. During last year's Thomas Kistk affair, when Mr Saunders went back on pledges given during the takeover for Distillers, Guinness was persuaded to accept five non-executive directors on its 15-member board as a check on management. The non-executive directors appear to have played a leading role in dealing with Guinness' mounting crisis, by persuading Mr Saunders to step down and in unearthing the facts.

The bank believes, because of this, that the Guinness affair reinforces the argument for more non-executive directors.

Digital doubles profits to \$270m

By Anatole Kaletsky in New York

DIGITAL Equipment Corporation, the recently revitalised US computer manufacturer whose new generation of minicomputers have been making large gains in market share throughout the world, yesterday announced a doubling of profits and a continuation of rapid revenue growth.

The purpose of the former, Mr Howard said, is to advise the Trade and Industry Secretary whether any individual appears to have contravened the Company Securities (Insider Dealing) Act and to assist him in deciding whether to institute criminal proceedings.

The company's share price, a star performer for most of the past year on Wall Street, rose a further 5% to \$133 on the announcement.

The key to Digital's success at a time when other computer manufacturers have been languishing, including worldwide market leader International Business Machines (IBM), appears to lie in the new product line which it has unveiled since the middle of 1985.

Since a sharp downturn in its fortunes in the early 1980s, Digital has concentrated entirely on minicomputers, machines which span the range of the market between the highly competitive micro and personal computers and the most powerful mainframes, whose production continues to be dominated by IBM. With its Vax range of minicomputers, the company has established market leadership in this business, which has turned out to be the fastest growing segment of the computer market.

The company's net earnings for the six months to December were \$45.8m on turnover of \$1.8bn, against \$20.8m on turnover of \$1.5bn in the previous year. On a per share basis, the company's latest quarterly earnings were \$1.02 compared with \$0.85 in the December quarter of 1985.

The bank believes, because of this, that the Guinness affair reinforces the argument for more non-executive directors.

Continued from Page 1

projected to be well above previous targets.

Most of the additional cash provided for in the White Paper will be disbursed by local authorities, or is the result of increased provision for demand-led services such as social security benefits, over which the Treasury has no direct control.

The spending plans were attacked by the opposition Labour party on a number of fronts. Mr Denis Davies, Labour's defence spokesman, said that the Government was planning cuts of £1bn in defence over the next three years, "giving the lie" to its claims to be interested in the defence of Britain.

Developments on foreign ex-

change markets were discussed at a regular board meeting of the Bundesbank, the German central bank,

Interim Results (Unaudited)

	6 months ended 31 October 1986	6 months ended 31 October 1985	12 months ended 30 April 1986
Turnover			
Profit on Ordinary Activities before Taxation	2,171	1,238	2,707
Taxation on profit on Ordinary Activities	868	495	1,073
Profit on Ordinary Activities after Taxation	1,303	743	1,634
Extraordinary items (29)	377	411	
Profit attributable to Shareholders	1,274	1,120	2,045
Dividends - ordinary (proposed) - preference (paid)	222	108	339
Retained Profit for the Period	1,052	932	1,627
Earnings per Ordinary share	4.0p	3.9p	1.9p

Dividend

An interim dividend of 0.6 pence per share will be paid on 27 February 1987 to shareholders on the Register on 5 February 1987.

Mr R. J. Gibbons, Chairman, reports:

As well as completing the merger with Yarrows Public Limited Company, CAP has continued to grow profitably. We have won significant orders in all our major markets, directly and through our associated companies.

The prospects for our services and products are strong throughout the Group, and we have a high level of contracted work for the second half of the year.

CAP Group plc

22 Long Acre, London WC2E 9LY Telephone: 0

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GROUP CONTROLLER - FINANCE

Qualified Accountant 35-40

c.£65,000 incl. bonus
+ car + benefits

Our client is Bunzl plc, one of the U.K.'s fastest growing companies with major activities in the distribution of paper and plastic disposable products, transportation, merchandising and specialist manufacturing. Due to expansion and internal development the Group is seeking to fill the above appointment.

Reporting to the Group Finance Director, the role will include responsibility for key aspects of the Group finance function - financial and management accounts consolidation, budgets, taxation, treasury, and significant involvement in the Group's very busy acquisition programme.

Candidates (male or female) should have proven, recent experience of all, or most of, the areas listed above, be ideally graduates with fluency in at least one European language (German, Italian or French) and have some overseas work experience.

Bunzl is situated in the City of London but will move its headquarters to Stoke Poges in Buckinghamshire at the end of 1987.

The successful candidate will be offered an attractive remuneration and benefits package including share options.

If you wish to be considered, please submit a detailed Curriculum Vitae to George Ormrod BA (Oxon), Director, or Stephen Hackett BA (Oxon) at Douglas Llambias Associates Ltd, at our London address quoting reference No. 7358.

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ACA's 30-40

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The role will cover responsibility for financial and management accounts for both UK and overseas offices, annual budgets, variance analysis and investigation, costing and accounting procedures, some taxation, computer systems control and development and use of computer based modelling techniques for planning purposes. In addition, he/she will control the following departments - Accounts, Costing, Credit Control and Data Processing with responsibility for staff development and review.

Candidates (male/female) should have relevant experience in commerce or industry, or be at senior manager level in a major accounting firm. First class academic and technical skills will be required for this challenging position together with proven staff supervision ability, a strong personality and good communication skills.

For more information, please contact Bruce Page C.A. or George Ormrod B.A. (Oxon) on 01-836 9501 or write with a copy of your CV to Douglas Llambias Associates Limited at our London address quoting reference No. 7358.

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Candidates may currently be in public practice or have moved into banking, insurance or broking environments and be interested in applying their sector knowledge, in whatever role, back in a public practice environment which could lead in due course to highly rewarded partner status.

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Candidates (male or female) should have at least one/two years' post qualification experience in U.K. Corporate Tax and an ability to understand the commercial aspects of the Financial Markets.

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Applicants should be qualified accountants and it is unlikely that candidates under the age of 30 will have the commercial experience required. Well developed management skills and a flexible approach are prerequisites for consideration to join this leading U.K. retail group.

Written applications, enclosing up-to-date curriculum vitae, should be submitted in strict confidence to Eric Sutton or Colin Vasey at our London address quoting reference No. 1040/7361.

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- ◆ Presenting international tax seminars to UK and US clients.
- ◆ Liaison throughout the firm's world-wide network to disseminate and identify material changes in tax legislation.
- ◆ Producing international tax bulletins within the UK and abroad for clients and staff.
- ◆ Staff training and undertaking "state of the art" research.
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+ benefits

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- Estate and property management

Candidates should be aged under 35 and be qualified accountants with strong interpersonal skills, enabling them to communicate effectively with senior management and create a demand for consultancy services. In addition candidates should possess sound analytical skills and possess a strong commercial awareness.

In addition to the salary indicated, the remuneration package includes a car, pension scheme and a generous relocation package where necessary.

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Candidates should be qualified accountants (ideally Chartered) with around 5 years' post qualifying experience, which need not necessarily be in the financial sector. Staff management experience and computer literacy are essential, as is the desire to become actively involved in the organisation's development.

Salary will not be a limiting factor for the right candidate and other benefits

will include car, non-contributory pension and life assurance, subsidised BUPA and low-cost mortgage scheme.

Please send a comprehensive CV together with salary details and quoting reference MCS/4002 to Miles Hafford Executive Selection Division Price Waterhouse Management Consultants No 1, London Bridge London SE1 9QL.

Price Waterhouse



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Home Counties

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Ref: G/A/346

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Ref: A/265

For further details phone or write quoting reference to:
5 VIGO STREET LONDON W1X 1AH TELEPHONE 01-439 3367 TELEX 27769

GROUP FINANCIAL CONTROLLER

SUNBURY-ON-THAMES
c.£20,000 + car

Demanding role for qualified accountant with at least 3 years PQE under 35 with commercial experience. The position advertised is in a rapidly expanding group of companies involved mainly in the lighting industry.

Progression to group financial director is anticipated and the successful candidate must be capable of implementing the necessary financial controls to facilitate the continued expansion and profitability of the group. A rotation on the USM is being considered by the directors and therefore candidates should preferably have large firm experience. Write quoting full cv to:

A. J. Day FCA
MENZIES MIDDLETON HAWKINS & CO.,
Ashby House, 64 High Street, Walton-on-Thames,
Surrey, KT12 1BW

Union Texas Petroleum

FINANCIAL ACCOUNTANT Attractive Salary + Car + Benefits

LONDON
For a Chartered Accountant with four or more years post-qualified experience this is an excellent opportunity to join the professional accounting team of one of the world's leading independent oil companies. Union Texas is actively engaged in exploring for and producing oil and gas in over a dozen countries worldwide. Amongst their international operations, the North Sea plays a key role in the company's strategy. Union Texas Petroleum Limited holds significant interests in five producing fields in the UK making this a highly profitable company.

Reporting to the Accounting Manager you will be responsible for maintaining dual currency accounting records and the preparation of monthly and statutory accounts to very tight deadlines. You will have to be clear thinking and an effective communicator at all levels within the organisation and with head office staff in Houston, joint venture partners and auditors.

This is a challenging role in a dynamic environment in prestigious offices in Knightsbridge.

To be a candidate, you should be over 28 years of age, and at least two years of your experience should have been gained in industry, preferably in the UK-based office of a multinational oil company. Familiarity with computer based accounting systems is essential and experience in the use of personal computers would be an advantage.

The company offers a very attractive remuneration package including fully expensed company car, medical insurance, pension scheme, and a base salary pitched at a level to attract the right candidate. Candidates should write to SMCL

Oil and Gas Limited, Cavendish Court, 11-15 Wigmore Street, London W1H 9LB or telephone 01-629 3532.



Fast moving Accountants

c.£25,000 + car
South-East

GROUP FINANCIAL CONTROLLER

Reporting to the Group Finance Director for the accounting and treasury function of a rapidly-expanding PLC in property development — turnover £50m. Previous experience at that level essential. (Ref: CP20)

FINANCE DIRECTOR

Responsible for the total finance function of an autonomous manufacturing company — turnover £10m. Background should include industrial experience and profit orientation through cost and cash control. (Ref: CP25)

MANAGEMENT ACCOUNTANT

Responsible for profit control, forecasting and budgeting in a large construction company. Previous experience should include computer-based management systems in the industry. (Ref: CP30)

Clough & Partners

Management Consultants

Please reply with full cv and salary details quoting reference to:
The Senior Partner, Box A0379
Financial Times
10 Cannon Street, London EC4P 4BY

FINANCIAL CONTROLLER

INTERNATIONAL REINSURANCE

up to £25,000 + car

for significant promotion within the department.

Candidates should have a strong personal interest in treasury and investment matters. Specific experience in the insurance sector will be useful but not essential. Personal confidence and flexibility are highly regarded in the organisation, which currently employs around 80 people in prestigious new offices in the heart of the City.

To apply, please send full career details with a covering letter highlighting the relevance of your background and giving your current salary and quoting reference 6718/L to Mike Smith, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

20 Accountancy Personnel

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Cellrent offers an exciting ground floor opportunity for a young experienced ACA/ACCA with commercial flair and high ambitions.

For further details, please contact:
307/308 High Holborn,
London WC1V 7LR.
Telephone: 404-4651

The appointee will be responsible for the establishment of the accounting function, management reporting and computerisation. He/she will also participate in the commercial management of the company, whilst recognising the need for a shirt-sleeve approach in the company's formative period.

CONFIDENTIAL

Baker Street

£14,000-18,000

The relocation of our clients accounting function from Germany to London has created an opportunity for an experienced, but not necessarily qualified, accountant to join their small friendly team in newly refurbished West-End offices.

Immediate responsibilities include the establishment of manual bookkeeping systems to provide detailed month-end reports including cashflow, profit and loss and balance sheet.

Candidates must be familiar with multi-currency accounting and computer experience would be advantageous.



FINANCIAL CONTROLLER

N. London

To £20,000 + Car

Successful North London printing group are poised for further expansion. Crucial to this is a need to recruit an Accountant capable of taking full responsibility for the company's finance function.

Initial tasks will primarily concern production of statutory accounts, management reports for directors and the development of systems including further computerisation.

Successful performance of the above functions will lead to closer involvement in management of company, with directorship prospects envisaged. Although strongly growth/motivated company style is relaxed and candidates must be able to achieve a similar balance.

FINANCIAL SERVICES

London SW1

TAX SPECIALIST

£ Fully Negotiable + Banking Benefits

The Salomon Group of companies is one of the world's leading financial institutions. Sustained growth of the group's international business has led to the further development of its taxation department which services the group's activities in Europe.

This is a challenging role with diverse responsibilities including international corporation tax; development of financial products; compliance; VAT; and all tax related matters of the company's financial services.

Candidates will be recently qualified ACA's or other relevant professional qualifications in their mid 20's with the confidence, intellect and flexibility to thrive in a demanding environment.

**EQUITY &
GENERAL**

COMPANY ACCOUNTANT

£18,500 + Car

An outstanding opportunity has arisen for a qualified accountant (ACA/ACCA/ACMA) to assume responsibility for the full financial management of a subsidiary investment company, Equity and General Finance Ltd.

This challenging role encompasses financial and management accounting, systems development and the control of the accounts department.

The Group activities are diverse offering the successful applicant excellent long-term prospects. Exposure to financial services will be advantageous.

Fast moving Accountants

c.£25,000 + car
South-East

GROUP FINANCIAL CONTROLLER

Reporting to the Group Finance Director for the accounting and treasury function of a rapidly-expanding PLC in property development — turnover £50m. Previous experience at that level essential. (Ref: CP20)

FINANCE DIRECTOR

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MANAGEMENT ACCOUNTANT

Responsible for profit control, forecasting and budgeting in a large construction company. Previous experience should include computer-based management systems in the industry. (Ref: CP30)

Clough & Partners

Management Consultants

Accountancy Appointments

Financial Analyst

c£22,000 + Car
+ Banking Benefits

This is a Group level appointment in a major banking and financial services group where general management has taken a very positive attitude towards the implementation of financial planning and achieving financial objectives.

The Financial Analyst will be a senior member of a small, interactive Group team which meets the exacting requirements of the Board and Group executive management for regular monitoring, analysis and reporting of operating sector results; business plans and budgets; financial aspects of Group Strategic Plans; and the appraisal and monitoring of capital expenditure.

Applicants should be graduate accountants (to balance the team) with a positive approach gained from applying advanced financial analytical techniques in another major organisation. There is scope to develop the role and the systems further, and success will lead to tangible recognition. Age guideline - late 20's.

Please apply in confidence quoting ref. L273 to:

Brian H. Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

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For further information call:

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01-248 4782

Emma Cox
01-236 3769

Group Financial Director Financial Services

London

Circa £50,000
Profit Share & Options

Our Client, a vibrant financial services group of companies is dedicated to further substantial growth which should lead to a full public listing within 4 years.

It now wishes to appoint a Group Financial Director who reporting to the Chairman, will be responsible for the financial management of the Group in addition to making a major contribution to the future strategy and direction of the business.

Candidates are likely to be graduate Chartered Accountants aged around 40, with considerable experience of controlling this function during a period of rapid growth in a company taken to the market under their aegis. Direct exposure to financial institutions and of implementing acquisition programmes is considered essential.

The salary package is negotiable as indicated, including all usual benefits, not least of which is the share option scheme.

Please write initially to John Anderson (Ref: 1623), as Advisor to the Company, at:

Deven Anderson & Associates

(incorporating John Anderson & Associates)
Executive Search & Selection
Norfolk House, Smallbrook Queenway,
Birmingham B5 4LJ.

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A lynch-pin position in a professional, stimulating environment

COMPANY ACCOUNTANT – INVESTMENT MANAGEMENT

LONDON - WEST END

INTERNATIONAL INVESTMENT MANAGEMENT COMPANY

This is a new position for which we invite applications from Chartered Accountants, aged 30-40, with at least 2 years' practical experience in the international securities markets and a good knowledge of micro-computerised accounting systems. The successful candidate, reporting to the Managing Director, will be a self-starter with a shareholder approach, motivated by the challenge of developing and implementing accounting and control systems for securities investments (stocks, bonds, futures, foreign currency dealing), daily portfolio valuations, international settlements and management reports. Responsibilities will also include the production of monthly/annual accounts, forecasts, budgets, payroll, VAT/PAYE, statutory returns and setting up contracts between the company and business partners in the U.K. and U.S.A. Although this will initially be a sole role, support will be given by the New York office and the auditors on systems, taxation etc. The wide-ranging nature of the duties calls for both attention to detail and quick, incisive reaction to commercial decision-making in a sophisticated environment. Initial salary negotiable £30,000-£40,000 + car. Applications in strict confidence, under reference CA 129/FT to the Managing Director: ALPS

Excellent prospects to advance to a more senior accounting appointment within 1-2 years

FINANCIAL ACCOUNTING MANAGER – MERCHANT BANKING

CITY

WHOLLY OWNED MERCHANT BANKING SUBSIDIARY OF A MAJOR EUROPEAN BANK

We invite applications from Chartered Accountants ideally with 3 years' post qualification experience within the banking sector or on banking audits within a major professional accounting firm. Individuals with particularly relevant backgrounds in other financial services organisations will be considered. The selected candidate, who will report to the Chief Accountant, will be responsible for: all aspects of external financial reporting on a regular basis; taxation; balance sheet planning and monitoring; financial management of UK and overseas subsidiaries; enhancing computerised accounting systems plus ad hoc projects concerning investments and the introduction of new products. Some travel to Europe should be expected. Essential qualities are well developed communication skills and the ability to motivate a small professional team effectively. The remuneration package has been designed generously to attract outstanding candidates. Applications in strict confidence under reference FAM 19865/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJA

25 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 2501 or 01-588 2576. TELEX: 887374. FAX: 01-256 2501.

ORGANISATION RECRUITMENT ASSISTANCE ON RECRUITMENT, PLEASE TELEPHONE 01-588 7500.

ACCOUNTING OPERATIONS

c£25k + Car

With 130 stores and a turnover of £650m, accounting for the speed and volume of BHS operations represents a major challenge in the fast moving and highly competitive retail sector. The strength of BHS in financial systems is legend and our potential has increased with the formation of the Storehouse Group.

We now wish to appoint a Controller to join our Finance Division based at Luton. The principal responsibilities will be the day to day operation of key accounting departments and the ongoing development of our accounting systems, e.g. maximising on the recent installation of computers in all branches. Reporting to the Head of Finance, the job holder will lead a large team headed by four department managers.

The successful applicant should be a qualified accountant, aged 30-40, currently holding a senior position within a commercial accounting environment. The rewards include a quality company car, a first class benefits package, and relocation assistance where appropriate.

Please write with a detailed C.V. to Miss M. Hesbrook, Personnel Manager, British Home Stores PLC, Arndale House, Arndale Centre, Luton, Beds. LU1 2TG.

bhs

FINANCIAL DIRECTOR

c£30,000 + car + benefits. Hampshire

JF Holdings is part of the C & J Clark Ltd group of companies. It trades as: John Farmer - a leading national multiple shoe retailer specialising in branded shoes for the family through 100 outlets.

Chaussures Ravel - a leading national high street retailer selling shoes to a fashion conscious market through 120 outlets.

We want to make a new appointment of Financial Director, JF Holdings, responsible to the Managing Director for financial control, management accounting, data processing and general Head Office administration. An important first task is to integrate the systems and accounting functions of the two trading subsidiaries so as to create a central service.

You must be a qualified accountant, with good education, and with several years experience of managing or working closely with DP departments. You should have worked in a commercial environment in distribution and must have a keen business sense. Age between 30 and 45.

The post is based in the Aldershot area. Salary is negotiable at around £30,000, with a profit-sharing bonus scheme, company car and usual benefits.

Please apply by sending a.c.v., or telephone, to:

Hugh Stafford, Personnel Director, C & J Clark Continental Ltd, Street, Somerset, BA16 0YA. Telephone: 0458 43131.

JF HOLDINGS

District Treasurer SCALE I

Salary: £22,557 progressing to £26,104 per annum

The Chester Health Authority has a current revenue allocation of £4.2 million which it manages the Health Services within the boundary of Chester and Ellesmere Port Local Authority Districts, plus a rural resident population of 176,000 and a hospital catchment population of over 200,000.

The Authority also manages the Cheshire Ambulance Service, and has been selected as a pilot district for Asset Accounting. During the implementation of the Griffith Report, the Authority's management arrangements emphasise the importance of a positive and dynamic involvement of the Treasurer in professional areas of work, as well as the right of participation in general management, as a Member of the District Management Board. The present post-holder is leaving on promotion.

Informal enquiries from professionally qualified accountants to Mr A Grocott, District General Manager, telephone: 0244 315741. Further details from Alan Ward, District Personnel Officer, PO Box 41, Eightgate Street, Chester CH2 8HE, telephone 0844 315841, fax 0844 315841, Closing date 5th February 1987. Interviews 12/13 March 1987.

**CHESTER
health authority**

Accountancy Appointments



LECTURESHIP IN ACCOUNTING

In the
DEPARTMENT OF ACCOUNTING AND
MANAGEMENT SCIENCE

Circa £50,000
share & Options
Applications are invited from
all public listing within 4
or who report to the
management of the Group in
strategy and direction of
underts aged around 40,
action during a period of
implementation of acquisition
ing all usual benefits, not
23, an Advisor to the

As part of a major expansion in accounting and management science at the University of Southampton, applications are invited for a new post from candidates whose interests and qualifications are in any area of accounting and finance. A related interest in management or behavioural science or information technology would be welcomed. The successful applicant will be expected to contribute to both research and teaching. The Department's interests currently involve a number of lecturers and management science, information technology is an expanding area of the Department's interests currently involving a number of lecturers and externally funded research follows. The appointment will be made on a permanent basis. Salary will be in the range £20,000-£25,000 (under review) and may be at or near the upper point of the scale for experienced applicants.

Applications (7 copies from UK applicants) with curriculum vitae and the names and addresses of three referees should be sent to Mr D. A. S. Copland, University of Southampton, SO9 SNH, by the 14th February 1987, from whom further particulars may be obtained, quoting reference number 31/DASC/JMB.

Informal enquiries will be welcome. Please contact Professor C. B. Chapman, Department of Accounting and Management Science.

Financial Executives

currently seeking

£20,000-£45,000

Cartwright Hopkins is an established executive recruitment consultancy that provides its services in a professional, personal and confidential manner. We continually seek to extend and broaden our contacts with qualified accountants who have achieved a successful career to date and who may wish to develop their careers further by seeking a change of position now or alternatively by considering opportunities in the future.

Please write enclosing a full curriculum vitae to:
Philip Cartwright F.C.M.A.
or Nigel Hopkins F.C.A.

97 Jermyn Street,
London SW1Y 6JE.
Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

FINANCIAL CONTROLLER

London

Our client is an established and successful company manufacturing a range of fast-moving products in a growing, highly competitive market. It has recently opened a new, purpose built factory in Wales to complement its London plant and to cope with increased production resulting from a joint venture with a large US corporation.

A Financial Controller is required who will assume responsibility for all financial accounting activities of the two locations and also become involved in a broad range of other activities including treasury, taxation, ECGD and liaison with bankers, auditors and

c.£25,000 + car

regional development authorities. There are close financial links with the US partner and some knowledge of US reporting standards would be helpful. The appointment reports to the Group Financial Director.

Candidates should be qualified accountants, with a minimum of 2 years post qualification experience, ideally gained in a manufacturing plant. A strong but flexible personal style is needed to successfully manage and motivate staff in a changing environment.

Please write in confidence, quoting reference 6629/L, to Valerie Fairbank, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

Career opportunities in a rapidly growing Blue Chip group

FINANCIAL CONTROLLERS

Our clients are one of the World's leading high technology companies and part of the UK's top 50 PLCs. This major division within the group is engaged in the design and manufacture of

complex communication, processing and information systems. As a result of a restructuring exercise they seek to fill these positions:

DIVISIONAL CONTROLLER

to £30,000 pa + car + relocation

The Division operates from several sites and currently has an annual turnover of c.£40 million which is forecast to double within the next 3-4 years. The job holder will be expected to play a significant part in the overall management of the Division. Controlling an accounting department of over 30 staff you will liaise closely with the Managing Director on commercial issues and provide a

complete financial management and control service to the business.

Candidates for the position should be commercially aware qualified accountants, probably aged 32-40, with senior line management experience in a substantial manufacturing company.

TWO UNIT CONTROLLERS

South London or South Wales

comprehensive financial support and management information service.

Candidates for these two positions should be qualified accountants, probably aged 27-32, who have line management experience in a manufacturing concern.

Please send your career and current salary details, together with a daytime telephone number, to Barry C. Stiles of our Maidenhead office, or telephone him for further information. Please indicate for which position you are applying.

MKA SEARCH INTERNATIONAL LIMITED
MKA House, King St,
Midland Bank, BS6 1EB
Telephone (01205) 757599

London, Maidenhead, Worcester, Leeds

Recruitment & Training Consultancy

Financial Controller

Central London

c.£40,000 (inc. Bonus) + car

The Financial Controller of this dynamic group will work closely with the Finance Director and the main board on a wide area of corporate financial matters. He/she will be responsible for the central finance department including statutory consolidations, management information and control systems. Our client, a major international industrial group (T/o £900m), has experienced significant earnings growth in recent years, which should provide a platform for further opportunities in the future, including an aggressive programme of acquisitions. Applicants must be Chartered Accountants, aged 30-35, who have spent a minimum of three years with a major professional firm and have gained three to five years broad financial management experience in industry or commerce. Ref: 1418/FT. Write or telephone for an application form or send full details (with day-time telephone number and current salary) to: R. P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

Financial and Commercial Management

to £25,000 + car

Portsmouth & Sunderland Newspapers plc

Based in Portsmouth, the southern publishing centre of this very successful, forward-looking group has a turnover approaching £20m and some 700 staff. Its daily and weekly newspapers serve a wide area of Hampshire and Sussex, and the thriving contract printing business comprises over 40 titles as well as editions of well-known national newspapers. An experienced Manager is now sought to join the executive team and take charge of all financial aspects of the

centre as well as the commercial side of the contracts operation. Candidates, preferably in their mid or late 30s, must have an accountancy qualification and prove experience in financial management gained, ideally, in a marketing environment. A strong business and profit aware mind will be essential. The excellent benefits package will include relocation assistance where appropriate.

Please send cv, in confidence, to Peter Greenaway, Ref: 1205/PJG/FT.

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Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-580 6000 Telex: 217574

Are you newly qualified - or soon to be?

West London

c.£18,000 + benefits

This high-technology aeronautical and electrical group is greatly expanding through a strategy of organic growth and tactical acquisitions. Planned future growth has created a challenging opportunity for an ambitious, self-motivated, newly-qualified accountant.

Reporting to the Group Financial Controller, this role initially will involve co-ordinating the financial and management reporting of the group, from consolidation and statutory accounting to advising the numerous subsidiaries on procedures. In addition, you will have increasing involvement in acquisition work and will monitor, for example, cash flow, funding, and potential currency and tax exposure.

Excellent career opportunities exist within the

PA

PA Personnel Services

Executive Search • Selection • Psychometrics • Remuneration & Personnel Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-580 6000 Telex: 217574

Financial Executive

East Midlands

circa £18K plus executive car

This progressive and expanding £12m turnover Group in the textile industry is looking to appoint a senior manager to take charge of the whole of the financial accounting aspects of the Group.

Reporting to the Group Financial Director, the position entails the control over, and adherence to, Group accounting policies and procedures in order to ensure the prompt production of all financial accounting information, the control and training of 10 accounts staff and the involvement with special projects as and when they arise.

The ideal candidate will be in his late twenties/early thirties, qualified (probably an ACA), personable, a good communicator and motivator, and should have experience of a manufacturing environment.

This is an attractive, senior position with an excellent Group.

MS
OVERTON
MANAGEMENT SELECTION

Applications are welcome from men and women.

Please send full career and personal details, including current salary, to John Elliott FCA, Overton Management Selection, Maid Marian Way, Nottingham NG1 5BH, or Monaco House, Bristol Street, Birmingham B5 2AS or telephone 0522 47249 or 021 622 3338 for an application form quoting reference 1116/FT.

SET YOUR SIGHTS ON US!

ACCOUNTANT AND ASSISTANT ACCOUNTANT VACANCIES

The name of Enfield is synonymous with the development and production of office, machine guns and armaments of the highest quality. Formerly part of the Ministry of Defence, Royal Ordnance has rapidly adapted to meet the challenges of its new company status and more competitive commercial conditions.

Vacancies exist for accountancy professionals to help develop computerised financial and manufacturing control systems that will achieve major improvements in our cost controls, product costing and financial management information. The successful applicants will be responsible to senior qualified accountants.

Applications are invited from candidates who can combine practical experience of computerised accountancy in a manufacturing environment with the well-developed interpersonal skills to sustain credibility with other factory departments. The

possession of a recognised accountancy qualification and part qualification would be a distinct advantage, although outstanding academic qualifications offered by experience would also be welcome. The salary offered on appointment will reflect these factors.

In addition to an attractive pension scheme and a generous leave allowance and sick pay scheme, relocation assistance may be available depending upon personal circumstances.

Please write a personalised letter and send it with your cv to the Personnel Officer (2), Royal Ordnance plc, Ordnance Road, Enfield Lock, Middlesex EN5 8JL, quoting reference SAE/2128/ATS/FT.

Closing date for receipt of applications: 23 January 1987.

Royal Ordnance plc is an equal opportunities employer.

ROYAL ORDNANCE

Defence systems, sub-systems and components

Accountancy Appointments

Treasury Administration Manager

Accounting for success

c £19K + car + benefits · Holborn

Amongst Building Societies, Nationwide has been a trendsetter in raising funds through domestic and international financial markets. As competition in our industry intensifies, we are gearing up for rapid expansion in these increasingly vital Treasury operations.

Central to these plans is the appointment of an Accountant (ideally qualified) with at least two years' experience of Treasury Administration who is now ready to head up a small team.

Apart from your technical ability to handle cash flow budgeting, settlements and documentation, we'll be looking for evidence of systems knowledge. Indeed, the introduction and development of new computer systems will form a major part of your brief. Make no mistake, the pace of our growth in this field puts a premium on initiative, drive and imagination. It also makes for a very promising career future.

The rewards on offer are excellent and the overall package will include fully expensed company car, concessionary mortgage (which could be immediate or possibly after a qualifying period), free BUPA and assistance with relocation where appropriate.

If you'd like to be part of a talented, growing team, please send full cv including current salary and covering letter to: Richard Wharton, Recruitment Manager, Nationwide Building Society, New Oxford House, High Holborn, London WC1V 6PW or telephone him on 01-242 8822 ext 2580 for an application form. Closing date for applications 28th January 1987.

We are an equal opportunities employer.



Financial Controller

North West Essex

to £25,000+Car

Our client is a subsidiary of the world's leading manufacturer of technical components. A \$800 million U.S. Multi-national, renowned for a prestigious product base, it has embarked on an ambitious investment plan for further expansion within Europe, which includes the establishment of a profitable U.K. subsidiary. They now wish to appoint a Financial Controller to be based at the company's headquarters in North West Essex.

This new position has responsibility for:-

- Setting up the Finance and Administration functions including EDP systems.
- Budgeting, Planning and Forecasting.
- Preparation of financial/management



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
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to £25,000 + mortgage etc

In this and in defining the scope and plans for the more detailed work of the subsequent stage to be undertaken by his or her subordinates.

Applicants should be qualified accountants aged mid 20s/early 30s with systems review and, preferably, computer audit experience and the ability to work with management and staff of all disciplines.

Future accounting and systems prospects are extensive, both within this division and the group.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/548/RF.

Berkshire

A substantial division of one of the largest and most influential financial groups, our client is developing a highly sophisticated range of computer systems which will enable it to capitalise on its dominant position and provide further flexibility in a changing market.

As part of the overall systems strategy an accountant is sought to strengthen a multi discipline team reviewing all financial and administrative systems. The initial short term objective of this project is the preparation of a management report based on a broad analysis of systems and controls. The appointee will play a key role

Lloyd Management

125 High Holborn London WC1V 6QA

Selection Consultants

01-405 3499

Ambitious Accountant

Salary: Negotiable. Gt. Manchester.
+ Car + Relocation

A rapidly expanding plc requires a qualified accountant with an emphasis on commercial awareness.

The main task will be to introduce and administer reporting and accounting systems for the holding company and major subsidiaries. Involvement will also be required in budgeting, forecasting and controlling costs and investments in the group. Rewards will be exceptional for the candidate who is prepared to work hard, long hours and be totally flexible.

Please reply in confidence enclosing a full c.v. write box A0378, Financial Times, 10 Cannon Street, London, EC4P 4BY.

Financial controller

West of London, c £30,000 + car

This extremely challenging position is at the centre of a successful and expanding construction group. Growth in all core activities will see turnover next year soar to over £65 million with ambitious plans promising exciting times into the 1990's. The reality is that growth of the magnitude they are anticipating will need careful control and monitoring and in this key position you can play an important part in its achievement.

Reporting to the Group Financial Director your prime early task will be to gain personal credibility within the operating companies. This will be vital in ensuring acceptance and co-operation during a period of ongoing change. The position has high visibility with major responsibility for budgeting, forecasting, performance appraisal and ensuring financial discipline is maintained throughout the group. Projects will include acquisition appraisal.

You will be a qualified accountant, probably aged in your 30's. Whilst it is likely you will have experience at the centre of a plc — ideally in a major construction group — you could alternatively perhaps be a high flyer in the profession seeking a fast track entry into industry. Whatever your background, high level qualities of self-reliance, perception and decisiveness are indispensable in addition to considerable scope for personal advancement in a group where a flotation is not too far away.

Please send your resume, including a daytime telephone number, to John Sanderson Watts, Ref. SW620.

Coopers & Lybrand Executive Selection Limited

Shelley House 3 Noble Street
London EC2V 7DQ Tel: 01-608 1975

As a result of promotion
ACCOUNTANCY

The Journal of the Institute of Chartered Accountants in England and Wales
seeks a

FEATURES EDITOR

The candidate, who must be a chartered accountant and should preferably be a graduate, will be expected to demonstrate:

- I) a knowledge of, and interest in accounting and auditing, standards, taxation, finance and management;
- II) writing talent; and
- III) ability to deal with people at a high level.

He/she will be expected to demonstrate up-to-date technical knowledge coupled with sound experience either gained with a professional firm of some substance or in an industrial/commercial environment.

Applications, which should include a curriculum vitae, should be addressed to:

Mr B. Weston, Personnel Manager,

The Institute of Chartered Accountants in England and Wales, PO Box 433,

Chartered Accountants' Hall,

Moorgate Place, London EC2P 2BJ.

Accountancy

Journal of the Institute of Chartered Accountants in England & Wales

Accounting Assignment

No age barrier

City/Croydon
£20 - 24,000

Our client, a major and highly-regarded insurance group, has a requirement for an industrious qualified accountant to undertake a specific project of 15-18 months duration.

The prime task in this high profile role will be to resolve certain control and procedural problems in part of their accounts administration department. Particular focus will be on establishing sound working practices,

reconciling the brokers ledger, debt analysis/control and developing the skills of a small administration team.

Our requirement is for a qualified accountant with sound technical ability and a penchant for investigative, 'hands-on' work. Previous experience in the insurance industry is not essential, though a financial services background would be desirable. Age is considered immaterial.

A sufficiently attractive total compensation package will be discussed at interview.

Please write with full CV and quoting reference MCS/4003 to Miles Holford, Executive Selection Division, Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL.

Price Waterhouse



Financial Controller

Cambridge

c £25,000 plus car

Our client, Domino Printing Sciences plc, is a highly successful quoted company and Europe's leading innovator and supplier of ink jet printing systems based on micro technology; over 70% of output is exported. Rapid growth and future expansion plans now necessitate the recruitment of a Financial Controller for the UK operation.

Reporting to the Group Financial Director, the successful candidate will be an integral part of the young dynamic management team. Key tasks will include the development of computerised management accounts, asset management, business planning and budgeting, performance reviews and statutory accounts.

Applications are invited from ambitious, highly motivated qualified accountants (age indicator 28-35), who will be attracted by excellent career prospects and the chance to make a major contribution to the company. Excellent communication skills and the ability to relate to people at all levels is essential.

The excellent remuneration package will include an attractive bonus, executive car, contributory pension and relocation assistance if considered necessary.

If you meet these requirements please send a comprehensive curriculum vitae, and a daytime telephone number to Andrew Sales FCA, quoting reference LM43 to Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

Spicer and Pegler Associates
Management Services

ASSISTANT TO FINANCE DIRECTOR REINSURANCE BROKING

City

c. £24,000 plus car

The Finance Director of our client, a medium-sized and expanding Lloyd's general reinsurance broker with other interests, requires assistance in the running of a busy accounting and administration department.

Responsibilities will include the production of financial and management accounts for the board, together with treasury management and all aspects of the administration of a small group of companies. There is scope for improving the use of the company's computer facilities and for general staff development.

This position provides excellent experience for a young chartered accountant wishing to move into the insurance industry or to obtain more responsibility with another broker.

Please send brief personal and career details to Douglas G Mizton quoting reference F727M at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

Ernst & Whinney

CHARTERED ACCOUNTANT

The Numerical Algorithms Group Ltd. (NAG) develops quality numerical and statistical software for distribution throughout the world.

We are seeking a qualified Chartered Accountant to join our expanding Central Office in Oxford.

The person employed must be able to demonstrate high standards of accuracy and efficiency in this varied and industrial position. The appointee will report directly to senior management with administrative responsibility for the Finance Group ensuring smooth and efficient running at all times. Enthusiasm and adaptability are considered as essential as professional skills.

The accounts are produced using C.S.D. Fincom software on DES VAX/VMS equipment; experience of a computerised accounts system would be an advantage.

The position is a permanent, pensionable (U.S.S.) appointment. The salary will be in the range of £15,545 to £17,540 for a minimum 37.5 hours per week with generous holiday entitlement.

Closing date for applications: 6 February, 1987.

For further details on the above post, please contact:

The Administrator
NUMERICAL ALGORITHMS GROUP LTD
Mayfield House
256 Banbury Road
OXFORD OX2 7DE
Tel: Oxford (0865) 511245

NAG
NUMERICAL
ALGORITHMS
GROUP LTD

Accountancy Appointments

Now you've arrived at the top of your profession, are you sitting pretty? Or are you wondering where the challenge suddenly went?

Are you one of those restless, energetic minds now shackled by routine administration and numbed by the repetition of your current work load? At the end of another busy day, do you feel a sense of purpose or would a sense of futility be nearer the mark?

Clearly, you owe it to yourself and your future to take a long hard look at the constant challenge and diversity of Management Consultancy.

Isolation at the top of your particular tree can be a cold and lonely spot. Conversely, commercial problem solving with one of the major international consultancies, is everything but. It's all about teamwork - the very nature of which will extend and exhilarate you - providing a broader, sharper cutting edge to your business capability. Your contribution will be adopted in a truly open and critically supportive way by your intellectual equals.

Your clients will range from small to multinational businesses and the

public sector. You will range from 28-35, with a good first degree (perhaps an MBA) and an appropriate professional qualification in finance, treasury, accountancy, economics, IT and/or project management.

If you have a confident, positive personality with the ability of mind to match, an informal and profitable discussion could follow. Demonstrate those qualities to us and you could be trained to achieve a uniquely successful career in the company's London, or Leeds offices.

The financial package is negotiable to around the £35,000 level plus car and usual large company benefits.

Partnership should be your target within 3 to 4 years.

Where do you go from here? Initially, please write to us in our capacity as the company's selection advisers. Your résumé can be sent in absolute confidence and should be addressed to:

John L Thompson, (Ref. 113),
Thompson Associates Ltd,
Compton House, 20a Selston Road,
South Croydon, Surrey CR2 6PA.

T.A.L.
THOMPSON ASSOCIATES LTD
London Amsterdam Dusseldorf Göteborg

OPERATIONAL REVIEW

City

An executive is required to join the high profile management team involved in reviewing the worldwide operations of a leading international financial service group.

As a management auditor you will have the opportunity to:

- Develop your career by enjoying high level exposure to senior executives, reporting to them on assigned and self determined projects.
 - Establish working relationships and credibility with line management on a worldwide basis.
 - Undertake special investigations such as the review of capital expenditure and acquisition proposals.
 - Assist in the development of management information systems and enhance existing systems.
- As a qualified accountant, probably aged between 25 and 32, you offer either a broad experience of accounting activity gained within a financial services environment or a range of auditing experience. This is an excellent opportunity to join a very successful group in a role which is seen as a springboard to senior line management.

Write or telephone in confidence Sarah Walman, Manager, Accountancy Division, quoting ref: CG0350.

Telephone: 01-256 5041 (out of hours 01-981 5983)



Management Personnel
Recruitment Selection & Search
10 Finsbury Square, LONDON EC2A 1AD.

FILM & TV

This expanding media group provides an extensive range of services to the film, video and television industries. As a result of corporate restructuring two Divisional Financial Controllers are required to manage the financial function and report directly to operating management. Responsibilities will embrace business planning, operational costing, management accounting, budgets, forecasts etc. and will require a practical "hands on" approach. The emphasis, however, will be on running the business. Ref. JG.

£25,000 Package + Car

FINANCE DIRECTOR

This substantial and highly successful manufacturing company, an autonomous US subsidiary, produces a range of products, 70% for export. With the scope to redefine and reorganise the finance department, the role commands general management responsibilities embracing an overall input to the board and the day-to-day financial management of costs and resources in conjunction with production management. Candidates should be qualified accountants, 30-40 with board potential and a manufacturing background. Ref. GR.

£25,000 + Car

FINANCE MANAGER

As a result of development and expansion this computer service company offers a challenging project accounting role. Reporting to the group financial manager, you will be responsible for their investment in their corporation, you will liaise with senior management, develop training programmes and provide an interface between finance and the MIS function. Candidates for this non-nomine position will be qualified accountants with previous commercial experience. Ref. JH.

£19,000 + Car

Robert Half Personnel, Freeport, Roman House, 100 Mont Street, London EC2R 2UD. 01-588 5181.

ROBERT HALF
FINANCIAL RECRUITMENT SPECIALISTS

General Appointments appear every Wednesday

A European Role for a young Chartered Accountant

c.£18,000 + bonus + expenses package

Based Ruislip, Middlesex

The Wm. Wrigley Jr. Company of Chicago is international and a clear brand leader worldwide.

The successful candidate will be part of a small European Internal Audit team covering ten associated companies in Austria, Finland, France, Germany, Kenya, Netherlands, Norway, Spain, Sweden and the UK.

With the objective of optimising management controls and standards of accounting procedures and practices, you will have close contact with local management, external auditors and the company's top financial managers. A working knowledge of French and/or German will be necessary.

The role will appeal to a young, high calibre ACA, keen to gain experience in a small professional team, whilst enjoying the mobility of extensive travel. Full living expenses will be covered whilst away on business.

In the longer term, the experience gained will add considerable weight to your future career prospects.

Initially please phone or write with CV to Jennie Hale, MSL International, 50 Queen Square, Bristol BS1 4LW. Tel (0272) 276817 or outside office hours on (0221) 70458.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

Appointments

Advertising

£43 per single column centimetre. Premium positions will be charged £52 per single column centimetre.

For further information call:

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

Financial Accountant Management Accountant

£25,000 + Car – West End

This is a dynamically managed international distribution business within the financial services sector with the network to respond rapidly to customer needs. There are management centres in London, America, the Middle & Far East with accounting centred in London and there is rapid growth. (Turnover will increase from £2bn to £3bn this year.)

The Financial Accountant will manage a team of 15 people who are responsible for all financial accounting, quarterly and statutory accounting, corporation tax and credit control. There is personal responsibility for negotiating major credit lines with banks.

The Management Accountant will provide the analysis of product costs, pricing and profitability, infrastructure analysis and other ad hoc reports in addition to regular control information. There is a support team of 3.

Both positions report to the Financial Controller and require qualified accountants with a minimum of 2 years' commercial experience. The ability to manage others, and the inter-personal skills to work well with a fast moving general management in a rapidly expanding business are essential. Prospects extend to the parent group which is a major British multinational. Age guideline late 20s/early 30s.

Please apply in confidence quoting ref L276, to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2B 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

Finance Manager

Health Care Subsidiary of PLC

South Herts Area

Careline is a subsidiary of a major Blue Chip Multinational PLC. This dynamic Group is among the world leaders in the manufacture and marketing of a diverse range of Industrial and Health Care Products and Services.

An outstanding opportunity has now arisen for a bright, ambitious qualified accountant to join this prestigious Group as Finance Manager. Working for their U.K. subsidiary engaged in Sales, Distribution and Service of Hi-Tech Health Care Equipment, you will be based in the South Herts area.

In addition to full responsibility for management of the Finance and Administration Function, this demanding role will require significant input to commercial decision. Key responsibilities include provision of financial advice to Operating/Gates Management, Business Planning and Control and Asset Management.

£25,000 + Car

Applicants, aged 28-35 with a minimum of three years p.e.a., should possess proven man-management skills gained within a progressive commercial environment and must be able to demonstrate potential for future advancement. Personal attributes should include a positive attitude, an innovative and proactive approach to problem solving.

A generous remuneration package is offered and relocation expenses will be paid if applicable. Career prospects throughout the Group are excellent and include many opportunities for promotion to Senior Management roles within the U.S. and Europe.

Interested applicants should write to Peter Ward ACMA, enclosing a C.V., and quoting ref. 9076, at 39-41 Parker Street, London WC2B 5LH.

TP
Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

THE BELL GROUP INTERNATIONAL LIMITED

The Bell Group International is the holding company for the international interests of a forward thinking fast-expanding Australian group of companies.

Consistent growth in the past fifteen years results in a high calibre management team who

GROUP TAX MANAGER

From £27,000 + car

Reporting to the Managing Director the successful applicant will be responsible for all the UK and overseas tax affairs of the company. This will involve planning and forecasting for existing companies, and significant involvement in the acquisition of new activity of the group.

The role therefore requires a well qualified and experienced taxation specialist, able to demonstrate both a high level of technical expertise and strong interpersonal skills.

Interested applicants should apply to Jayne Thomas on 01-831 2000 or weekends/evenings on 01-341 9885, alternatively, send a CV to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting reference 9003.

ASSISTANT TREASURER

£25,000 + car

Reporting directly to the Treasurer, the successful applicant will be responsible for all the day-to-day fx and money market operations. Assistance in major financing and various funding reports will also form part of the job.

You should have a thorough understanding and experience of all types of fx and money market products, loan documentation and electronic treasury management systems; you should also be professionally qualified.

Interested applicants should apply to Geoffrey Rutland ACA ATII, on 01-831 2000 or weekends/evenings on 01-878 8395, alternatively, send a CV to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting reference 375.

TP

Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Accountancy Appointments

Financial Controller

London

c.£30,000+car

Our client is a privately owned investment Group employing 600 people. It has assets in excess of £75m. invested in a broad spectrum of activities which include property development and investment, farming and forestry, entertainment and leisure operations.

Reporting to the entrepreneurial Chairman, you will be responsible for exercising strict financial control over the Group and its subsidiary and associated companies. You will be supported by a small team at the head office. Aged around 30, you will be a Chartered Accountant with experience in a large professional firm and preferably

line accounting experience in industry/commerce. You must have good interpersonal skills and be able to fit into a small headquarters environment. The appointment is based in Central London and you will be expected to visit all subsidiary and associated companies.

Please send a detailed cv, including contact telephone numbers, in strict confidence to George F. Cross at Management Appointments Limited, (Search and Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel: (01) 930 6314.

MAL
Management Appointments
Limited

Financial Directors

We are looking for high calibre Financial Directors for two of our client's manufacturing subsidiaries.

Birmingham

To £25,000 + car

This well known company wants to modernise its financial systems. It requires a Financial Director who has the drive and enthusiasm to make substantial changes.

You must be a qualified accountant who has gained good manufacturing experience, preferably in engineering. Good technical and communicating skills are essential, as is a strong personality.

Nottingham

The growth of this company needs the support of an excellent Financial Director. You must be a qualified accountant who has had good manufacturing experience and is able to provide excellent technical skills. A strong personality and plenty of enthusiasm will be essential.

Both appointments have excellent career prospects and generous remuneration packages. If you are interested in either of these appointments, telephone Stuart Adamson or Andrew Nicholson on 0532 451212 or send your CV to Adamson & Partners, 10 Lisbon Square, Leeds LS1 4LY.

ADAMSON & PARTNERS LTD.

Executive Search and Selection

Financial Controller

North East England

to £25,000 + Car

This multi million pound turnover consumer durable manufacturing company is a progressive and positively managed subsidiary of a large Plc. An outstanding opportunity has arisen for a practical, high calibre qualified accountant to join the senior management team at a challenging time where planned growth will require a substantial commitment. Existing systems and controls are being reviewed and developed to provide a dynamic management with immediate meaningful and accurate information. Applicants should preferably be over 30 and have previous experience of financial management in a manufacturing

environment. Even more important however, will be commercial acumen, the ability to assume a high level of responsibility and an appreciation of marketing consumer products on both a national and international scale.

If you feel you meet the requirements outlined please send full career and personal details to:

John L Overton FCA, Managing Director, Overton Management Selection, 3 Berkeley Square, London W1X 5HG, or telephone 01-408 1401 for an application form quoting reference 10/1174.

OVERTON
MANAGEMENT SELECTION

EUROPEAN INVESTIGATIONS

ACA aged 25-30

neg. to £23,000

Based in WEST LONDON, our client is a US MULTI-NATIONAL with worldwide turnover of \$1,500m.

It is envisaged that in 1987 the current EUROPEAN turnover of £300m will expand significantly primarily by acquisition and is targeted ultimately at 50% of WORLDWIDE TURNOVER!

Extensive EUROPEAN travel demands at the very least a good working knowledge of GERMAN and/or FRENCH, in that order of preference.

The successful candidate should be hard-working but sociable as a SENSE OF HUMOUR helps establish fast rapport at all levels.

Due to close liaison with SENIOR U.S. MANAGEMENT, 4-6 weeks each year is spent in the UNITED STATES at CORPORATE HEADQUARTERS.

Career prospects in this fast-expanding corporation are ABSOLUTELY FIRST CLASS, e.g. a member of the team was recently promoted right hand man to the VICE-PRESIDENT OF EUROPEAN OPERATIONS!

Please telephone and send your c.v. to:
GEORGE D. MAXWELL, Managing Director,
ACCOUNTANCY APPOINTMENTS
EUROPE
13 Mortimer Street, London W1
Tel: 01-580 7739/7685 (direct)
01-637 5277 ext 251/282

**Accountancy
Appointments
Europe**

Financial controller

N. London, c.£25,000+car

C&L

For a UK operating subsidiary of a major U.S. corporation supplying a broad range of products for the home and family, with the activities of the UK company being concentrated in the kitchen and bathroom products sector.

Reporting directly to the Managing Director, you will have total responsibility for the financial function. In addition to the production of regular management information and responsibility for such critical areas as credit control, cash flow and foreign exchange, you will be expected to play a leading part in the commercial direction of the company.

A qualified accountant, probably in your early thirties, you should have a minimum of three years' experience in a small to medium sized sales orientated company and with experience of managing staff. A self-starter, you should have a strong commercial leaning, be accustomed to hard work and have the ability to work well in a team.

Resumes including a daytime telephone number to Terence Smith, Ref. TS638.

Coopers & Lybrand Executive Selection Limited

**Shelley House, 5 Noble Street
London EC2V 7DQ
01-808 1975**

Appointments Advertising

£43 per single column centimetre.
Premium positions will be charged £52 per single column centimetre.

For further information call:
Louise Hunter
01-248 4864

Jane Liversidge
01-248 5205

Deputy Group Taxation Manager

Central London

c.£20,000

corporate tax experience to gain valuable commercial experience.

Candidates will possess strong interpersonal skills and be able to act with initiative, enthusiasm and show leadership qualities.

As part of their recent impressive expansion they are seeking to recruit a deputy taxation manager into a rapidly growing department. This will include exposure to both UK and International compliance and planning matters.

This offers an excellent opportunity for an ambitious young accountant with two years'

MP

Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Divisional Finance Director

c.£30,000 + car

Surrey

Our client is one of the principal divisions of a major public group. Operating on a very wide geographical base, the division consists of four main businesses in the service sector, aimed primarily at the offshore/marine industries. There is now an immediate requirement for an experienced Chartered Accountant to take the senior financial management role.

As a member of the executive team, you will report to the Divisional Managing Director and have responsibility for a small department. Each of the operating units is self-accounting with its own financial offices. This demanding environment is highly capital intensive and calls for considerable commercial input in the form of a creative attitude towards the financing of assets as well as the ability to provide an expert

appraisal of potential business development and acquisitions. The successful candidate will preferably have qualified with a 'big 8' firm and will have had at least five years subsequent experience in a commercial environment including international treasury and tax planning. Interpersonal and man-management skills will be extremely important in view of the variety of direct and functional reporting relationships and contacts at all levels. Personal qualities will combine a professional approach with energy, enthusiasm and imagination.

Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive CV and daytime telephone number at 39-41 Parker Street, London WC2B 5LH quoting ref. 376.

MP

Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Operational Review

City Based

to £22,000 + Car

Our client, with considerable overseas interests, are making a new appointment to update the management reporting function. They seek a talented Chartered Accountant, 27/32, with the flair to undertake the following duties, with the prospect of promotion into line management within 2 years.

- Special projects; acquisitions & Disposals
- Review of Capital Projects
- Advise management on operational procedures
- Assist in development of group review
- Balance sheet review
- Liaison with Group Auditors

There will be the additional attraction of travel within the UK and to Australia, New Zealand, Japan and the States.

If you match these requirements and have the capacity to succeed you are invited to contact R. J. Welsh.

Reginald Welsh & Partners Ltd

ACCOUNTANCY & EXECUTIVE RECRUITMENT CONSULTANTS
123/4 Newgate Street, London, EC1A 7AA. Tel: 01 600 8387

FINANCE DIRECTOR SHEFFIELD

NEEPSEND plc wishes to appoint a qualified Accountant as Group Finance Director to immediately succeed the present Finance Director who is relinquishing executive duties. The post will also include the role of Company Secretary. The Neepsend group consists of eight autonomous subsidiaries in the Sheffield/North Derbyshire area and three companies in Canada. The combined turnover is £20m the main activities being engineering, tool production and metal processing. Following a period of retrenchment the Group is planning to grow both organically and by acquisition and a challenging future is envisaged.

Ideal candidates will be commercially orientated and experienced in corporate fund raising, city liaison, acquisition negotiations, etc., as well as internal financial control in manufacturing industry, data processing and secretarial practice. Persons under 35 are unlikely to have had the necessary experience. An attractive remuneration package and relocation expenses will be offered.

Please apply with curriculum vitae to:
The Chairman
NEEPSEND plc
Lancaster Street, Sheffield S3 8AQ

Appointments

Appointments
Advertising

£43 per single column centimetre. Premium positions will be charged £52 per single column centimetre.

For further information call:

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

£43 per single column centimetre. Premium positions will be charged £52 per single column centimetre.

Louise Hart
01-248 4782

Jane Lister
01-248 4782

up
ager

£20,000

Financial Controller

£30,000 + package
London

Having sustained enviable growth in the extremely competitive holiday travel market, one of the world's largest travel groups finds the need to strengthen its executive management by the appointment of a Financial Controller to report to the Finance Director.

This is a new demanding role for a young qualified accountant who will assume responsibility for the financial accounting functions together with the development of systems to maximise financial control of the

company, including the overseas operations.

To match this demand you will need to be chartered with 5 years experience in a senior accounting role.

Demonstration of strong financial discipline combined with experience of developing computerised financial systems will also be sought.

The company outlook is young and fast moving, it is likely that suitable candidates will be in the age range 28-35 and be keen on business management.

Price Waterhouse

Financial Controller
Package to a value of £25,000 p.a.
Watford

An exciting challenge has arisen for the right individual to join and develop with a strong, successful management team.

Our client is a rapidly expanding provider of a comprehensive range of computer services to a variety of business sectors. Since its formation in 1977 the company turnover and the number of people employed have grown according to plan. The Directors' projections for the medium term confirm continued impressive growth. They wish to enhance management at senior level by the appointment of an experienced Financial Controller.

The present team is 48 strong and increasing.

- If you:-
- are a self-motivated communicator
- are a Chartered Accountant with at least 2-3 years' post qualification experience in financial control
- are familiar with computerised management information and spreadsheet software
- can design and implement financial and management control systems
- will take full responsibility for the direction and motivation of a small staff
- are a robust team player
- can hold your own with committed professionals from other disciplines
- want to be involved in the development of a successful business

Then you could be the right person for this career opportunity.

The company has recently expanded its prestigious, modern accommodation in the heart of the commercial area of Watford.

The package offered, including a company car, is consistent with a senior management post reporting to the Managing Director in a vigorous, growing business. CIs to be sent in the first instance to Geoff Reid.

ROBSON RHODES

Chartered Accountants

Management Consultancy Division
186, City Road, London, EC1V 2NU.

General Appointments
appear every Wednesday

Accountancy Appointments

Finance
Director

South Yorkshire

c. £26,000

Ourselves is a young and ambitious company manufacturing and distributing aluminium extrusions to the construction industry. They are seeking a Finance Director, who will set up and lead a newly independent accounting function.

Reporting to the Chairman and a key member of the senior management team, the executive will have additional responsibility for company secretarial duties. Ideal candidates will be chartered accountants in their mid thirties. They must have had several years experience

managing a similar operation, and be competent to manage financial and management accounts, budgets and treasury. Equally important is the personality and presence to lead and motivate staff and represent the company to bankers and investors.

A salary of c. £26,000 plus a company pension and benefits are offered.

Please write, enclosing details of your career to date to John Comish, Ref: 3001, March Consulting Group, 12 Sheet Street, Windsor, Berkshire SL4 1BG.

MARCH
CONSULTING GROUP

turn
change

info
progress

Lily
El Lily and Company is a truly international organization with net sales of \$3.300 million annually. We are one of

research based pharmaceutical companies with employees working in more than 70 countries and currently employing around 30,000 in the UK alone. Our interests cover pharmaceuticals, healthcare products and consumer products.

Our commitment to growth and innovation is foremost not only in our products but also in the quality of people who work for us.

We are looking for achievers, determined to have levels of impact and integrity, with a view to attaining excellence.

Our financial group at Basildon is no exception. Following recent UK reorganisation the importance of such individuals who wish to progress their career is greater than ever.

Treasury Taxation Manager
£20-24k

The role for the UK Group is in the context of a multi-national environment and liaison with US taxation personnel is frequent. It follows that, in addition to cash management of our multiple UK business units, the treasury role will involve the preparation of reports relating to the construction and development of international banking relationships.

You'll be a Chartered Accountant with up to 3 years post-qualification experience in a public practice, from which you've likely to have become something of a specialist in the

field of company taxation. It's also essential that you have first class interpersonal and presentation skills. But in return we'll provide all the international bias you need. Ref: AT5138.

Financial Analyst

£14-17k

As a recently qualified accountant and an effective communicator your main role will be to fulfil the budgeting, reporting and forecasting requirements of the Group's Management as well as the European Head Office in London. Ref: BY5138.

Financial Accountant

£14-17k

This involves total involvement in financial systems. Recently qualified, you will play a key role in the improvement and development of current systems and in the implementation of new financial procedures. Ref: CY5138.

We offer an attractive range of benefits including non-contributory pension and life assurance schemes, subsidised BUPA and generous annual leave with entitlement to Bank Holidays where applicable.

So, if you're considering your next career move, and a real opportunity for progression, turn change into progress by telephoning our

Freephone 0808 3396103 (day) or 0808 3396103 (evening), for a confidential but informal discussion.

Alternatively, send your CV to: Mrs Anne Negus, Personnel Knowledge Services, Basildon, Essex, SS15 9QZ, quoting the appropriate reference number.

Financial Controller/
Director Designate

Thames Valley to £30,000 + car + benefits

Our client is an aggressively expanding company involved in the manufacture and marketing of specialty chemicals. The main UK operating subsidiary of this multimillion pound concern is seeking a Financial Controller who will ultimately assume the responsibilities of Financial Director for the Group.

Reporting to the Managing Director, you will have overall control of the financial function and play a major role in co-ordinating, focusing and controlling the business activities and strategies necessary to achieve continued growth. You will assume responsibility for the production of timely and effective management information and the D/P function.

PA
PA Personnel Services

Economic Survey • Selection • Psychometric • Remunerative & Personnel Consultancy

Hyde Park House, 90a Knightsbridge, London SW1X 7LE.
Tel: 01-580 6060 Telex: 27674

FINANCE DIRECTOR

Midlands c £20,000 Package + quality car

An undisputed market leader with famous brand names in the area of consumer products, our client has an excellent reputation for quality business performance on an international scale. Owing to internal reorganisation, they currently need a Finance Director for their profit centre based in the Midlands.

In your thirties, professionally qualified and technically competent, your recent background will include a manufacturing environment, where you'll be used to producing financial and management accounts quickly and accurately. You will possess broad commercial acumen, including up to date systems knowledge and a desire to become totally involved in our client's success.

This represents an outstanding opportunity for an ambitious professional to play a vital role in the manufacturing operation of a major international company.

In the first instance, please send a fully comprehensive CV to Richard Wareham, quoting ref FT 4841, and to ensure confidentiality please list any companies to whom you do not wish your application to be forwarded.

IAS

LONSDALE ADVERTISING SERVICES LTD
Heathcote House, Portman Square, London W1H 9PG

Hoggett Bowers

Executive Search and Selection Consultants

Systems Accountant

Bucks, c £22,500, Bonus, Car, Attractive Benefits Package

Our client, a major finance company, offers a challenging position as Systems Accountant responsible for the continuing development of all mainframe and micro accounting systems within the group. Based in High Wycombe the Systems Accountant will report to the Financial Controller and will liaise closely with the information systems department. This is a highly professional, relatively new company operating in the mortgage finance and international capital markets. Its accent is on youth, flexibility and achievement and the position offers an exciting opportunity in a rapidly developing sector of the financial services industry. Candidates should be Chartered Accountants, with at least two years' experience of systems installation in a commercial environment. Aged 25/30, the successful candidate must possess an ability and willingness to work on his/her own initiative. A good accounting background and practical experience of systems installation are more important than knowledge of the financial services industry.

Male or female candidates should submit in confidence a comprehensive cv. or telephone for a Personal History Form to: A.T. Matthews, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. Tel: 01-408 2788. Quoting Ref: 320/FT.

Senior Financial
Analyst

c. £30,000 + BENEFITS
AMSTERDAM

TIP Trailer Rental, recently purchased by employees and other investors in a £50 million management buyout, is Europe's leader in the fast growing vehicle rental and leasing industry. Since 1985, we have invested over £40 million in new trailers and there is further investment planned for 1987 and beyond.

Reporting to the European Financial Director, you will be responsible for the preparation and presentation of a wide range of financial analysis reports for senior management, investors and bankers - covering all our European and UK operations. For this senior high profile role the ability to communicate and sell ideas, both verbally and in writing, at Board level is essential.

Probably aged 28-35, you will be a qualified accountant, economist or business graduate, with well developed commercial skills and the proven ability to make a significant contribution to the financial aspects of running a successful expanding company. A working knowledge of a second European language would be an advantage.

Based in Amsterdam, the post will involve frequent travel to the UK and our other European operations. Benefits include relocation assistance, where appropriate.

Please write with a detailed cv. to:
Rodney Hunt, Personnel Director,
TIP Trailer Rental, Star House,
69-71 Clarendon Road, Watford, Herts. WD1 1NG.



Securities Trading

Young ACA/ACCA

£30,000

Our client is a North American firm, trading as principals in options and futures. It has established the City of London office recently and the indication is that it will be a successful venture in the USA. London has reached a critical point in development at which the financial and management accounting work-load is sufficient to require a London-based UK finance. The Accountant will be responsible for evaluating current systems, installing new or improved day to day controls including loan and clearing and liquidity reporting, writing and communicating a settlement system, accounting and reporting in accordance with London Stock Exchange rules, budgeting and financial controls. These duties encompass a significant part of back office electronic and manual operations and will extend to European offices in due course.

Candidates will find experience of finance, banking, booking or treasury is a distinct advantage - but direct knowledge of the securities industry is not as important as personal and commercial flair. We do require an outgoing personality, an independent mind, ability to work outside normal hours and flexibility. Salary will be based on experience and ability, and benefits will include a generous bonus scheme.

Please forward full details, including salary, in complete confidence, quoting reference LM433 to Tony Haller, Spicer and Pegler Associates, Executive Selection, Finsbury Court, 65 Clerkenwell Green, London EC1N 2NP.

Spicer and Pegler Associates
Management Services

Accountancy Appointments

Investing in London

The Greater London Enterprise Board Ltd is an investment agency which aims to invest in long term commercial, technological and social development of local companies. We are unique because we try to balance the commercial and social benefits of our investments.

We will appoint a number of high calibre professional staff to assist in the financial control, development and management of GLEB's portfolio into the 1990's. We are looking for experienced, qualified and energetic managers who are seeking a challenge not a soft option.

Projects Division

Following the appointment of the new Projects Director a business plan is being introduced to provide control over the management of existing projects. The plan will cover both the commercial and social aspects of investment and will include a business support activity through tracking performance against the plan. In order to assist the Projects Director we wish to appoint a Portfolio Manager.

Portfolio Manager

Up to £27,000 plus car

You will be accountable to the Projects Director for the co-ordination of work related to businesses in the GLEB projects portfolio according to the policies and specific authorities determined by the GLEB Board. You will participate in corporate policy and strategy setting, and be responsible for the day to day supervision of the work of Project Executives. You will be required to provide the provision of business support and specialist skills such as sales, marketing and production to develop the portfolio. You will be directly involved in a number of GLEB investments and will be responsible for ensuring that their activities are effectively managed and the Board is fully apprised of their development. You should have first hand experience in at least three different businesses. Apart from being able to demonstrate general management ability, you must have specialised in at least one area of discipline such as sales, marketing, products or finance. You will be required to deputise for the Projects Director in his absence. Ref: P008.

Technology Division

The Technology Division is involved in the development of new markets of production, predominantly new technology, electronics and scientific projects.

Technology Manager

Up to £27,000 plus car

You will be the deputy to the Director of Technology and have similar responsibilities to the Portfolio Manager but have a significant new technology background. A proven record of senior managerial ability is essential. You should have experience in design, development, product innovation, appraisal or transfer, and you must have specialised in at least one major discipline such as sales, marketing and production processes in an industrial and environmental environment. Ref: T007.

PARTNER IMMEDIATE VACANCY

A substantial Sussex Coast firm of CHARTERED ACCOUNTANTS has an unexpected vacancy for a PARTNER.

The successful applicant will be under 40 and will have trained and/or had post-qualification experience in a medium-sized provincial practice. A good corporate tax background would be an advantage but the prime requirement is the ability and personality to handle successfully a broad portfolio of audit, tax and general practice clients and to participate fully in the continuing development of the firm.

No capital injection is required. A substantial salary will be paid for a brief introductory period, to be followed by admission to partnership.

A fully detailed curriculum vitae to be sent to:
The Senior Partner, Box A0370,
Financial Times, 10 Cannon Street
London EC4P 4BY
Confidentiality will be strictly observed

NIGERIA

FINANCIAL MANAGEMENT CONSULTANT/ACCOUNTANT

Required to work in Nigeria. Previous Nigerian experience essential. Good terms. Two leaves p.a. totalling 10 weeks. Bachelor status preferred.

Final interviews in London late January early February.

Write enclosing full c.v. to:

D. Sheldon Esq
P.O. Box 259
London W11

Finance Division

Following the appointment of our new Finance Director the Finance Division has been restructured to improve financial control and to provide a firm base from which GLEB can expand with confidence into Fund Management.

Applications are invited for the following posts:

Finance Manager

Up to £27,000 p.a. plus car

Reporting to the Finance Director you will be responsible for the financial provision of management information to the Board and Management to enable the financial affairs of the Company to be controlled. You should have a minimum of ten years' experience in at least two different industries and a minimum of five years' experience in management. You must be able to demonstrate involvement in the development of major management information systems and have significant managerial skills. You may be required to deputise for the Finance Director in his absence. Ref: F008.

Chief Accountant

Up to £23,000 p.a.

You will be responsible for the proper administration of the financial affairs of the Company and its subsidiaries, the design and maintenance of internal financial control systems and relations with the Company's auditors. You will prepare all GLEB statutory accounts including subsidiaries, Venture Capital Partners, Project Finance, Business Expansion Schemes, preparation of budgets, forecasts, variance reports and long range plans. You should have a minimum of five years' industrial experience to be able to provide significant input on corporate taxation, the development of management information systems and the day to day supervision of accountancy staff. Ref: F008.

Financial Analysts

Up to £20,000 p.a.

You will be responsible for the provision of financial monitoring information on investments to the Finance Manager and Project Executives. You will be expected to direct involvement in investments and be able to assist in the financial aspects of project development and control. You should have a minimum of three years' accountancy experience and at least one year in a manufacturing environment. You will be required to provide expertise in one of the following areas:

- development of accounting systems for use in investments
- development of banking facilities and contacts for use by investments
- the availability of grants and other financing mechanisms

Ref: F010.

Financial Accountant

Up to £20,000 p.a.

You will be responsible to the Chief Accountant and assist in the proper administration of the financial records of the Company including cash management and bank reconciliation. You will monitor and maintain schedules, outstanding debts, budgets, forecasts and variance reports. You should have a minimum of five years' commercial experience including the compilation of accounts and credit control.

Ref: F011.

Assistant Company Secretaries

£14,000-£20,000 p.a.

These two new posts are responsible for the development and maintenance of corporate legal practice within GLEB's subsidiaries and projects to the highest professional standards. They are also required to ensure as GLEB's corporate legal advisors that the Company's commercial legal aspects of GLEB's work are managed and controlled and that all statutory requirements are met. Both posts report to the Finance Director. One post will deal with company秘密性, the other will deal with property/projects requirements. You will need a minimum of three years' company secretarial/commercial experience for the property/projects post or five years' company secretarial/commercial experience for the corporate/commercial post. Ref: F012.

GLEB is an equal opportunities employer and considers all job applicants strictly on their merits. In addition, we positively welcome applications from women, black people and disabled people where they are under-represented in particular jobs. GLEB's premises are disabled accessible; all its posts are open for job sharing, and it provides childcare assistance.

All these senior positions require a commitment to the development of equal opportunities and social responsibility within a commercial framework.

Job descriptions and application forms may be obtained from Vacancier, Moody on 01-403 0300 at the Greater London Enterprise Board Ltd, 1-15 Queen Street, London SE1 4BD, completed forms to be returned by Friday, 30 January 1987.

**Greater
London
Enterprise
Board**

PAKISTAN INTERNATIONAL AIRLINES

ASSISTANT FINANCE MANAGER

CYBL-CYB

We are looking for a Chartered Accountant to assist with the Airline. Ideally the candidate should possess some post-qualification experience, though this is not essential. Responsibilities will include timely reporting of passenger/cargo sales, credit control, statement preparation and analysis, financial management and compilation of other accounting/management information reports.

Benefits include 25 days' annual leave, contributory pension scheme and related travel to the UK and overseas. Relocation costs will be met.

Interviews will be held before the end of January 1987 and selected candidates will be expected to join us as early as possible.

Please send your full applications before 20 January 1987.

The Admin Manager
PAKISTAN INTERNATIONAL
AIRLINES
1-15 Queen Street
London SE1 4BD

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CHARTERED ACCOUNTANT**
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International Ltd

Senior Accountant International Accountants

SALARY NEGOTIABLE

WEST LONDON

Our client Zimmer International is a fast growing division of the Bristol Myers Organisation, involved in the manufacture of health care products. Due to the doubling of sales figures over the past three years, high calibre individuals are invited to apply for the vacancies below.

SENIOR ACCOUNTANT

The successful candidate will have recently qualified as a Chartered Accountant with a top eight firm, and will take responsibility for a wide range of duties including: Supervision of Consolidation, Treasury Management, Cash Flow Forecasting, Analysis Work and Management Reports.

INTERNATIONAL ACCOUNTANTS

The company requires two part qualified (ACCA/CIMA) candidates with consolidation experience and some knowledge of US accounting principles. A particular attraction of these positions is the comprehensive study package being offered.

Knowledge of a foreign language would be a distinct advantage for all the positions, as extensive travel is required to Europe, The Far East and North and South America. The company is prepared to make further language training facilities available for suitable candidates.

Career opportunities are available both with Zimmer International and also within the world wide network of the Bristol Myers Group. An attractive package is offered which incorporates the benefits one would expect of a major international company.

If you consider that you have the personal qualities and the technical abilities to fill one of these positions, please apply in writing to the address below or telephone for an application form.

Accountancy Personnel

Placing Accountants First

Universal House, 56/58 Clarence Street,

Kingsland, Surrey KT1 1NP

Telephone: 01-541 4555

Hoggett Bowers

Executive Search and Selection Consultants

Financial Controller/ Company Secretary

East Anglia, Up to £22,000 Car

Utilising advanced electronic and microcomputer applications, this American owned UK subsidiary manufactures and markets diagnostic test and service equipment principally for the motor vehicle service industry. The company has a turnover of £12m, employs 200 people and is the technological leader in this expanding market. Reporting to the MD, with a functional link to the European Controller based in Holland, the Financial Controller will manage a small but well developed function. Responsibilities embrace the full range of financial and management accounting activities normally associated with this senior role, together with international currency dealing and Company Secretary duties. Candidates should be Chartered Accountants, aged 35 to 45, ideally with manufacturing and currency dealing experience. Able to communicate at all levels, assertive and a good negotiator, the individual must be a technically competent accountant. Real opportunities for promotion within this worldwide group exist for the right individual.

J.R. McCullum, Hoggett Bowers plc, Bank House, 100 Queen Street, SHEFFIELD, S2 5DW, Tel: 01-215 4541. Ref: 54007/FT

Cost And Management Accountant

East Midlands, c £18,000, Car, Exceptional Benefits

Part of a major international group, the client is a profitable and progressive engineering contractor undertaking large, multi-disciplined turnkey projects worldwide. Reporting to the Financial Director, responsibility will involve project appraisal, project cost control and on-site assessment. This appointment will involve significant overseas travel for which there is an additional and appropriate full allocation allowance. Applicants, aged 30+, with ACMA or equivalent, should have a broad and progressive cost and management accountancy background gained in a contracting or engineering/manufacturing environment. Essential personal qualities include technical expertise and the ability to deal effectively with operational personnel of all levels. Full relocation assistance is available to this attractive area.

J.H. Wright, Hoggett Bowers plc, Albany House, Hurst Street, BIRMINGHAM, B2 4HD, Tel: 021-232 2061. Ref: 36511/FT

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Commercial & Financial Director City Experience

London

£35,000

Our client is an established professional organisation wishing to appoint a Director in Finance and Commerce to a newly created position, taking responsibility for all financial affairs, including commercial operations approaching £12M turnover.

The successful candidate will have strong financial managerial experience, able to take responsibility for a professional commercial environment in addition to ancillary duties which include in-house administration and personnel management.

Applicants should preferably be aged 40 to early 50's, qualified to at least FCA standard and with essential City experience in fund investment and management.

Salary is negotiable at circa £35,000 according to ability and experience and the successful candidate will participate in a contributory pension scheme.

Applicants, Male or Female, should write to W.M. Stern describing how they match these requirements and quoting ref: J2252A Stern Recruitment Associates, Highclere House, Highclere Close, Henley, Oxfordshire RG9 1JU.

STERN RECRUITMENT ASSOCIATES
Executive Search and Selection

FINANCIAL CONTROLLER

(Director Designate)

PUBLIC COMPANY - SURBITON

C. £30,000

Northamer, a highly motivated and fast expanding company with computerised management information systems, is seeking an energetic, responsible personality to join a highly successful and proven management team. The sustained high growth of the company having elevated the present F.D. into an overall management role, a suitable replacement is therefore being sought.

The position covers the usual financial disciplines along with responsibility for the continuing improvement and implementation of internal management systems. The successful candidate will possess and have demonstrated a very high level of commercial awareness in addition to the usual expected skills.

C.V.'s in strict confidence to:

A. L. Bowen (FCA)
Northamer plc
Lion Park Avenue, Chessington, Surrey KT9 1ST

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday January 15 1987

**PROPERTY
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Tel. 01-930 7321

Stockholm shares tumble to new low as fall accelerates

BY KEVIN DONE, NORDIC EDITOR, IN STOCKHOLM

THE STOCKHOLM stock market suffered its biggest fall for several decades with SKr 56m (£3.7bn) being wiped off share prices in the last six days of trading.

The fall accelerated yesterday as the Vodaxx Affair index dropped another 2.2 per cent, bringing the decline to 13 per cent in the last week.

"Private investors are panicking out of the market and the major institutions are sitting on the sidelines and waiting," said one trader in Stockholm yesterday.

"It has been a shock that the market could fall back so much for so many days in succession and so much each day."

The Stockholm market has enjoyed an almost unbroken rise since 1982, faltering only in 1984. The bull market continued last year with a further jump of 51 per cent, but many traders feel that has reached a turning point.

Financial markets have been plunged into uncertainty as details of the Swedish budget began to leak out last week ahead of its official release on Monday.

Beauty business upturn boosts Avon Products

BY OUR FINANCIAL STAFF

AVON PRODUCTS, the US cosmetics and fashion jewellery marketer, had earnings from continuing operations for 1986 by 24 per cent to \$150m or \$2.23 per share, from \$124.2m or \$1.91, mainly due to the turnaround in its domestic beauty products business.

In 1985, income from discontinued operations of \$54.9m and a loss of \$22.5m related to the sale of Malmoebrot, Avon's speciality chemicals subsidiary, produced a final net

loss of \$59.9m. Sales in 1986 were \$3.87bn against \$2.47bn in 1985.

Mr Hicks Waldron, chairman and chief executive officer, said: "We expect sales, earnings and earnings per share to increase again in 1987."

Waldron also said he expects the company to maintain its current annual \$3 dividend, adding: "There's no financial need to change now that sales and earnings have turned up."

Chemical lifts earnings despite loan-loss rise

BY WILLIAM HALL IN NEW YORK

CHEMICAL

NEW YORK. The leading US money centre banks to report its earnings, increased net income by 3.1 per cent to \$402.4m, or \$7.42 per diluted share, in 1986 after increasing its loan loss provisions by more than 50 per cent to \$430.2m.

Chemical is the sixth biggest US banking group and its steady if unspectacular progress in 1986 contrasts with the latest earnings performance reported by several mid-sized regional banks.

First Chicago boosted its fourth-quarter net income by 30 per cent to \$71.2m, while Bank of New England Corporation increased its final quarter net income by 15 per cent to \$42.4m. PNC Financial increased its final quarter net income by 18.3 per cent to \$58.5m and Fleet Financial

increased its final quarter net income by 28 per cent to \$38.7m.

First Chicago, whose earnings have been erratic in the past, finally seems to be recovering its earlier form.

Mr Barry Sullivan, the chief executive, says that each of the group's three major lines of business — the global corporate bank, the consumer bank and the middle market bank, American National Corporation — contributed to its successful year.

For the full year First Chicago boosted its net income by 63 per cent to \$276.2m or \$4.78 per share.

The group's provision for loan losses rose by \$21.5m to \$40.6m in 1986.

Chemical's net income rose by 4.9 per cent to \$102.4m or \$1.92 per diluted share, in the final quarter of 1986.

The fourth quarter results were affected by a near doubling in the loan loss provision to \$147.7m.

Chemical, which had assets of \$90.5bn at end 1986, says that its performance reflected gains in net interest income-service fees, trading profits, gains on the sale of investment securities and other income.

These included substantial gains related to investment banking activities.

Earnings also benefited from applying the reduced income tax rate specified in the Tax Reform Act of 1986 to leveraged leases.

PNC Financial increased its 1986 net income by 28.4 per cent to \$237.4m.

Bethlehem Steel expects recovery

By Our Financial Staff

BETHLEHEM STEEL, the struggling US steelmaker, expects to report net profits in the fourth quarter ended December 31, instead of the operating loss previously expected, because of "improved operating results".

In the year-ago fourth quarter, Bethlehem reported a loss of \$77.5m which came after a non-recurring pre-tax charge of \$85m related to the closing of certain facilities in the year-ago quarter to 1200 days.

The closures are part of a restructuring following the \$775m acquisition last year of Blue Bell Holding, maker of Wrangler jeans. The plants to be closed came with the acquisition, and make jeans and other clothing under the Wrangler brand. VF said their operations would be phased out over the next 90 days.

VF did not say if the closures would cause a charge against earnings, but said the restructuring was

VF to close down 8 Wrangler plants with heavy job cuts

By Our Financial Staff

VF CORPORATION, the largest publicly-held US clothing company, to close eight of its Wrangler jeans division plants in North Carolina and Arizona with the loss of up to 1200 jobs.

VF already made jeans before the acquisition under the Lee label, and now has about 25 per cent of the US blue jeans market, which has been declining over the past few years as consumer tastes have changed. The other major player in the market is Levi Strauss, which has severely pruned its operations in recent years.

VF was said a severance programme was being developed for workers who will lose their jobs and efforts were under way to find buyers for the plants.

Norton set to take charge of \$78.5m

By ANATOLE KALETSKY IN NEW YORK

NORTON COMPANY, the major US manufacturer of industrial ceramics and abrasives, is to take an after-tax charge of \$78.5m for the fourth quarter of 1986, reflecting losses in the oilfield drilling business, an investment write-down and additional costs from an extensive restructuring programme begun in 1985.

Euron said it reorganized its gas pipeline group to further increase efficiency.

In the 1986 fourth quarter Euron had a net loss of \$12.2m, which included an extraordinary charge of \$21m related to the nationalization of its Paruvian operation.

• National Semiconductor, the US electronics group, expects to incur a one-time charge of about \$15m in its third quarter ending March 31.

a leading manufacturer of drilling bits for the petroleum and mining industries, was combined in a joint venture with Texas Eastern last September and its sales are no longer consolidated with Norton's results.

In addition to losses from the oil business, Massachusetts-based Norton said yesterday that it was writing down its investment in Vitek Electronics Corporation.

Norton is also planning further reductions of about 300 in its worldwide workforce of 15,000. In the nine months to September 1986, Norton earned \$40.4m on sales of \$345m and results for the fourth quarter will be reported in about two weeks, the company said.

Mixed results for Gencor units

By KENNETH MARSTON, MINING EDITOR, IN LONDON

GENCOR, the South African mining group, reports mixed net profit results for its gold producers in the December quarter.

Despite the rise in average US gold prices in the quarter to around \$344 an ounce from \$308 an ounce, the rand gold price received by Gencor's mines in the period were little changed from the previous three months. This was due to the rand's strengthening against the dollar.

Unit costs were also higher in the latest quarter, while at many mines gold output fell. However, the group's tax liability was down, in line with rises in tax offsetting capital expenditure at several mines. Buffelsfontein, for instance, produced less gold but a fall in tax left the mine showing a higher net profit.

There was a similar pattern at St Helena, which suffered from work stoppages but enjoyed a tax reduction. There were also tax rebates

in the December quarter. Output had fallen, however, at the Evander area mines, Braamfontein, Union, Witbank and Kroonstad. Kroonstad's output fell 30 per cent as a result of the severe underground

	GOLD MINE RESULTS			
	Dec Net Prof \$m	Sept Net Prof \$m	June Net Prof \$m	Gold prices \$/oz
Braamfontein	36.161	36.127	32.955	\$347.75
Buffelsfontein	3.026	7.161	2.628	32.922*
Graafwater	37.200	22.020	34.635	32.922*
Kroonstad	45.104	4.126	4.149	32.972
Louwfontein	2.311	3.764	2.357	32.922*
Mariepskop	1.127	0.775	748	28.943
St Helena	22.702	17.378	10.982	28.928*
Union	18.163	4.853	10.391	28.928*
West Rand Gold	17.732	21.028	15.828	28.450
Witbank	2.865	1.385	1.733	28.308*
	30.028	47.182	22.342	28.887

* Includes the effect of closing out of forward sales contracts.

This announcement appears as a matter of record only.



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December, 1986

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HAMBURGISCHE
LANDES BANK

November 1986

Agent
International Mexican Bank Ltd.
—INTERMEX—

NOTICE OF EARLY REDEMPTION

IRELAND
U.S.\$ 300,000,000

U.S. Dollar Floating Rate Notes due 1999

Notice is hereby given that pursuant to the provisions of Clause 8(b) of the Fiscal, Paying and Replacement Agency Agreement dated as of September, 1984, all of the above mentioned Notes will be redeemed at their principal amount on 17th March 1987, when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation of the Notes with all unmatured Coupons attached, at the offices of any one of the Paying Agents mentioned thereon. Accrued interest due 17th March, 1987 will be paid in the normal manner against presentation of Coupon No. 5, or on or after 17th March, 1987.

A Banks Trust
Company, London
15th January, 1987

Agent Bank

Legal Notices

IN THE MATTER OF
SANDWELL CORPORATION
AND IN THE MATTER OF THE
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the 31st day of January, 1987, to give notice in full to the liquidator and to furnish their addresses and descriptions, full particulars of their debts or claims, and the amounts due to them, direct to the liquidator (if any), to the undersigned:

BRIAN MILLS
Carter Lammie
London ECAV 8AJ

The Liquidator of the said Company, and his agents, may receive notices from the said Liquidator, and, personally or by their Solicitors, so come in and prove their debts or claims at such time and place as may be appointed in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such date and present.

Dated this 2nd day of December, 1986.

ST. DUNSTAN'S HILL LEASING
LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 175 of the Companies Act 1985, that a Meeting of the members of the above Company has approved for the purpose of acquiring 499,000 of its own shares to provide for the payment of a dividend, dated 9th January, 1987, £699,000 was paid for the shares in question. The Statutory Declaration of the Directors and the Auditors' Report required by Section 175 of the Companies Act 1985 are available for inspection at the Company's registered office, 10 Arden Street, the Company may, at any time, withhold the offer immediately following 9th January, 1987 apply to the court under Section 176 of the Companies Act 1985 for an order prohibiting the said payment out of capital.

Paribas is an aggressive merchant bank—in sharp contrast to St Gobain. It takes an active and sometimes controversial role in the affairs of many French companies, and submits to several skeletons in its cupboards.

Finance ministry officials are hoping that the privatisation will be a cleaned affair than the nationalisation in 1982, when bitter rows broke out over the moves by Mr Pierre Mousset, the group's former chairman, to sell off some of Paribas's choice overseas holdings to friendly investors.

Paribas has been perhaps the hungriest of the nationalised companies wanting to return to the private sector. It wants to regain its feeling of independence and gradually increase its share of capital.

THE FLOTATION next week of Paribas, the investment banking group, provides a real test for the privatisation policy of the French government.

The privatisation of St Gobain, the glass and packaging group floated last month, was almost the last success for Mr Jacques Chirac's administration before a series of setbacks to its economic and social policies in recent weeks. Can Paribas help to restore some of the lustre, as St Gobain did?

The sale is expected to value Compagnie Financière de Paribas, the group holding company, at over FF 19bn (£35bn), which would make it the largest company ever to come onto the French stock market.

But Paribas is an aggressive merchant bank—in sharp contrast to St Gobain. It takes an active and sometimes controversial role in the affairs of many French companies, and submits to several skeletons in its cupboards.

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Paribas has been perhaps the hungriest of the nationalised companies wanting to return to the private sector. It wants to regain its feeling of independence and gradually increase its share of capital.

ence and the freedom to issue new capital and use its own paper to make acquisitions.

It may not be that easy. The group's debt was yesterday downgraded by Standard and Poor's, the US rating agency—a not unexpected decision, but scarcely auspicious for a bank within two days of announcing its offer price.

Mr Michel Francois-Poncet, Paribas's chairman, views the move with equanimity in the context of a general downgrading of the banking industry by the ratings agencies. The consequences in the short term will be all, he says, though there could be some small longer term effects in the financial markets.

But if Paribas admits to having skeletons in the cupboard, it has been known in recent months to sit them in public in advance of its privatisation.

Credit du Nord, in which Paribas holds 51 per cent with the rest held directly by the state, warned that its losses in 1986 would total FF 400m after provisions of FF 200m for restructuring costs, and had to call on its shareholders for FF 750m of new capital. The announcement of the losses came as a shock after three years of gradual recovery from the red.

We had two choices. We have treated the problem gently and gone at it over several years, but that was not possible at the time of privatisation.

Paribas is an aggressive merchant bank—in sharp contrast to St Gobain. It takes an active and sometimes controversial role in the affairs of many French companies, and submits to several skeletons in its cupboards.

Finance ministry officials are hoping that the privatisation will be a cleaned affair than the nationalisation in 1982, when bitter rows broke out over the moves by Mr Pierre Mousset, the group's former chairman, to sell off some of Paribas's choice overseas holdings to friendly investors.

Paribas has been perhaps the hungriest of the nationalised companies wanting to return to the private sector. It wants to regain its feeling of independence and gradually increase its share of capital.

carry out a more surgical operation," said Mr Francois-Poncet.

Mr Francois-Poncet likes to point out that Paribas's direct shareholding in Crédit du Nord is consolidated in the group's accounts at less than a fifth of the value of Compagnie Bancale, the successful consumer lending group in which Paribas holds 45 per cent.

French banking activities accounted for FF 35bn out of

Paribas's earnings, which takes a role in a company and holds onto it seems to me completely outmoded. For us it is no longer the notion of empire which prevails," he said.

Synergy is a description of a state of affairs, not a policy.

Paribas does not plan to stop

in its old practice of forming close alliances with other groups,

such as Merrill Lynch, in which

it is the largest single shareholder and which is helping manage the international share offering for Paribas, or with the

Pallas group of its former chair-

man Mr Mousset.

The alliances will be formalised through a special sale

of shares to French institutions outside the main public offer-

ing.

The French Treasury is

placing 20 per cent of Paribas's

capital at a price 2.5 per cent

above the as yet unknown price

of the shares. Investors will

have to apply for between 1

and 4 per cent of the capital

and undertake to hold on to at

least 20 per cent of their stake

for a minimum of two years.

The successful applicants will

be announced on Friday after-

noon, at the same time as the

share price and the conversion

offer for the preferred invest-

ment certificates — non voting

shares which make up 25 per

cent of the capital of the

company.

The general share offer will

cover the remaining 25.66%

shares, 55 per cent of the com-

pany. Employees will be offered 7.5 per cent of the com-

pany,

foreign investors 15 per

cent and French investors 32.5

per cent — with priority to

orders for between 10 and 50

shares and a free share issue

for those who hold on to their

stakes for 18 months.

Paribas is hoping that its

shareholder register will be

more than four times as large

as it is now because nationalisa-

tion in 1981, when it numbered

150,000 individual investors.

With inquiry a day coming in even

before the offer opens on Mon-

day, Paribas is confident that

this figure could be met by

January 31, the closing date.

The old role of the banque

syndic which takes a role in

a company and holds onto it

seems to me completely out-

moded. For us it is no longer the

notion of empire which prevails

any more.

Paribas's earnings have come

however, from the non-banking

side of its activities, its por-

tfolio of industrial investments

such as OPFL-Paribas, the oil

sector grouping Sogipol or the

Belgian investment grouping

Cobepa, earned FF 294m in

1985 and FF 151m in the first

half of 1986.

On top of this, however, Paribas

has in the past few years

boosted its capital gains

realisations, which amounted to

FF 303m and totalled 445m in

the first six months of last

year alone.

The industrial holdings, like

the banking division, have their

unpleasantnesses, such as

Gas de Fonderies of Fives-

Lille, which lost FF 436m in

the first half of 1986 after the

collapse into the hands of the

receivers of Nasca, its electrical

retailing subsidiary.

Even observers at Paribas's

arch-rival Suez, which claims a

more secure if more pedestrian

investment approach, concede

that such problems are part of

Paribas's more aggressive style

and do not detract from its

overall profitability.

Mr Francois-Poncet wants the

investment strategy of Paribas

to evolve towards one of more

active investment management

where the profitability of the

state is the only criterion,

rather than getting involved in

the management of the com-

pany.

The old role of the banque

syndic which takes a role in

a company and holds onto it

seems to me completely out-

moded. For us it is no longer the

notion of empire which prevails

any more.

Paribas's earnings have come

however, from the non-banking

side of its activities.

Mr Francois-Poncet — for

us it is no longer the notion of

empire which prevails

any more.

Paribas does not plan to stop

in its old practice of forming close

alliances with other groups,

INTL. COMPANIES and FINANCE

Japanese row on mortgage trusts

BY YOKO SHIBATA IN TOKYO

A ROW is simmering within Japan's banking community over the plan by 12 leading commercial (city) banks to launch mortgage investment trusts.

This would be the first move by the city banks into issuing long-term securities, a field hitherto reserved for the long-term credit banks.

Despite the protests of the long-term credit banks, the Minister of Finance has signalled its approval for the scheme. The MoF is under increasing pressure from foreign financial authorities to tighten its capital adequacy requirements on banks and sees the creation of mortgage investment trusts as a way the banks can rapidly

improve their capital bases while reducing their loans.

The MoF is not likely to be sympathetic to the long-term credit banks' complaints. These banks' debentures have become very popular lately among individual investors, now that the tax-exempt savings systems is about to be abolished.

The plan by the 12 banks calls for the formation of a new banking association called Housing Investment Trusts into which the banks would put their housing loans. The trusts would then create beneficiary certificates in small lots of Y10m (\$84,250) or more with maturities of three years or longer for sale to institutional and individual investors.

The banks expect to obtain MoF approval in March after fine-tuning the details of their scheme. The MoF has indicated that it is willing to give a go-ahead because the trusts will help the banks improve their capital ratios to an internationally respectable ratio.

Currently, the equity-to-asset ratio of Japanese city banks is about 2 per cent well below the internationally accepted level of 6 per cent. US and European bankers have complained that the Japanese are able to undercut them in deals because Japanese supervision is too weak.

According to one estimate, a third of all foreign currency

Dead Sea Works profits fall by 26%

By Our Tel Aviv Correspondent

DEAD SEA Works, a subsidiary of state-owned Israel Chemicals, has reported a 26 per cent fall in net earnings in the first half-year to September compared with the corresponding 1985 period.

It is the first decline since 1982 for the company, which emerged as Israel's largest profit maker last year. Sales remained virtually unchanged at \$94m with close to 35 per cent resulting from exports. Dead Sea Works supplies 7 per cent of the world's potash needs.

Mr Aryeh Shachar, managing director, attributed the downturn to profits chiefly to the drop in world potash prices and rising production costs at home.

Manila converts \$49.5m debt

THE PHILIPPINE Government has approved the conversion of \$49.5m in debt into equity since it began a conversion programme in August, Reuters reports from Manila.

The central bank said the amount covers 27 companies and follows 68 applications to convert a total of \$248.5m of debt into equity in local projects.

The plan aims to cut Manila's foreign debt by allowing investors to buy government notes at a discount, repatriate them and convert them at full value in pesos, if the proceeds of the conversion are invested in local projects.

John Fairfax increases bid for Queensland Press

JOHN FAIRFAX, the Australian publishing group, is to increase its takeover offer for Queensland Press to A\$24.4m from the previous A\$20.6m.

Reuter reports from Sydney. The new offer values the company at A\$1.09bn (US\$726.7m).

Queensland Press holds a pivotal 24 per cent stake in the Herald and Weekly Times (HWT), the subject of a take-over battle between Mr Rupert Murdoch's News Corporation and Mr Robert Holmes à Court's J. N. Taylor Holdings. In turn, Queensland Press is owned 48.3 per cent by HWT.

Terms of the Fairfax bid make it conditional on and interdependent with the success of J. N. Taylor's bid for HWT. It is currently offering A\$13.50 per HWT share against News Corporation's A\$10.

The two key conditions of the Fairfax offer are that Queensland Press accepts the J. N. Taylor cash offer for its stake in HWT and that Taylor allows HWT to accept the Brisbane bid for the Brisbane company.

The bid is also conditional on a 50.1 per cent acceptance rate and a 30-day conversion of notes, for which an offer is also being made. There should also be no change in its business apart from its accepting the J. N. Taylor offer for its HWT share.

Mr Holmes à Court, whose companies hold about 14 per cent of Queensland Press, has varied the terms of the Taylor offer for HWT to accommodate these conditions.

A representative of Mr Holmes à Court in Perth said

the banks expect to obtain MoF approval in March after fine-tuning the details of their scheme. The MoF has indicated that it is willing to give a go-ahead because the trusts will help the banks improve their capital ratios to an internationally respectable ratio.

At last week's two-day bilateral meeting held between Mr Satoshi Sumita, the Bank of Japan governor, and Mr Gerald Corrigan, the New York Federal Reserve president, the possibility of instituting certain capital adequacy ratios for all international banks was discussed as one of the main topics.

The Japanese authorities and bankers claim that their capital bases are, in fact, much higher than they appear

Nissho Iwai to join Canadian car project

By Robert Gibbons in Montreal

NISSHO IWAI, the big Japanese trading house which has been operating in Canada for many years, will have a 15 per cent interest in the minicar project of Datsun of Japan and Canada's Bombardier near Montreal.

In Melbourne, however, the Victoria Supreme Court yesterday dropped an interim injunction which had restrained News Corporation from acquiring more than 15 per cent of HWT. But it ordered that News Corporation be restrained from registering the transfer of any HWT shares acquired under its A\$13.50 bid until the end of the court action brought against News by J. N. Taylor. The substantive action is due to start next Monday.

The first stage will be to convert a production line at a Bombardier plant near Montreal to assemble four-wheel-drive Datsun Rocky Jeep-type vehicles. The line is now assembling small four-wheel-drive little military vehicles developed from a Volkswagen design.

The second phase will be building a new plant to make the Vespa, a North American model with a three-cylinder motor, and the existing 1,000 cc Datsun Canada. Most parts will be imported from Japan. Production is due to start in 1991 and to reach 220,000 units for sale in Canada and the US.

Datsun will become the fourth Japanese car maker to assemble in Canada following Toyota (which owns 14.5 per cent of Datsun), Honda and Suzuki. The others have chosen Ontario as their site. Hyundai of South Korea is now building a C\$450m assembly plant near Montreal.

These Notes having been sold, this announcement appears as a matter of record only.

New Issue

December 1986

U.S.\$150,000,000

Heron International Finance B.V.

Guaranteed Floating Rate Notes due 1993
U.S.\$100,000,000 issued as an initial tranche

unconditionally guaranteed jointly and severally by



Heron International N.V.

and

Heron International PLC

Orion Royal Bank Limited

ABC Union Bank of Norway

Banque Nationale de Paris

Barclays Bank PLC

Berliner Handels- und Frankfurter Bank

Chase Investment Bank Limited

Creditanstalt-Bankverein

Den Danske Bank

Deutsche Bank Capital Markets Limited

Dresdner Bank Aktiengesellschaft

Istituto Bancario San Paolo di Torino (London Branch)

Kansallis Banking Group

Samuel Montagu & Co. Limited

Toksi International Limited

Union Bank of Switzerland (Securities) Limited

This announcement appears as a matter of record only.

October 1986

U.S.\$125,000,000

Revolving Credit Facility

for

Heron International Finance B.V.

Guaranteed by



Heron International N.V.

Orion Royal Bank Limited

BankAmerica Capital Markets Group

Lead Manager

Bank of America NT & SA

Bank of Montreal

Creditanstalt-Bankverein

Dresdner Bank A.G., London Branch

The Fuji Bank, Limited

Kreditbank International Group

The Mitsubishi Bank, Limited

The Royal Bank of Canada

Standard Chartered Bank

The Toronto-Dominion Bank

Union Bank of Switzerland

Managers

Banque Nationale de Paris, London Branch

Crédit Lyonnais, London Branch

Participants

Orion Royal Bank Limited

The Royal Bank of Canada

Facility Agent

Swingline Agent

Arranged by

ORION ROYAL BANK LIMITED

A member of The Royal Bank of Canada Group

This announcement appears as a matter of record only

October, 1986

U.S. \$150,000,000

Euro-Commercial Paper Programme

for

Heron International Finance B.V.

Notes unconditionally guaranteed by



Heron International N.V.

Bank of America International Limited
Dealers

Orion Royal Bank Limited

Bank of America NT & SA
as Issuing and Paying Agent

Arranged by

BankAmerica
Capital Markets Group

Gencor Group



Gold mining companies' reports for the quarter ended 31 December 1986

All companies mentioned are incorporated in the Republic of South Africa

WEST RAND Consolidated Mines Limited

Company Registration No. 01497900

Directors: W.H. Evans (Chairman); F.S. Clarke; G.L. Lewis; M.J.W. Marston; C.R. McNaull; T.L. Pretorius; R.A.D. White.

Secretary: J.H.J. Botha; T.C. Hesse; J.G.J. Viljoen; J.C. Viljoen.

Dividends: A dividend of 100 cents per share was declared on 7 November 1986.

Issued capital - 25 000 000 ordinary shares of R1 each.

Dividend capital - 25 000 deferred shares of R1 each.

OPERATING RESULTS

	Quarter ended 31.12.1986	Quarter ended 31.12.1985	Year ended 31.12.1986
Mined	87 774	109 897	321 752
Ore milled	302 000	310 000	2 042 000
Gold produced	292	302	2 025
Yield	1.0	1.0	1.0
Working costs	R1 000/m3	R1 000/m3	R1 000/m3
Working income	R1 000/m3	R1 000/m3	R1 000/m3
Gold price received	R18 500	R18 500	R18 500
Dividends declared	R1 000	R1 000	R1 000
REMARKS			
Dividends	A dividend of 100 cents per share was declared on 7 November 1986.		
Production	The increase in the production rate reflects revised sales projections.		

THESE RESULTS ARE AS AT 31 DECEMBER 1986

Available

Unavailable

Total

Tons

(kg)

Value - gold

(Rm/kg)

Gold

(kg)

The ore reserve pay limit was calculated at an estimated gold price of R25 000/kg.

Ore which was previously defined as uneconomic has now been categorized as uneconomical reserves.

Dividends

On 2 December 1986 dividend No. 110 of 30 cents per ordinary share and dividend No. 101 of R17.00 per deferred share was declared payable to members registered on 12 December 1986. Dividend warrants will be posted on 30 January 1987.

Dividend capital - 10 000 000 stock units of R1 each.

A total of 200 000 tons (September quarter 160 000 tons) of sand from the North Bank Dam were returned from No. 1 Dam.

In order to ensure the profitability of its mining operations, the mine has sold forward up to 50 percent of its estimated gold production to July 1987. Prices range from R25 000/kg to R28 000/kg.

The extension of shareholders is drawn to the fact that the above transactions may be closed out prior to maturity date, or rolled over at any time. The effect of transactions closed out during the quarter is brought to account in working revenue.

Theoretical

The deferred position provision of R1.0 million made in previous years on unissued shares is no longer considered necessary and has therefore been reversed.

UNISEL Gold Mines Limited

Company Registration No. 01498408

Directors: C.H. Botha (Chairman); J.H.J. Botha; F.S. Clarke; G.L. Lewis; M.J.W. Marston; C.R. McNaull; T.L. Pretorius; R.A.D. White.

Secretary: D.J. Breytenbach; J.A. du Plessis; T.C. Hesse; J.C. Viljoen; J.C. Viljoen.

Dividends: A dividend of 100 cents per share was paid on 7 November 1986.

Issued capital - 25 000 000 shares of no par value.

Dividend capital - 25 000 000 shares of no par value.

OPERATING RESULTS

	Quarter ended 31.12.1986	Quarter ended 31.12.1985	Year ended 31.12.1986
Mined	57 867	61 604	242 000
Ore milled	337 000	345 000	2 000 000
Gold produced	203	203	1 500
Yield	1.0	1.0	1.0
Working revenue	R1 000/m3	R1 000/m3	R1 000/m3
Working costs	R1 000/m3	R1 000/m3	R1 000/m3
Working income	R1 000/m3	R1 000/m3	R1 000/m3
Gold price received	R18 500	R18 500	R18 500
Dividends declared	R1 000	R1 000	R1 000
REMARKS			
Dividends	A dividend of 100 cents per share was paid on 7 November 1986.		

The adverse effects of the underground fire on 10 September 1986 are reflected in the operating and financial results.

THESE RESULTS ARE AS AT 31 DECEMBER 1986

Available

Unavailable

Total

Tons

(kg)

Value - gold

(Rm/kg)

Gold

(kg)

The ore reserve pay limit was calculated at an estimated gold price of R25 000/kg.

Ore which was previously defined as uneconomic has now been categorized as uneconomical reserves.

Dividends

On 2 December 1986 dividend No. 110 of 30 cents per share was declared payable to members registered on 12 December 1986. Dividend warrants will be posted on 30 January 1987.

Dividend capital - 10 000 000 stock units of 25 cents each.

A total of 15 000 tons (September quarter 8 000 tons) of sand was milled on surface dump.

The deferred position provision of R1.0 million made in previous years on unissued shares is no longer considered necessary and has therefore been reversed.

THESE RESULTS ARE AS AT 31 DECEMBER 1986

Available

Unavailable

Total

Tons

(kg)

Value - gold

(Rm/kg)

Gold

(kg)

The ore reserve pay limit was calculated at an estimated gold price of R25 000/kg.

Ore which was previously defined as uneconomic has now been categorized as uneconomical reserves.

Dividends

A dividend of 100 cents per share was paid on 7 November 1986.

THESE RESULTS ARE AS AT 31 DECEMBER 1986

Available

Unavailable

Total

Tons

(kg)

Value - gold

(Rm/kg)

Gold

(kg)

The ore reserve pay limit was calculated at an estimated gold price of R25 000/kg.

Ore which was previously defined as uneconomic has now been categorized as uneconomical reserves.

Dividends

On 2 December 1986 dividend No. 110 of 30 cents per share was declared payable to members registered on 12 December 1986. Dividend warrants will be posted on 30 January 1987.

Dividend capital - 10 000 000 stock units of 25 cents each.

In order to ensure the profitability of its mining operations, the mine has sold forward up to 50 percent of its estimated gold production to July 1987. Prices range from R25 000/kg to R28 000/kg.

The extension of shareholders is drawn to the fact that the above transactions may be closed out prior to maturity date, or rolled over at any time. The effect of transactions closed out during the quarter is brought to account in working revenue.

Theoretical

The deferred position provision of R1.0 million made in previous years on unissued shares is no longer considered necessary and has therefore been reversed.

Chemwes Limited

Company Registration No. 01498200

Directors: S.P. Botes (Chairman); T.J. de Bruyn; W.S. Evans; P.J. Henning; C.M. Hoeksema; T.J. Pretorius; P.J. Terblanc.

Secretary: D.J. Breytenbach; J.A. du Plessis; T.C. Hesse; J.C. Viljoen; J.C. Viljoen.

Dividends: A dividend of 100 cents per share was paid on 7 November 1986.

Issued capital - 1 000 shares of R1 each.

Dividend capital - 1 000 shares of R1 each.

OPERATING RESULTS

	Quarter ended 31.12.1986	Quarter ended 31.12.1985	Year ended 31.12.1986
Uranium	862 000	385 000	2 507 000
Pulp treated	102.3	93.0	285 000
Gold produced	0.1%	0.1%	0.1%
Yield	0.0%	0.0%	0.0%
Working revenue	R1 000/m3	R1 000/m3	R1 000/m3
Working costs	R1 000/m3	R1 000/m3	R1 000/m3
Working income	R1 000/m3	R1 000/m3	R1 000/m3
Gold price received	R18 500	R18 500	R18 500
Dividends declared	R1 000	R1 000	R1 000
REMARKS			
Dividends	A dividend of 100 cents per share was declared on 7 November 1986.		

The increase in the production rate reflects revised sales projections.

THESE RESULTS ARE AS AT 31 DECEMBER 1986

Available

Unavailable

Total

Tons

(kg)

Value - gold

(Rm/kg)

UK COMPANY NEWS

Strong retail side lifts Dixons 35%

A FURTHER sharp rise in profits was announced yesterday by Dixons Group, the UK's leading electrical goods and car parts group which last summer failed in a £1.5bn bid for the Woolworth High Street chain.

For the 28 weeks to November 8 1986 Dixons raised its turnover from £451.3m to £526m and saw its profit surge to 240.5m at the pre-tax level, an increase of 30 per cent over last year's £30.1m.

The figures were bang in line with City estimates and by the close of business the group's shares were standing at 324p, down 12p on the day.

Mr Stanley Kalms, group chairman, said: "Trading by the retail companies had been strong with sales increasing by 23 per cent over the same period last year to £456.1m."

Sales per sq ft in Dixons and Currys stores increased by 15 per cent overall.

The retail results included

the newly-formed financial services division which successfully introduced its own extended warranty programme in July.

The group has over 1,200 stores throughout the UK—apart from the Dixons outlets it owns the Currys chain and Power City Stores. In October, it acquired SupaSaves, a chain of 344 film processing shops and three laboratories, for around £1.6m.

Mr Kalms said that by the end of the year the group plans to have opened 90 new or re-sited shops and to have refurbished almost 200 more.

He pointed out that this programme would represent some 300,000 sq ft of additional retail space.

Christmas trading was at a record level and in view of the group's earnings growth and a favourable outlook for the year as a whole, shareholders are to receive an interim dividend

of 12p net up from last time's adjusted 5.775p. The increase is due to reduce the imbalance between the two payments.

A divisional breakdown of turnover and pre-tax profits for the 28 weeks shows: retailing £451.3m (£23.2m), property £36.7m (£32m), property £26.2m (£24.7m), processing £27.9m (£23.4m) and 20.9m (£1.4m), and overheads £7.3m (£14.7m) and 20.6m (£1.6m). Last year's profits included £9m from activities since discontinued.

Tax for the year accounted for £13.4m (£10.5m), minorities for £0.1m (nil) and extraordinary items for £0.5m (nil).

Earnings per 10p share emerged 1.9p ahead at 7.8p.

During the period a new brand, Logik, was successfully launched throughout the group.

Mr Kalms said that as previously announced, the growth

See Lex

Barrow Hepburn calls for share probe

By Clay Harris

Barrow Hepburn yesterday called on the London Stock Exchange to investigate this week's increase in the share price of Yale Catto, which is bidding for the chemicals and engineering company. It had already called the matter to the attention of the Takeover Panel.

Profitability in the processing division declined in an inclement summer.

An aggressive strategy to gain market share was introduced and volumes increased by 14 per cent.

Dixons' property and overseas investments continued to grow.

Mr Kalms said that by the end of the year the group plans to have opened 90 new or re-sited shops and to have refurbished almost 200 more.

To augment the group's capital and to help finance continued expansion, a £28m Euroconvertible bond was introduced.

The successful placement targeted at European investors, was a further step in broadening the investor base.

Group profits for the 1985-86 period last year to £78.1m.

Mr Kalms said that as previously announced, the growth

See Lex

Asda-MFI hits £86m and plans further expansion

Asda-MFI, the supermarkets and furniture retailing group, yesterday revealed that its profits for the first six months of 1986-87 had risen from £76.4m to £86.1m at the pre-tax level, an improvement of 14 per cent.

Although the results were very much in line with City estimates the group's shares slipped 8p to close at 154p.

Mr David Donne, who took over as chairman in October, said the improved results clearly demonstrated some of the benefits of the changes that were taking place.

He told stockholders that the most significant organisational change had been the formation of a new group management structure and added that this was important if the group was to take advantage of its position as a dominant out-of-town retailer.

Looking to the future Mr Donne said that major increases from the new store programme for Asia (£160m) (not seen on openings this year) would not come through until 1987-88.

However, he revealed that MFI and Allied Carpets were trading at levels well above last

year, in spite of the lower-than-expected demand in their sector, and their store expansion would be at a similar level to that in the first half.

He summed up: "Although changes will take time, the strength in depth of our management and our unique position in out-of-town retailing place the group in a very strong position to look forward to a satisfactory outcome to the year."

The opening 26 weeks to November 15 1986 saw group turnover expand from £1.26bn to £1.35bn (excluding VAT) and profits at the operating level rose to 27.5m.

Net interest income added £2.2m (£2.9m) to the pre-tax result.

The rise by 54.4m to 228m and left the available balance at £58.1m compared with a previous £52.3m.

Earnings improved to 5.1p (4.65p) and the interim dividend is being lifted from 1.25p to 1.37p per 25p share.

A breakdown of turnover and operating profits by division shows: Asda (£1.02bn (£261.6m) and £21.8m (£43m); Associated Fresh Foods 25.2m (£29.1m) and

£6.5m (£ame); MFI Furniture £22.2m (£165.4m) and £23.7m (£22.6m) and Allied Retailers £27.3m (£47.2m) and £am (£3.5m). Miscellaneous trading to add a same-again 20.4m to profits. Overheads accounted for £1.2m (£2.5m).

Mr Donne said the 6 per cent increase in turnover at Asda was lower than might have been expected because of the swift and successful introduction of own-brand items which have a lower shelf price.

Own brand goods accounted for 15 per cent of turnover for the half year. In eighteen months' time own-brands could make up 30 per cent of turnover.

In profit terms, both MFI and Allied got off to a slow start to the year due to the high cost of introducing new ranges as well as the opening of new stores.

During the half year MFI and Allied expanded their store network by a total of 450,000 sq ft. Mr Donne said that as the period progressed, the benefits from these developments began to have an effect and both companies traded strongly in the latter months.

See Lex

W. A. Tyzack turns down merger talks

By Niki Tatk

An offer of merger talks has been turned down by W. A. Tyzack, the Stamford-based precision engineer.

The approach came from Noble and Lum, the Tyne-side machine tools manufacturer.

According to Tyzack, it was contacted with a request for an early meeting "which might or might not lead to an offer for the company." But Mr Frank Davis, managing director of Tyzack, said: "We said no, because we are busy with other things."

Last November, Tyzack announced an agreement in principle to purchase a privately-owned machine knives business, A. E. Heathcote, but the deal has not yet been completed.

Yesterday, Tyzack shares, which started the year at 62p, jumped 24p to 86p on the news.

Parkfield hits £2.6m and is encouraged by outlook

See Lex

Parkfield Group, supplier of iron castings and a distributor of records, video cassettes and consumer electrical items, raised its profits from a restated £2m to £2.63m during the six months to October 31 1986.

The group began the second half strongly.

Turnover for the first half was £46m to £52.15m of which the distribution side contributed £38.15m (£32.25m).

Tax took £518,000 (£502,000) and left earnings at 5.25p (3.9p) per 20p share. The interim dividend is being lifted from an adjusted 0.45p after allowing for the share sub-division to 1p.

■ comment

It is hard to keep up with Parkfield's breakneck pace of acquisitions—nine companies were bought in the last calendar year—and the interim results

See Lex

Tarmac wins control of Feb Intl via £8m bid

BY CLAY HARRIS

TARMAC, Britain's largest building materials and construction group, is to pay £8m for Feb International, the chemicals manufacturer and distributor.

Feb lost £716,000 before tax on sales of £6.8m in 1985, but recovered to an interim profit of £152,000. It has predicted a significant increase in profit for 1986.

The takeover will also mark the retirement as chairman and managing director of Mr Gordon Fisher, who was a co-founder of the company in the 1960s. His son, Mr Graham Fisher, will become managing director.

Tarmac is to pay 15.5p in cash, with a 34-for-100 share

alternative, for Feb ordinary shares and 106p, or 23-for-100, for non-voting shares. Tarmac said that the share alternative was included at the request of Feb, where voting control was concentrated in the hands of directors and a widely extended family.

Feb shares rose to the cash offer prices from the 10p and 7.5p levels at which they had been suspended last Wednesday.

With Tarmac 5p lower at 45.5p, the share alternatives are worth about 1p less than the cash offer in each case.

The offer has been accepted in respect of 71.5 per cent of voting shares and 14 per cent of non-voting shares.

C.V.G. Siderurgica del Orinoco C.A. (Sidor)

(Incorporated with limited liability in the Republic of Venezuela)

U.S.\$50,000,000

FLOATING RATE NOTES DUE 1984-1988

In accordance with the terms and conditions of the Notes, and the provisions of the Agent Bank Agreement between C.V.G. Siderurgica del Orinoco C.A. (Sidor) and Citibank, N.A., dated July 7, 1980, notice is hereby given that the Rate of Interest has been fixed at 6 1/4% p. a. and that the interest payable on the relevant Interest Payment Date, June 15, 1987 against Coupon No. 1 in respect of U.S.\$4,000 nominal amount of the Notes will be U.S.\$313.98.

January 15, 1987, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div.	Total for year	Total for last year
Asda-MFI	Int 1.37	Mar 9	1.25	—	3.15
Sidney C. Banks	Int 4	Apr 8	3.5	—	11.5
Bespak	Int 1.75	Feb 25	1.75	—	4.25
CAP Group	Int 0.6	Feb 27	0.5	—	1.5
Centric Haven	Int 30.25	Mar 30	0.25	—	0.75
Dixons	Int 1.2	Mar 2	0.58*	—	3.5
Fleming Claverhouse	Int 2.55	Mar 31	3.7*	—	5.05*
Holland	Int 1.25	Mar 2	0.4	—	3.85
First Security	Int 1.5	Feb 26	1.2	—	3.5
M & G Dual	Int 18.05	—	15.55	33.7	22.75
Multinational Elect	Int nil	—	nil	—	0.1
Parkfield Group	Int 1.1	Feb 26	0.48*	—	1.44
Stead & Simpson	Int 1.3	Feb 26	1.1	—	3.55
Dividends shown per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Adjusted for sub-division. To reduce disparity.					

U.S. \$30,000,000



ZENTRALSPARKASSE UND KOMMERZIALBANK WIEN

Floating Rate Subordinated Notes Due 1991

Interest Rate	6 1/2% per annum.
Interest Period	15th January 1987 15th July 1987
Interest Amount per U.S.\$5,000 Note due 15th July 1987	U.S.\$161.83
Credit Suisse First Boston Limited	Agent Bank

High Low	Company	Price Change	Div. (p.)	% P/E
141 118	Ass. Brit. Ind. Ord.	141 + 1	7.5	5.2
147 121	Ass. Brit. Ind. CULS	148 + 1	10.0	6.8
145 120	Ass. Brit. Ind. Plastics	146 + 1	4.2	4.2
71 64	BBB Design Group (USA)	71 —	—	—
215 182	Bardon Hill Group</td			

its £86m expansion

Brown, Shipley in 1986.

Over 30 acquisitions and disposals for corporate clients, worth more than £500 million

Parkfield Group PLC January 1986 has acquired the following companies: J Fisher & Co (Cleveleys) Limited J & B Labone Limited R M Fabrications Limited The undersigned initiated these transactions	Hunter PLC March 1986 has acquired Christie and Vesey Limited The undersigned acted as financial advisor to Hunter PLC	May & Hassell PLC October 1986 has been acquired by Hillsdown Holdings PLC The undersigned acted as financial advisor to May & Hassell PLC and assisted in the negotiations	Elswick PLC October 1986 has acquired Jacobs Printed Packaging and has disposed of its agricultural machinery division The undersigned acted as financial advisor to Elswick PLC	The British Printing & Communication Corporation plc April 1986 has acquired Pergamon Journals Limited The undersigned acted as financial advisor to British Printing & Communication Corporation plc and assisted in the negotiations
Great Western Resources Inc. February 1986 has acquired L & B Oil Company, Inc. and certain related oil and gas interests The undersigned acted as financial advisor to Great Western Resources Inc. and assisted in the negotiations	NMC Investments PLC April 1986 Control of the above company has been acquired by Mr Norman Gordon Mr Charles Saatchi Mr Maurice Saatchi	Mr William West March 1986 has acquired a controlling interest in A C Cars PLC The undersigned advised Mr West and made an offer for the shares of A C Cars PLC on his behalf	Atkins Brothers (Hosiery) PLC November 1986 has disposed of its 21-gauge knitwear division to John Crywthorpe Group plc The undersigned acted as financial advisor to Atkins Brothers (Hosiery) PLC and assisted in the negotiations	Cosalt PLC December 1986 has acquired T Young & Son (Sailmakers) Limited The undersigned acted as financial advisor to Cosalt PLC
Platinum plc September 1986 has acquired Copa Limited and VPT Limited The undersigned acted as financial advisor to Platinum plc and assisted in the negotiations	Barrie Investments & Finance PLC August 1986 has been acquired by The Bestwood PLC The undersigned acted as financial advisor to Barrie Investments & Finance PLC and assisted in the negotiations	Mackays America Corporation December 1986 has acquired Apparel Affiliates, Inc. The undersigned acted as financial advisor to Mackays America Corporation and assisted in the negotiations	Hobson PLC December 1986 has acquired Bannacount Exports Limited The undersigned acted as financial advisor to Hobson PLC and assisted in the negotiations	Great Western Resources Inc. December 1986 has acquired Bow Valley Industries (US) Inc and the assets of Kensi Oil & Gas, Inc The undersigned acted as financial advisor to Great Western Resources Inc and assisted in the negotiations
Kellock Trust PLC November 1986 Subscription for new shares by London & Edinburgh Trust PLC and acquisition from London & Edinburgh Trust PLC of Burlington Insurance Services Limited The undersigned acted as financial advisor to Kellock Trust PLC and assisted in the negotiations	Mr Richard Thompson December 1986 has acquired a controlling interest in F Copson PLC The undersigned advised Mr Thompson and made an offer for the shares of F Copson PLC on his behalf	Security Pacific Eurofinance (UK) Limited October 1986 has acquired Anglo Factoring Services Limited from J Rothschild Holdings PLC The undersigned initiated this transaction and assisted in the negotiations	 Brown, Shipley & Co. Limited Founders Court - Lothbury - London EC2 Tel: 01-606 9833	 Brown, Shipley & Co. Limited Founders Court - Lothbury - London EC2 Tel: 01-606 9833

The above represents a selection of the transactions handled by Brown, Shipley in the calendar year 1986



—1810—

Brown, Shipley & Co. Limited

Founders Court · Lothbury · London EC2R 7HE
Tel: 01-606 9833

UK COMPANY NEWS

Nick Garnett on the proposed merger of APV with Baker Perkins
Industrial synergy in the making

Mitsui Finance Trust International Limited

CHANGE OF ADDRESS

Notice is hereby given to the holders of the securities listed below, in relation to which Mitsui Finance Trust International Limited acts as stated below that, with effect from 16th February 1987, the specified office of Mitsui Finance Trust International Limited in relation to such securities will be:

3 London Wall Buildings
London Wall, London EC2M 5PD, U.K.
Telephone: (01) 628 4400
Telex: 886107

SECURITIES

	ROLE OF MITSUI FINANCE TRUST INTERNATIONAL LIMITED
Aichi Toyota Motor Co., Ltd US Dollars 20,000,000 3½ per cent Guaranteed Bonds due 1991 with Warrants	Trustee and Custodian
Alfa Electric Co., Ltd US Dollars 20,000,000 3 per cent Notes due 1993 with Warrants	Fiscal Agent, Custodian, Paying Agent, Warrant Agent and Replacement Agent
Casio Computer Co., Ltd US Dollars 100,000,000 3 per cent Convertible Bonds due 2000	Trustee and Custodian
Chubu Electric Power Company, Inc US Dollars 100,000,000 10½ per cent Bonds due 1995	Fiscal Agent and Replacement Agent
The City of Gothenburg Japanese Yen 8,000,000,000 8½ per cent Notes due 1991	Fiscal Agent
Fujita Corporation US Dollars 50,000,000 4 per cent Guaranteed Bonds due 1991 with Warrants (Series 1)	Trustee and Paying and Warrant Agent
Fujita Corporation US Dollars 70,000,000 3½ per cent Guaranteed Bonds due 1991 with Warrants (Series 2)	Trustee, Custodian, Principal Paying Agent, Warrant Agent and Replacement Agent
General Motors Corporation Japanese Yen 22,000,000,000 5½ per cent Notes due 1991	Fiscal Agent
Hokkaido Can Co., Ltd US Dollars 40,000,000 3½ per cent Guaranteed Bonds due 1991 with Warrants	Principal Paying Agent, Warrant Agent and Replacement Agent
IDC Corporation US Dollars 30,000,000 2½ per cent Guaranteed Notes due 1991 with Warrants	Trustee
Jujo Paper Co., Ltd US Dollars 80,000,000 8½ per cent Guaranteed Notes 1993	Fiscal Agent
Kajima Corporation US Dollars 100,000,000 3½ per cent Guaranteed Bonds due 1991 with Warrants	Trustee and Custodian
Kanto Natural Gas Development Co., Ltd US Dollars 40,000,000 3½ per cent Guaranteed Notes due 1991 with Warrants	Custodian
Kenwood Corporation US Dollars 35,000,000 3½ per cent Convertible Bonds due 1995	Trustee and Custodian
Kenwood Corporation US Dollars 50,000,000 3½ per cent Guaranteed Bonds due 1991 with Warrants	Trustee and Custodian
Keyo Seiko Co., Ltd US Dollars 70,000,000 3½ per cent Guaranteed Notes due 1991 with Warrants	Principal Paying Agent, Conversion Agent and Custodian
The Mitsui Bank, Limited US Dollars 100,000,000 2½ per cent Convertible Bonds due 2001	Fiscal Agent, Principal Paying Agent and Exchange Agent
Mitsui Finance Asia Limited US Dollars 100,000,000 10½ per cent Guaranteed Notes due 1990	Fiscal Agent, Principal Paying Agents Warrant Agent and Exchange Agent
Mitsui Finance Asia Limited US Dollars 100,000,000 12½ per cent Guaranteed Notes due 1992 and 100,000 Warrants to subscribe US Dollars 100,000,000 12½ per cent Guaranteed Notes due 1992	Fiscal Agent, Principal Paying Agent and Exchange Agent
Mitsui Finance Asia Limited US Dollars 100,000,000 8½ per cent Guaranteed Bonds due 1993	Fiscal Agent, Principal Paying Agent and Principal Paying Agent
Mitsui Finance Asia Limited ECU 32,000,000 8½ per cent Guaranteed Bonds due 1995	Fiscal Agent, Principal Paying Agent, Exchange Agent and Agent Bank
Mitsui Finance Asia Limited US Dollars 150,000,000 Guaranteed Floating Rate Notes due 1997	Fiscal Agent, Principal Paying Agent and Replacement Agent
Mitsui Real Estate Development Co., Ltd US Dollars 20,000,000 10½ per cent Guaranteed Notes due 1992	Fiscal Agent, Custodian and Replacement Agent
Nippon Co., Ltd US Dollars 20,000,000 2½ per cent Guaranteed Bonds due 1991 with Warrants	Trustee, Custodian, Principal Paying Agent, Warrant Agent and Replacement Agent
Nippon Meat Packers, Inc US Dollars 40,000,000 2½ per cent Guaranteed Notes due 1991 with Warrants	Fiscal Agent
Nippon Oil Company, Limited Japanese Yen 100,000,000 5½ per cent Notes due 1992	Trustee, Custodian, Principal Paying Agent and Warrant Agent
Oriental Cement Co., Ltd US Dollars 35,000,000 8 per cent Guaranteed Notes due 1990 with Warrants	Trustee and Custodian
Sonoko Mfg. Co., Ltd US Dollars 60,000,000 3½ per cent Guaranteed Bonds due 1991, with Warrants	Fiscal Agent, Paying Agent and Replacement Agent
Sony Corporation US Dollars 100,000,000 8½ per cent Bonds due 1993	Trustee, Principal Paying Agent, Warrant Agent, Replacement Agent and Custodian
TEC Electronics Corporation US Dollars 50,000,000 2½ per cent Guaranteed Bonds due 1991 with Warrants	Fiscal Agent and Replacement Agent
The Tokyo Electric Power Company, Inc US Dollars 100,000,000 13½ per cent Notes due 1989	Fiscal Agent and Replacement Agent
The Tokyo Electric Power Company, Inc US Dollars 100,000,000 10½ per cent Notes due 1992	Fiscal Agent and Principal Paying Agent
Tosay Industries, Inc US Dollars 50,000,000 11½ per cent Guaranteed Bonds due 1992	Trustee, Custodian, Principal Paying Agent and Conversion Agent
Toshiba Ceramic Co., Ltd US Dollars 50,000,000 3 per cent Convertible Bonds due 2000	Fiscal Agent and Replacement Agent
Toshiba Corporation US Dollars 100,000,000 10½ per cent Bonds due 1995	Trustee and Custodian
Tsugami Corporation US Dollars 20,000,000 3½ per cent Convertible Bonds due 2000	

THE MERGER of APV and Baker Perkins, expected to be announced today, represents an attempt to marry the strengths and dilute the weaknesses of two of the foremost UK based engineering companies.

The formation of such a grouping with total sales of £700m and its main strength in food and drink processing equipment would seem to have some unbeatable industrial logic for two companies with an international outlook on marketing.

It also reflects, however, the substantial changes reshaping the brewing and food manufacturing industries to which these companies supply equipment.

Machinery makers are now having to cope with a world in which the boundaries between food and drink companies are blurring and the trend is moving towards big turnkey contracts.

APV had a turnover of £440m in 1986 and profits of £27m. Of its total sales £150m derive from dairy machinery of one type or another used in producing milk, cheese and yoghurt and including homogenisation and pasturisation equipment.

Another £150m comes from machinery making beer, soft drinks and concentrated tropical fruits.

One important connecting strand through all this equipment is that it is designed to

process liquids, with a marked bias to cold or freezing operations.

APV does make some machinery producing solid substances such as chocolates as well as some pharmaceutical, biotechnology and chemical machinery but these operations are much smaller.

Baker Perkins, employing 5,800 with a £260m turnover obtains 50% of its sales from packaging machinery and food manufacturing equipment specially designed for bread and confectionery production, biscuits, cereals and snack food.

The company therefore specialises in machinery for making solid foods with a bias to hot operations.

Baker Perkins' other turnkey operation is the manufacture of printing machinery with sales of almost £200m.

APV made it quite clear last year that it needed to move much more into the manufacture of equipment to produce solid snack foods where margins were higher, medium term growth healthy and where many of Baker Perkins' strengths lie.

As an indication of that thinking APV recently purchased Magnatronic which makes equipment for producing micro-waves and which APV is now incorporating in a new range of equipment.

Mr Fred Smith, the 55-year-old Australian chief executive of APV, said yesterday, how-



Mr Fred Smith, chief executive of APV

ever, that the merger with Baker Perkins has been in his mind for a long time and represented an almost perfect industrial synergy though there would need to be some rationalisation.

"It is the one merger I've really believed in an industrial ground recently," says Mr Alan Coats of brokers Quilter Goodison. You can see why.

For one thing, Mr Smith emphasises that the boundaries between brewing and food processing are becoming more blurred. Anheuser-Busch, the

worth about £150m.

Neilson is to close Cadbury's manufacturing plant at Whitley, Toronto, and manufacture Cadbury brands at its own plants. Cadbury lines on sale in Canada include Dairy Milk, Carraramilk, cream eggs and Crunchie.

Cadbury said the plant closure was one of the keys to the future success of the combined business which would have a lower cost basis and other efficiencies such as a more focused marketing force.

The closure, with the price at about £70m over asset values, will create one of the largest confectionery companies in Canada with a combined market share of about 33 per cent

PRE-TAX PROFITS

2m APV Holdings	25 Baker Perkins
1981 22	1981 22
1982 23	1982 23
1983 24	1983 24
1984 25	1984 25
1985 26	1985 26
1986 27	1986 27
1987 28	1987 28

US brewing giant, has also become North America's biggest baker following a series of acquisitions.

For another big dairies and food are now requiring equipment makers to carry out far more large-scale turnkey projects arranging the supply of all equipment from process control to packaging.

APV has an experience in contract management and it recently combined its Hall and APV International contracting businesses to give greater

strength in international markets.

Baker Perkins has much less experience in turnkey operations so would benefit from APV's background. It also seems likely that APV which has much lower gearing than Baker Perkins will help to provide extra funding for research and development on Baker Perkins' equipment which are in potentially better growth markets than some of APV's.

Baker Perkins in turn has an unrivalled reputation for engineering skills and is a European leader in computer and manufacturing.

There are other apparent links in equipment between the two companies. For example many of the food and drink processing activities for which the companies make equipment use the same valves and pumps. Baker Perkins does not make these but APV does as well as being a leading maker of control equipment.

Some technologies are also shared by the companies. They are both specialists in hygiene control, the fermentation processes for bread and beer production are similar and they are in the field of biotechnology.

Mr Smith also said yesterday that though both companies sold equipment all over the world there were a number of countries where one had a much stronger marketing position than the other and a merger would benefit both of them.

Cadbury in Canadian disposal

BY LISA WOOD

Cadbury Schweppes, the UK-based confectionery and soft drinks group, is to sell its Canadian chocolate business to George Weston, the Canadian-based food processing and forest products group for C\$47m.

The sale comes after a period of disposals and rationalisation at Cadbury Schweppes which, with its gearing as a percentage of shareholders' funds significantly reduced, could be poised for acquisition.

Cadbury's Canadian confectionery business has been causing it problems for some time.

While problems in the US

are said to have been ironed out, the group has said that there needed to be a rationalisation of the Canadian confectionery market.

Cadbury said yesterday that it had been looking to either acquire another confectionery business, or to sell its activities. Under the deal with William Neilson, a subsidiary of Weston, long-term licensing agreements have been made for Cadbury's brands to continue to be manufactured with the group getting a royalty on sales.

The sale, with the price at about C\$7m over asset values, will create one of the largest confectionery companies in Canada with a combined market share of about 33 per cent

worth about C\$150m.

Neilson is to close Cadbury's manufacturing plant at Whitley, Toronto, and manufacture Cadbury brands at its own plants. Cadbury lines on sale in Canada include Dairy Milk, Carraramilk, cream eggs and Crunchie.

Cadbury said the plant closure was one of the keys to the future success of the combined business which would have a lower cost basis and other efficiencies such as a more focused marketing force.

The major player in the highly competitive Canadian confectionery market is Rowntree Mackintosh, the York-based confectioner, with others including Mars and Hershey.

Bespak recovers to £759,000

Bespak, manufacturer of specialised aerosol valve systems, returned pre-tax profits of £759,000 for the half year to October 31 1986, a sharp improvement on last year's £56,000.

The interim dividend is a same-again 1.75p net. The directors said the position would be reviewed at year-end to decide whether the results and the prospects for the future justified an increase in the total.

They said the current year was one of consolidation and that the first half was in line with expectations. An improved

performance was looked for in the second half.

Turnover for the first half totalled £6.16m (£5.04m). Tax accounted for £288,000 (£10,000) and earnings amounted to 1.75p (0.89p) per 10p share.

• comment

This is the second set of half year figures showing that Bespak has firmly got itself on the recovery path. The shutting down of the filled fire extinguisher activity, which became a profit hole in the first half of 1985, has fulfilled half of what the City is looking for in improving the company's

earnings quality. The other half is to reduce dependence on Glaxo—which purchases the majority of Bespak's pharmaceutical valves. The solving of the teething problems with the BK356 valve should mean that there are good prospects of winning major orders from leading drug companies and hence a better customer spread. This year 1.75p pre-tax is likely, which puts the shares up at 132p, on a prospective multiple of 18x. On a seventeen month view, forecasts for the year to May 1988 are for £2.5m, the rating slips to 12, surely an unjustifiable discount to longer range predictions for the market as a whole.

L and N attacks Demerger bid

BY MIKE TAIT

London and Northern Group, construction, energy and healthcare company, for which Demerger Two is making an unwanted £20m bid, yesterday dismissed the offer as "implausible and commercially ill-conceived."

The bid, it argues in its defence document, would leave shareholders with a substantially reduced share in the businesses they already own. Demerger Two wants to split

L and N also revealed that it had received about £2m on account from the government of the United Arab Emirates, part of the £25m owed in contract receipts from its management of the Sharjah hospital.

Commenting on the document yesterday, Mr Peter Earl, a director of Infracorp, Earl, which is advising Demerger, said it was "a lot of flannel."

"They don't say anything constructive about the future of the business,

Highams has near 60% of MSCC

Highams' bid for the Manchester Ship Canal Company failed yesterday, the Runcorn-based property developer said it was "very sorry, very satisfied" with the result. "We are now going to get on with running the MSCC and developing its potential."

Mr Whitaker said that this would take all the company's resources and no dividends would be paid for many years. Minority shareholders who had resisted the bid were now "locked in."

Notice
To the Holders of the
PACIFIC DUNLOP LIMITED
US\$65,000,000 7½ Subordinated
Convertible Bonds Due 1996
convertible into Ordinary Shares of
Pacific Dunlop Limited
Pursuant to Condition 7 of the Terms and
Conditions of the Bonds the Company
hereby elects with effect on 30th January,
1987 to extend the Holders' conversion
right in accordance with the terms of
(1) Condition 8 thereof so that each
Holder will have the right to convert
any Bond at any time on or after 30th
January, 1987 up to and including 10th
July, 1996 subject to the terms and
conditions of the Bonds.

PACIFIC DUNLOP LIMITED

Dated: 15th January 1987

LG. INDEX
FT for January
LSE-LJNZ (-7)
Tel: 01-828 5896

U.S. \$75,000,000



Financial Times Thursday January 15 1987

UK COMPANY NEWS

Utd. Technologies buys 9.9% of First Security

By TERRY POVEY

First Security Group yesterday announced interim pre-tax profits ahead from \$490,000 to \$783,000 and the acquisition by United Technologies of the US of a 9.9 per cent stake in the UK company.

At present, British Car Auctions holds a 4.9 per cent stake in First Security, which manufactures automotive, fire and security sensors. With BCA's agreement, United Technologies is to pay £1.7m net of expenses for \$61.567 new shares in First Security, around 200p a share. If shareholders approve the subscription offer, the US company will have a 9.9 per cent stake in the expanded group.

In addition, United Technologies and key members of the First Security board have got from BCA, which is run by Mr David Wickens, an agreement that in the event of it wishing to sell any of its shares, they will be allowed to match any third party offer. The car auction company will have a 4.9 per cent stake after the subscription issue.

Mr Edward Irving of United Technologies said yesterday that his "stake company looked on its First Security investment as seed money". UT has no competing technology inhouse but is very much in the sensor business, he said. "We do not make passive investments," added Mr Irving.

First Security and its new partner, United Technologies, are to have gone to some lengths to prepare for Mr Wickens' sale of his stake. It was news of the US giant's interest that pushed the share up 25p to 250p yesterday rather than the fairly average 20 per cent organic growth rate reported. This year £1.7m pre-tax profits, on a weighted share capital, a prospective p/e of 18. However, the prospect of further share issues is a worry that will not stifle the market with stock is bound to be the main short-term attraction. The longer-term view is less certain for unless UT moves to take over the whole company, the seeking after parental protection smacks of lack of confidence on First Securities part.

Poor summer hits Stead & Simpson's footwear sales

A PARTICULARLY inclement summer was extremely disadvantageous to footwear retailing and Stead & Simpson's trading profits in this division fell from £2.2m to £2.04m, a decline of some 9 per cent, in the six months to September 30.

Motor trading increased by 45.7 per cent from £98.000 to £580.000 and helped group pre-tax profits to rise from £2.5m to £2.5m. The directors said they expected profits for the full year to be well ahead of last year.

Piquet Computer Services, which was acquired in June 1986, is already making a modest contribution to profits, but because of poor results achieved by Charisma Home Parties, it was decided to cease

trading and the assets were sold in September — the losses of Charisma for the current year have been written off against extraordinary profits.

Group turnover in the opening half was 11 per cent ahead at £54.89m compared with £51.42m. This was excluding VAT. Footwear retailing was 8 per cent higher at £20.5m (£18.38m), but motor trading rose by nearly 25 per cent to £14.8m (£11.71m).

The interim dividend was raised from 1.1p to 1.2p net and absolve £583,000 (£533,000). It is anticipated that the final dividend will not be less than the 2.45p paid last year from pre-tax profits of 23.06m.

Stated earnings per ordinary and "A" ordinary (non-voting) shares was 2.73p against 2.50p. The group interim dividend is being raised to 0.35p (0.344p).

Sidney C. Banks progresses

Sidney C. Banks, grain and agricultural merchant, increased its pre-tax profits from £1.21m to £1.1m in the six months to October 31 1986. The interim dividend is raised from 3.5p to 4p net. Last year's total was 11.5p from pre-tax profits of £2.4m.

The directors said yesterday that the harvest for 1986 had provided a large tonnage. Although the quality had been mixed, market conditions were

highly competitive, but the company's traders had been able to take advantage of opportunities.

They said they expected profits to be maintained in the second half.

Group turnover in the opening half rose from £54.51m to £61.85m. There was a higher tax charge of £509,000 (£498,000). Stated earnings per 25p share improved from 21.7p to 27.1p.

Multitone trims its losses

Multitone Electronics reduced its pre-tax losses from £735,000 to £285,000 in the six months to September 30 1986, but again omits the interim dividend — a final of 0.1p was paid at the year-end, despite losses of £1.44m.

This specialised communications systems designer and manufacturer increased its turnover from £8.04m to £9.57m and had trading profits of £22,000 against losses of £577,000. The pre-tax loss was after net interest charges up from £178,000 to £257,000.

There was a tax charge, for

certain overseas subsidiaries, of £57,000 (£100,000). The loss per share was 1.9p against 5.6p.

The directors said turnover had started to benefit from new products. The wide spread of applications for these products was illustrated by three contracts secured in 1986 — from Lloyd's of London; from Taiwan, and from the Klinic Clinic.

Group order intake in the year to date and the current order book gave the directors reasonable grounds for expecting that the second half would also show a significant improvement over the same period last year.

UK Land revises bid

BY MARTIN DICKSON

UK Land said that it intended to make a revised partial offer to acquire up to 29.13 per cent of Wynnstan Properties, a company quoted on the over-the-counter market, at a price of 107p accepted in full, the offer would cost it \$384,416.

UK Land already owns 25,024 Wynnstan shares and the partial offer would lift its stake to just

under 30 per cent — the level which triggers a full bid.

UK Land said it regarded the stake as a long term investment and did not wish to make a general offer at this time. However, it reserved the right to do so if the offer was oversubscribed or if there was a material change of circumstance.

Celtic Haven rises

Celtic Haven, engineer and building contractor, reported interim pre-tax profits ahead by 2.1 times at £224,000, against £57,800. Directors said that all operating companies contributed to the rise.

Turnover in the six months to the end of September 1986

doubled to £2.14m, up from £1.07m. After tax of £78,610 (£29,330) earnings per share came to 1.1p. The interim dividend is being held at 0.25p.

The directors expected that the acquisition of West Investments would have a significant impact.

Blair Reflecting a cut in interest charges from £178,000 to £119,000, pre-tax profits of George Blair, maker of cast steel products, rose by £20,000 to £22,000 for the half year to September 27, 1986.

First-half attributable loss, after the extraordinary item and tax of 57,000 (£nil) was £33,000, against a £28,000 profit previously. The interim dividend is 1.1p, costing £21,000.

BOARD MEETINGS

Today	Amount	Trust	Jones	Jan 20
Strata: Northern Electronics				Feb 4
Funds: Eurochem International, Investors Capital Trust, Oakwood, Reuben Investment Trust, Trusthouse Forte.				Jan 20
FUTURE DATES				Mar 3
BCE Holdings	Jan 28			Jan 20
Hillards	Jan 28			Jan 20
Independent Investment	Jan 22			Apr 12
Kewill Systems	Jan 20			Jan 20

Somerville (William)	Vicar Products	Jan 20
Finsbury	Finns	Feb 4
Burdens Investments		Jan 20
Crowther (John)		Mar 3
Energy Res. and Services		Jan 20
Kenshaw (A.)		Jan 20
Leeds Building Trust		Jan 20
Lookers		Jan 20
Royal Organisation		Jan 20
Sandvik AB		Apr 12
TSL		Jan 20

APPOINTMENTS

Management changes at 3M

The following appointments have been made at 3M UNITED KINGDOM: Mr Roger Lacey joins the operating management committee as general manager of the electro-telecoms division, (he succeeds Mr Peter Cox who has been transferred to 3M Europe as a group director); Mr Mike Smith has become company treasurer. (He was financial director of Grapson Industrial Holdings); Mr Mike Woods, company treasurer, becomes general manager, management and information systems; Mr Peter Pring, general manager personnel, is made general manager customers and external affairs; Mr John Cowen, director, business products and central marketing division, becomes personnel director; Mr Mike Atkins (director of photo and graphics division) adds business products and corporate strategy. Mr Clive Griffiths becomes general manager distribution and management services; Mr Alan Jones (general manager traffic, graphic, safety and security systems division) adds marketing planning and marketing information departments.

CONSULTANTS (COMPUTER AND FINANCIAL) a City systems house specialising in the securities and banking sectors, has appointed Mr Peter Atkins as production director for its banking division. Mr Atkins also joins the board of CCF (Computer Financial Holdings), Mr Mike Woods, company treasurer, becomes general manager, management and information systems; Mr Peter Pring, general manager personnel, is made general manager customers and external affairs; Mr John Cowen, director, business products and central marketing division, becomes personnel director; Mr Mike Atkins (director of photo and graphics division) adds business products and corporate strategy. Mr Clive Griffiths becomes general manager distribution and management services; Mr Alan Jones (general manager traffic, graphic, safety and security systems division) adds marketing planning and marketing information departments.

SHISEIDO has appointed Shizuka Suyama as director. Both Mr Karp and Mr Suyama will be based in London.

MARLEY BUILDING PRODUCTS has become Marley Building Systems Ltd, Kidderminster as managing director. He succeeds Mr Paul Stevens who leaves to become vice-president of Marley USA.

Mr D. T. (Squire) Wilkins has been appointed a non-executive director of PR GROUP. He is a non-executive director of Bobbs & Sons Inc, recently retired from the board of Reed International.

Mr John Evans has been appointed managing director of CASTELL SAFETY INTERNATIONAL. He joins from PA Management Consultants.

Mr Alan Swinburne, financial controller, joins the board of UBM MAGAZINES as financial director. In addition to his responsibilities as financial director of Link House Magazines, Mr Clifford Jakes, executive director of United Newspapers, and Mr Andrew Ross, chairman and publisher of The Correspondent and Good House Magazine, join the board of Punch Publications. Mr Melvyn Phillips, circulation sales manager of Newstead Link, joins the board of United Magazine Distribution. His responsibility as sales director of the Newstead Link division.

Mr Stephen Ferris has joined BANKERS TRUST COMPANY as managing director responsible for the bank's business in Spain. Previously with Bank of America NT and SA, Mr Ferris continues to be based in Madrid in April 1986.

Mr Brian Talbot has been appointed to the board of POINTON YORK (PENSIONS AND INVESTMENT) from February 1. He was a divisional director.

Mr Michael F. Ellis has been appointed a director of OUTLINE WAITE AND GREEN.

SHISEIDO, Tokyo, has established a wholly-owned trading company, Shiseido UK Co, and has appointed Mr John E. Morris as managing director and chief operating officer of Shiseido UK; Mr Takashi Takeuchi as chairman of the board and Mr

CU new life

Commercial Union Assurance, the UK-based composite insurer, has followed other British insurance companies by launching a big jump in new life and pensions premiums last year.

CU's new worldwide premium for long-term business life rose 52 per cent in 1986 to £234.6m, in line with industry averages. New annual premiums were 285.6m, against 284.3m in 1985. Single premiums totalled £249m, up from £156.2m.

Excluding exchange rate movements, this represented an increase of 22 per cent in annual premiums and 48 per cent in single premiums, CU said.

Fleming Overseas

Although Fleming Overseas Investment Trust is holding its interim dividend at 1p net the company warned yesterday that earnings for the full year indicated that the final would be not less than 1p. That would reduce the total by 0.75p.

In a statement last September the company anticipated a reduction in the dividend for 1986-87 and stressed that shareholders should be prepared to accept a fluctuating level of dividend.

Gnome Photographic Gnome Photographic Products attributes the improvement in first-half pre-tax profits from £213,137 to £230,482 to a small rise in margins and higher sales. These amounted to £1.06m, up from £1m in the comparable period of last year.

Profits on sales of quoted investments brought in £40,190 (£28,027). Earnings per share rose 14 per cent from 2.2p to 2.56p. The chairman expects the performance to continue for the rest of the year.

Wyko downturn

The Wyko Group, which experienced a profits setback in the second six months of the 1985-86 year, saw the trend confirmed in the first half of the current year.

Although sales for the period to October 31, 1986 pushed ahead by £1.03m to £16.55m profits at the pre-tax level fell from £1.01m to £904,000 — the USM group distributes bearings and power transmission components.

The interim dividend is again 1.1p net.

Lowe PRE-TAX profits of Robert H. Lowe, clothing manufacturer, more than doubled from £251,000 to £524,000 for the year ended October 31, 1986. Turnover was some £1m higher at £29.18m.

Following the restoration of the interim dividend, a final of 1.2p is now declared making a total of 1.7p (nil). Earnings per 25p share rose from 7.76p to 16.02p.

Newman Tonks

Due to a typographical error Newman Tonks was described as highly geared in Wednesday's Financial Times. As the news story made clear, the group has net debts some 15 per cent of shareholders funds and is therefore lightly geared.

NOTICE OF REDEMPTION

To the Holders of

The Industrial Bank of Japan, Limited 10% Bonds due 1990

NOTICE IS HEREBY GIVEN that, pursuant to Paragraph 5(b) of the above Bonds, the undersigned has elected to and will redeem on February 15, 1987 all of the said Bonds at a redemption price of 101 per cent of their principal amount.

On or after February 15, 1987 said Bonds will become due and payable in such currency as the office of America as at the time of payment will be legal tender for the payment of public and private debts. The Bonds will be paid upon presentation and surrender thereto, with the February 15, 1988 coupons attached, at the option of the holder at any one of the specified offices of the following paying agents: the office of The Industrial Bank of Japan Trust Company in New York City, the office of The Industrial Bank of Japan Luxembourg S.A. in Luxembourg, the office of Interstrukbank von Japan (Düsseldorf) G.m.b.H. in Düsseldorf, the office of Interstrukbank von Japan (Frankfurt) G.m.b.H. in Frankfurt, the office of Morgan Guaranty Trust Company of New York in Brussels and Paris and the main office of Swiss Bank Corporation in Basle.

Payments other than in New York City will be made by U.S. dollar cheque drawn on, or by transfer to a U.S. dollar account maintained by the payee.

Coupons due February 15, 1987 should be detached and, on or after February 15, 1987, collected in the usual manner.

From and after February 15, 1987 interest on all said Bonds will cease to accrue.

THE INDUSTRIAL BANK OF JAPAN, LIMITED

Dated: January 16, 1987

Company Notices

BANQUE INDOSUEZ

US\$150,000

TECHNOLOGY

Ausstieg and worries over the environment have meant a bonanza for the West German companies brought in to clear-up pollution from conventional power stations. This in turn has created a springboard from which to export their new-found expertise



Old king coal makes merry in nuclear gloom

By DAVID MARSH in BONN

WEST GERMAN sensitivity about the environment, combined with the trauma unleashed by the Chernobyl nuclear accident, has had little effect on the cost of electricity generation and has cast the country's nuclear business into a state of gloom.

But while one part of industry might be worried about talk of a nuclear Ausstieg (exit), ecological anxieties have provided a bonanza for the handful of high technology manufacturers supplying equipment to clean up the country's coal-fired power stations.

The Federal Republic is likely to rely much more heavily in coming years on coal for electricity generation than was foreseen during the period of nuclear optimism only a decade ago.

Pollution control at power stations, above all to lower sulphur dioxide and nitrogen oxide emissions as a result of tough clean air rules decided in 1982 and 1984, has caused a wave of concern and harmening health

The cost of the measures, being introduced progressively up to 1993, is estimated by the Government at a total DM 23bn (\$1.85bn). This will weigh heavily on the nation's electric bill.

Rheinisch-Westfälisches Elektrizitätswerk (RWE), the nation's largest utility and also the one with the largest concentration of anthracite and lignite-fired plants, for instance is investing DM 5.3bn between 1984 and 1988 on desulphurisation equipment to reduce emissions of sulphur dioxide to

alone. This expenditure is estimated to push up RWE's electricity production costs from coal-fired stations by nearly 10 per cent, depending on the site, an increase of roughly 20 per cent.

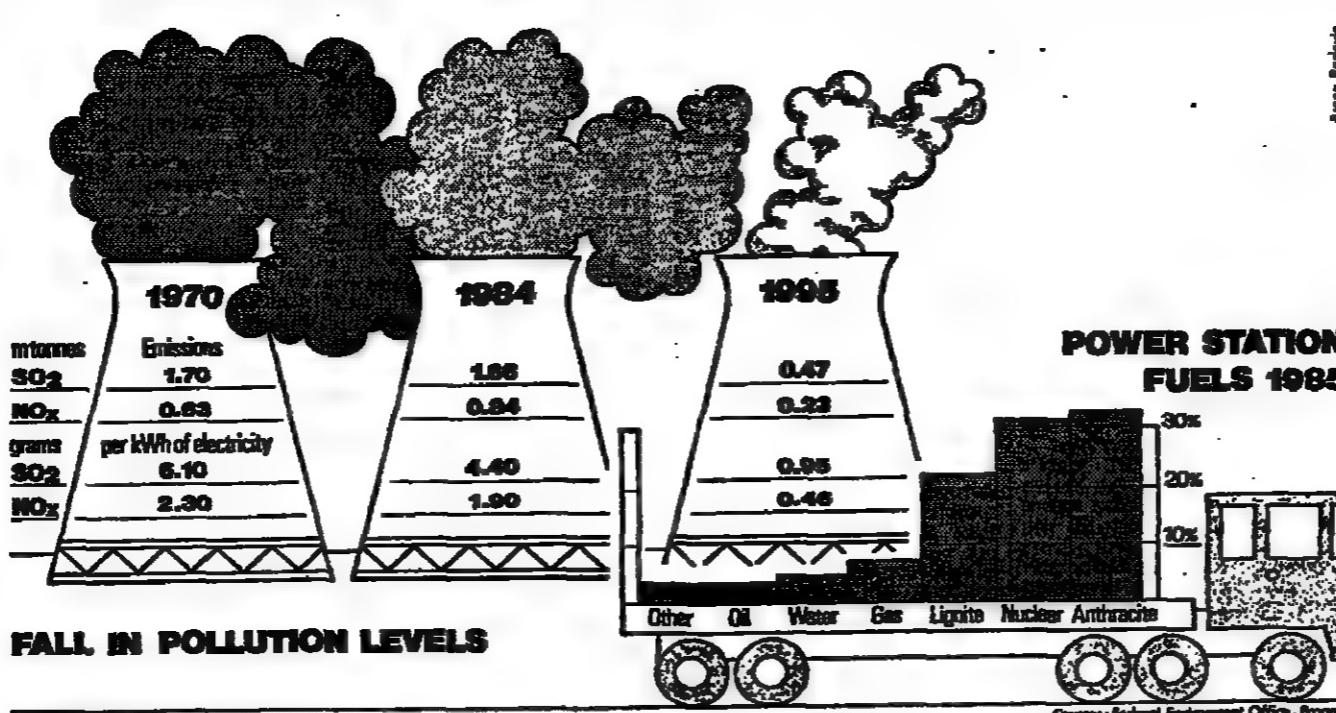
The original technology for lowering emissions of sulphur dioxide and nitrogen oxides from power stations—planned to be cut by 10 per cent over the decade to 1990 according to the Government programme—is derived mainly from the US and Japan.

But West German engineers

are given valuable experience in building and operating pollution control equipment which is granting them important references for winning foreign orders.

And the flow of incoming orders for companies such as Deutsche Babcock, Thyssen and Lurgi has compensated for slack business in more traditional engineering areas over the past two years.

Under the German requirements, furnaces with a thermal capacity of 300 MegaWatts or more have to reduce emissions of sulphur dioxide to



part of Davy Corporation of the UK.

However, these figures are dwarfed by the overall reduction in air pollution likely to be achieved over the next few years thanks to the clean-up measures being pushed through by utilities. Overall sulphur dioxide emissions from power stations and lignite-fired plants will be reduced over the decade to 1993 from 2m tonnes to only about 500,000 tonnes, the Government estimates. It is calculated that releases of nitrogen oxides from the same sources over this time will fall by 700,000 tonnes to 300,000 tonnes.

Of the roughly 44,000 MW of power station capacity which comes under the West German environmental regulations, about 90 per cent of the plants have options for desulphurisation systems using limestone to produce calcium sulphate of gypsum.

The large volume of West German anti-pollution orders illustrates how domestic companies are not only helping to scale down the environmental damage from any gradual German nuclear Ausstieg—but are also being sought after by international companies.

A key argument advanced by the Bonn Government and the electricity industry against any short-term renunciation of atomic energy is that this would make necessary more coal- and oil-burning power stations and so increase air pollution.

A short-term Ausstieg would bring about an increase in annual amounts of sulphur dioxide and nitrogen oxides pumped out into the atmosphere of 50,000 and 300,000 tonnes respectively, the Government says.

The main companies which have contracted the West

believes.

The company sells a desulphurisation system based on the US-developed Wellman-Lord chemical process which regenerates marketable sulphur products such as sulphuric acid.

"These ideas took time to be introduced," says Mr Neumann. "But we have now adapted and improved processes from abroad—giving West Germany a pioneering role."

The statement is backed up by the recent success of Saarberg-Hoelter Umwelttechnik, a Saarbrücken-based joint venture between the publicly-owned Saarbergwerke energy group and family-owned Hoelter, in making a desulphurisation breakthrough in Japan.

The growing gypsum market in Japan illustrates how domestic companies are not only helping to scale down the environmental damage from any gradual German nuclear Ausstieg—but are also being sought after by international companies.

A short-term Ausstieg would bring about an increase in annual amounts of sulphur dioxide and nitrogen oxides pumped out into the atmosphere of 50,000 and 300,000 tonnes respectively, the Government says.

The main companies which have contracted the West

German market for desulphurisation equipment are also bidding to win orders for plant to reduce nitrogen oxide releases.

West German companies marketing methods to absorb nitrogen oxides (using a process in which the oxides react with ammonia to form nitrogen, under the impact of specific catalysts) include Deutsche Babcock Energie and Verfahrenstechnik (EVT), Steinmeier, Thyssen and Saarberg-Hoelter-Lang.

All of them depend on Japanese licensees under partnership contracts with Japanese groups. Bremgarten the Japanese sail in patenting the main substances—oxides of metals like chromium, molybdenum, nickel, vanadium and wolfram—which could be used as catalysts in desulphurisation processes. Mr Lang of Thyssen says: "We were forced to take licences." West German companies could have developed their own technology, he claims, only if the Government had been prepared to delay for two years introduction of the new nitrogen oxide rules.

As it is, the Federal Republic is gearing up fully to adopt the use of Japanese methods to control nitrogen oxide emissions.

A cluster of West Germany's leading specialist metal groups, including BASF, Siemens and Degussa, has recently signed up with the Japanese to produce 16,000 cubic metres a year of special catalysts needed for cleaning up emissions from the Federal Republic's power stations from 1987-88 onwards.

Much to learn from isolated example

WEST BERLIN offers the perfect example of how West Germany as a whole would have to cope if, one day, the proponents of a nuclear Ausstieg had their way.

The city of 2m inhabitants, one of the most heavily industrialised conurbations in Europe, is completely dependent on fossil fuel for electricity generation.

And the city's utility, Berliner Kraft und Licht (Bewag), is spending DM 2.5bn, spread over several years, to clean up its power stations in what ranks as one of the most densely packed electricity production systems in the world.

With about 75 per cent of power coming from oil-fired plants, and 25 per cent from oil, electricity costs are substantially above the Federal

German average.

Costs are pushed up not only by the higher running charges of fossil-fuelled stations compared with nuclear plants, but also by the need to keep large stocks of fuel on site. This is to offset the risk that, for either political, economic or trans-

port reasons, fuel supplies to West Berlin across the terri-

tory of surrounding East Germany might be cut off.

Big industrial users in the city such as Siemens, Daimler-Benz, Nokia and Gruenau set these costs when possible through the generous incentives available to businesses with a base in the divided city. Bremgarten on oil however has had a positive side. Bewag has cut prices by 5 per cent over the past year because of the sharp fall in the D-Mark price of crude oil.

West Berlin's installed power station capacity—eight plants with capacity of 2,223 MW—also gives the city an uneconomically high level of

DALE.
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power reserves. As Berlin is an energy "island" Bewag cannot draw on supplies from other utilities in the case of power failure.

The idea of being linked with East Germany in a grid system, explored in the past, has been turned down by the West Germans as it would possibly make West Berlin over-dependent on the goodwill of the East Germans.

Seven of the eight power stations are connected to district heating systems to use energy which would otherwise be wasted. A new DM 2ha 600 MW coal-fired plant, Reuter-West, to come on stream in 1987-88, will also supply district heating, which will then provide nearly a quarter of West Berlin's overall requirements for heating energy.

Combined with the closure and modification of older plant, the new power stations, fitted with equipment to reduce sulphur and nitrogen oxide emissions represents a significant step in West Berlin's efforts to bring air pollution down.

Bewag is using limestone scrubbing to reduce sulphur dioxide releases. It plans to dispose of the gypsum by-product in Poland and Scandinavia. It is also exploring Japanese catalytic methods to reduce nitrogen oxide emissions, running three pilot plants at a cost of DM 30m before it places a firm order in about a year's time.

Because 50 per cent of West Berlin's sulphur dioxide pollution comes from East Germany, experts have queried whether part of the DM 1.5bn programmed for environmental measures within the city might be better spent cleaning up East Germany's notably polluting lignite power stations.

In practice, however, because of the city's delicate political position, West Berlin has no choice but to follow exactly the same policies as those in the rest of West Germany. Any deviation would give rise to the feeling that links with the rest of the Federal Republic were being weakened—an interpretation that the city fathers, and the West in general, want to avoid at all costs.

MANAGEMENT: Marketing and Advertising

Product innovation

Hustling for growth in mature markets

Tony Thompson assesses the shelves of North American supermarkets

A BUMPER year for new product entries in North American supermarkets is forecast for 1987. If that materialises, it could provide a welcome bonus for the packaging and advertising businesses. But it is also likely to make chief executives' seats even hotter as they huddle for incremental growth in a mature marketplace.

Graham Denton, chief executive of Product Initiatives, a new products consultancy, in Darien, Connecticut, expects to see an approaching 6,000 new entries in the supermarket shelf space during 1987. Last year, Marketing Intelligence Services, of New York, reported a total of 5,076 new products, compared with 4,762 in 1985.

Denton also reckons that a lot of new product introductions will emerge from companies that have merged over the past couple of years. Many had put introduction on hold. "We had many assignments postponed during 1983-86 because our clients were involved one side or the other of a merger," he says.

Many chief executive officers, having achieved growth by acquisition, are now under pressure to produce larger parts from what they have. "But there is no market growth; there are no obvious ways or needs on the part of the consumer. So where are they going to find their incremental growth?"

One way, Denton suggests, is by small niche acquisitions, rather than mega-mergers. Those which settle for innovation have problems. "There are already too many products on the market," maintains Denton. Product Initiatives rates all new entries for novelty with its Innovation Index(R). During 1986, 15-16 per cent of new products warranted inclusion on the Index; the remaining 88 per cent were either one-tow or line extensions, with little or nothing to distinguish them from existing products in the market.

"Chief executives will panic and allow products to be pushed on to the market without adequate testing. They won't be new; there will be no significant

point of difference. Most will fail," declares Denton.

Specialists in product introductions believe the hot spots for those after a slice of the healthy food market are the drugstores and mass merchandisers which also serve as main meals; the "good-for-you" healthy foods; products that save time; refrigerated products versus fresh, frozen, or canned; and extensions of established brand names.

"The drug companies will be under tremendous pressure to introduce what are now considered ethical products in over-the-counter formulations," says Denton. "More and more people are turning to self medication because of the high cost of consulting a doctor. If the ethical drug companies do not meet the demands others will."

The hot spot is keeping away from the drug counters and medical practitioners by eating the "right foods," is expected to remain important during 1987. But here is a danger of overkill after an ingredient becomes trendy, as happened during 1986 with calcium. Here, the good old-fashioned standbys of fruit vegetables, and soups are being mooted as likely winners.

"Branded vegetables, like Kraft's veg-snak, and salads are beginning to appear in the refrigerated sections of supermarkets," says Ian Richards, managing director of Marketing Intelligence Services, International, Toronto. Richards, who spends much of his working life checking what's new on supermarket shelves in North America, Europe, and Asia, is "noticing more products appearing in the US with squeezable tubes—but they are mainly from Europe. I'm sure we'll see US companies using them more."

Denton sees 1987 as the battle ground for the big guns. "We can look to Philip Morris to start having an impact on what General Foods produces, and the Nabisco/R.J. Reynolds merger should cause some activity. Then companies like Campbell, with a committed policy of looking for niche markets will add to the excitement. All of them will be plugging away to extend the franchise of their existing brands."

Technology is set to play a major role both in packaging and processing of products. In part this will be driven by the increasing ownership of microwave ovens. Science alone, however, is not the solution for success. Last year, microwaveable popcorn became a hot item, made possible by the development of a hybrid corn suitable for this method of cooking. But it was health care professionals that gave it the edge.

The American Cancer Society pronounced that eating popcorn



JOLT COLA, promising the large type on the bottle, contains twice the sugar and twice the caffeine.

Lipton Tea Calcium Maid contains healthy calcium, yet Cola is decidedly unhealthy.

Bartle Bogle Hegarty

Feona McEwan profiles a leading UK agency

ADVERTISERS IN search of outstanding creative work from London's leading ad agencies may believe they call the tune, used as they are to agencies that bend and flex their approach to win new business at any cost.

It's a common enough temptation for a service industry, hungry for growth, to dance to a prospective client's song of the moment, dropping a timely comment in the right ear at the relevant time in the bid for new clients. But this is not necessarily so.

One agency that has earned itself the respect of rivals by its reputation for bucking this trend and sticking to its guns, though it has cost it dear, is Bartle Bogle Hegarty, an agency as fizzy about clients as it tends to be about agency life. More to the point, it works.

Last year was a record year; new business gains doubled the size of the agency; awards were heaped like confetti, capped this month by being named Campaign magazine's agency of the year.

What sets BBH apart from the pack is its stubbornness in playing by its own stringent rules. From day one, with not a client in sight, it held its principles high. After eight years working together at TBWA, John Bartle and Nigel Bogle, joint managing directors, and creative director John Hegarty, knew what they wanted.

One of the first principles was to make no creative pitches, a potentially suicidal policy.

Pitches are the lifeblood of the industry, the traditional means by which agencies win new business. They are costly and time-consuming and involve presentation of full-blown creative work to a potential client before an agency is selected.

It's a bit like paying a tailor to make a suit for you before you decide whether to buy it or not. Most agencies balk at the process, but accept it grudgingly as the grounds on which agency selection is traditionally made or else are too steeped in the habit to question it.

BBH instead odds for new business by offering strategy, rather than execution. It assesses what it believes to be the broad marketing, advertising

and media needs of a prospective client, and backs this with examples of work for other clients.

"I wish we had the courage to do that," comments Dave Trott, creative director of Gold Greenwoods Trott. "I do envy them that."

Refusal to do creative pitches has cost BBH dear. Among missed opportunities it can count the Electricity Council, the Central Office of Information, the National Dairy Council and British Gas.

Other principles include no budge from the standard 15 per cent commission system and a

A first principle was no creative pitches—a potentially suicidal policy

determination, despite the pressures, to remain independent. To overtures to go public, merge or form affiliations they consistently turn a deaf ear. They will only work with like-minded clients. "We're not greedy, just fizzy," they have said. Now, they are agitating to conquer foreign lands like many of their competitors, content to stay at home doing what they do best—produce ads. It is with amusement now that they watch some of their work travel overseas, notably for clients Levi Strauss (UK), Audi Volkswagen (UK) and Pepsi Cola International.

In its five year existence BBH has notched up billings of \$40m, a client list of 22, and a staff of 100.

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22227	28787	24768	25480	25225	27001	27787	28493	29148	29787	30642	31404	32147	3285	33640	34205	34978	35887	36458	37211	37857	38588	39295	39975	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
22228	23988	24778	25482	25230	27023	27772	28497	29151	2982	30550	3108	32152	3285	33653	34208	34978	35887	36458	37211	37857	38588	39295	39975	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
22229	23988	24778	25482	25230	27027	27774	28495	29157	2982	30557	31133	32155	32853	33652	34207	34987	35701	36447	37230	37863	38591	39305	39981	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
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22234	24023	24905	25507	25270	27054	27804	28498	29168	2982	30568	31151	32169	32895	33652	34231	35017	35729	36458	37245	37874	38595	39315	39986	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
22235	24024	24906	25508	25270	27057	27807	28499	29169	2982	30569	31152	32170	32896	33653	34232	35018	35730	36459	37246	37875	38596	39316	39987	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
22236	24025	24915	25515	25271	27059	27809	28500	29170	2982	30570	31153	32171	32897	33654	34233	35024	35732	36460	37247	37876	38597	39317	39988	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
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22238	24026	24918	25516	25271	27061	27811	28502	29172	2982	30572	31155	32173	32899	33656	34235	35026	35734	36462	37249	37878	38599	39318	39990	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
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22243	24029	24923	25517	25272	27066	27816	28507	29177	2982	30577	31160	32178	32904	33661	34240	35031	35739	36467	37254	37883	38604	39323	39995	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
22244	24029	24924	25517	25272	27067	27817	28508	29178	2982	30578	31161	32179	32905	33662	34241	35032	35740	36468	37255	37884	38605	39324	39996	40740	41478	42138	42783	43508	44249	45000	45829	46596	47177	47538	48002	48595	4903	50140
22245	24029	24925	25517	25272</td																																		

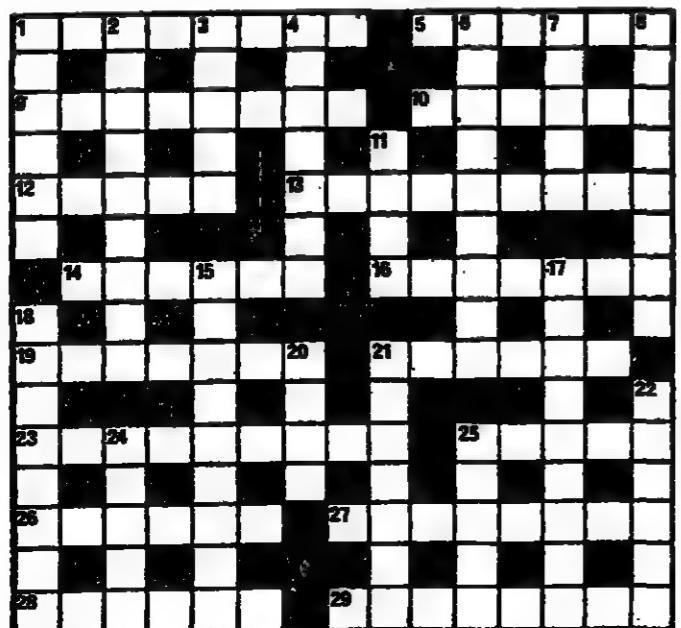
50008	51001	52178	52065	53776	54507	55296	56022	56685	57347	58008	58823	59132	59705	61435	62108	62758	63375	64012	64768	65495	66113	66865	67570	68458	69113	70852	72517	73246	74594	75340	75998	76785	
50012	51003	52178	52067	53771	54501	55294	56023	56685	57349	58010	58824	59134	59705	61438	62110	62759	63370	64017	64729	65474	66123	66865	67562	68311	69070	70458	71194	72855	73531	74595	75344	75993	76787
50015	51005	52181	52068	53771	54501	55294	56023	56685	57351	58015	58825	59135	59705	61439	62110	62760	63371	64018	64732	65489	66123	66865	67562	68311	69070	70458	71194	72855	73531	74595	75344	75993	76787
50017	51012	52181	52068	53771	54501	55294	56023	56685	57351	58015	58825	59135	59705	61440	62111	62761	63371	64019	64733	65490	66123	66865	67562	68311	69070	70458	71194	72855	73531	74595	75344	75993	76787
50024	51013	52027	53000	53784	54502	55293	56023	56685	57352	58015	58825	59135	59705	61442	62112	62770	63336	64031	64741	65497	66123	66865	67562	68311	69070	70458	71194	72855	73531	74595	75344	75993	76787
50028	51016	52028	53003	53787	54502	55293	56023	56685	57353	58015	58825	59135	59705	61451	62116	62773	63336	64033	64742	65498	66123	66865	67562	68311	69070	70458	71194	72855	73531	74595	75344	75993	76787
50033	51022	52210	53004	53785	54502	55293	56023	56685	57350	58017	58825	59135	59705	61453	62118	62774	63337	64037	64743	65499	66123	66865	67562	68311	69070	70458	71194	72855	73531	74595	75344	75993	76787
50044	51025	52227	53008	53782	54502	55293	56023	56685	57351	58017	58825	59135	59705	61457	62120	62778	63332	64041	64758	65495	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
50048	51026	52228	53009	53783	54502	55293	56023	56685	57351	58017	58825	59135	59705	61458	62121	62779	63332	64042	64759	65496	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
50056	51028	52230	53010	53785	54502	55293	56023	56685	57351	58017	58825	59135	59705	61459	62122	62780	63333	64043	64760	65497	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
50063	51033	52231	53011	53782	54502	55293	56023	56685	57352	58017	58825	59135	59705	61460	62123	62781	63333	64044	64761	65498	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
50064	51043	52234	53021	53782	54502	55293	56023	56685	57352	58017	58825	59135	59705	61461	62127	62787	63337	64045	64762	65499	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
50065	51048	52235	53022	53782	54502	55293	56023	56685	57352	58017	58825	59135	59705	61462	62128	62788	63337	64046	64763	65499	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
50072	51052	52232	53024	53783	54502	55293	56023	56685	57352	58017	58825	59135	59705	61463	62129	62789	63337	64047	64764	65499	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
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50084	51059	52233	53025	53783	54502	55293	56023	56685	57352	58017	58825	59135	59705	61465	62129	62791	63337	64049	64766	65499	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
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50098	51062	52233	53025	53783	54502	55293	56023	56685	57352	58017	58825	59135	59705	61467	62129	62793	63337	64051	64768	65499	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
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50109	51073	52238	53026	53783	54502	55293	56023	56685	57352	58017	58825	59135	59705	61469	62129	62795	63337	64053	64770	65499	66123	66865	67562	68312	69070	70458	71194	72855	73531	74595	75344	75993	76787
50114	51078	52238	53026	53783	54502	55293	56023	56685	57352	58017	58825	59135	59705	61470	62129	62796	63337	64054	64771	65499	66123	66865	67562	68312									

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88393 8912 89455 90540 91183 92392 93032 93576 94204 94787 95391 96908 88635 89410	7779 78173 78865 78232 79807 80334 80958 81537 82174 82699 83315 8417 8470 8539 8546 8613 87132 87332 88394 8913 89456 90541 91184 92393 93033 93577 94205 94788 95392 96908 88635 89410	7780 78174 78866 78232 79807 80334 80958 81537 82175 82700 83316 8418 8471 8540 8547 8614 87133 87333 88395 8914 89457 90542 91185 92394 93034 93578 94206 94789 95393 96908 88635 89410	7781 78175 78867 78232 79807 80334 80958 81537 82176 82701 83317 8419 8472 8541 8548 8615 87134 87334 88396 8915 89458 90543 91186 92395 93035 93579 94207 94790 95394 96908 88635 89410	7782 78176 78868 78232 79807 80334 80958 81537 82177 82702 83318 8420 8473 8542 8549 8616 87135 87335 88397 8916 89459 90544 91187 92396 93036 93580 94208 94791 95395 96908 88635 89410	7783 78177 78869 78232 79807 80334 80958 81537 82178 82703 83319 8421 8474 8543 8550 8617 87136 87336 88398 8917 89460 90545 91188 92397 93037 93581 94209 94792 95396 96908 88635 89410	7784 78178 78870 78232 79807 80334 80958 81537 82179 82704 83320 8422 8475 8544 8551 8618 87137 87337 88399 8918 89461 90546 91189 92398 93038 93582 94210 94793 95397 96908 88635 89410	7785 78179 78871 78232 79807 80334 80958 81537 82180 82705 83321 8423 8476 8545 8552 8619 87138 87338 88400 8919 89462 90547 91190 92399 93039 93583 94211 94794 95398 96908 88635 89410	7786 78180 78872 78232 79807 80334 80958 81537 82181 82706 83322 8424 8477 8546 8553 8620 87139 87339 88401 8920 89463 90548 91191 92400 93040 93584 94212 94795 95399 96908 88635 89410	7787 78181 78873 78232 79807 80334 80958 81537 82182 82707 83323 8425 8478 8547 8554 8621 87140 87340 88402 8921 89464 90549 91192 92401 93041 93585 94213 94796 95390 96908 88635 89410	7788 78182 78874 78232 79807 80334 80958 81537 82183 82708 83324 8426 8479 8548 8555 8622 87141 87341 88403 8922 89465 90550 91193 92402 93042 93586 94214 94797 95391 96908 88635 89410	7789 78183 78875 78232 79807 80334 80958 81537 82184 82709 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UNIT TRUST INFORMATION SERVICE

FT CROSSWORD PUZZLE NO. 6,227

BAMTC



- 11 Trees spring up round South (4)
- 15 Roundabout spin I go on a two-wheeler (9)
- 17 Beggars description in Naples (9)
- 18 Declines to keep awake? (5, 3)
- 20 Pedestrian walkway? (4)
- 21 Free from sailor's love entanglement (7)
- 22 It checks the growth of population (6)
- 24 A wild animal but it's all right, a quiet one (5)
- 25 A detached area in church (5)

6 Sleepy? (5)
 6 and 27 Pretty conventional
 symbols of Unions (6-8)
 8 and 29 Marginal advantages
 some jobs may offer (6, 8)

DOWN

- 1 Free of charge? (6)
- 2 Mortals involved with me in
 dead turnfolk (9)
- 3 They get drunk on hogshead
 of port (5)
- 4 Decreasing workers (7)
- 6 It turns behind (4, 5).
- 7 It turns up on the tenth (5)
- 8 ... of women? (9)

Solution to Puzzle No. 6,226

T	A	T	I	C	I	C	T	I	C	I	C	T
E	A	R	A	U	X	A	E					
N	U	R	S	I	G	N	T	A	N	I	N	I
O	N	S	A	R	E	G	I					
N	O	A	H	P	I	C	O	N	P	O	P	I
I	C	N	A	D	I	B						
A	L	I	G	H	T	S	R	A	T	C	K	H
M	O	A	B	H	M	W	A	S				
S	N	A	R	L	U	C	O	Z	E	T		
I	G	L	I	E	T	A						
W	I	S	C	C	L	A	N	Y	G	I	N	
P	P	H	Y	U	S	G	D					
A	V	C	A	D	O	H	I	R	H	E	R	
L	U	N	F	E	S	Z	I	R				
A	H	T	O	N	I	E	R	E	H	E	A	

AUTHORISED UNIT TRUST & INSURANCES

Financial Times Thursday January 15 1987

INSURANCE, OVERSEAS & MONEY FUNDS

TSI Life Ltd	PO Box 3, New Inn, Andover SP10 1PC	026-422820	The Purchaser Group	WLM 75A 01-473 1070
Managed Fund	150.1	-0.2	Purchaser Managed Funds	150.0
Trust Fund	150.2	-0.3		
Private Fund	150.3	-0.3		
Private Fund	150.4	-0.3		
Private Fund	150.5	-0.3		
Private Fund	150.6	-0.3		
Private Fund	150.7	-0.3		
Private Fund	150.8	-0.3		
Private Fund	150.9	-0.3		
Private Fund	151.0	-0.3		
Private Fund	151.1	-0.3		
Private Fund	151.2	-0.3		
Private Fund	151.3	-0.3		
Target Life Assurance Co. Ltd.	151.4	-0.3		
Target Fund, Gathorne House, 2nd Floor, 151.5	London EC2R 7AA	020-760000	Target Managed Funds	151.6
Target Fund	151.7	-0.3		
Target Fund	151.8	-0.3		
Target Fund	151.9	-0.3		
Target Fund	152.0	-0.3		
Target Fund	152.1	-0.3		
Target Fund	152.2	-0.3		
Target Fund	152.3	-0.3		
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Target Fund	159.8	-0.3		
Target Fund	159.9	-0.3		
Target Fund	159.0	-0.3		
Target Fund	159.1	-0.3		
Target Fund	159.2	-0.3		
Target Fund	159.3	-0.3		
Target Fund	159.4	-0.3		
Target Fund	159.5	-0.3		
Target Fund	159.6	-0.3		
Target Fund	159.7	-0.3		
Target Fund	159.8	-0.3		
Target Fund	159.9	-0.3		
Target Fund	159.0	-0.3		
Target Fund	159.1	-0.3		
Target Fund	159.2	-0.3		
Target Fund	159.3	-0.3		
Target Fund	159.4	-0.3		
Target Fund	159.5	-0.3		
Target Fund	159.6	-0.3		
Target Fund	159.7	-0.3		
Target Fund	159.8	-0.3		
Target Fund	159.9	-0.3		
Target Fund	159.0	-0.3		
Target Fund	159.1	-0.3		
Target Fund	159.2	-0.3		
Target Fund	159.3	-0.3		
Target Fund	159.4	-0.3		
Target Fund	159.5	-0.3		
Target Fund	159.6	-0.3		
Target Fund	159.7	-0.3		
Target Fund	159.8	-0.3		
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Target Fund	159.1	-0.3		
Target Fund	159.2	-0.3		
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Target Fund	159.5	-0.3		
Target Fund	159.6	-0.3		
Target Fund	159.7	-0.3		
Target Fund	159.8	-0.3		
Target Fund	159.9	-0.3		
Target Fund	159.0	-0.3		
Target Fund	159.1	-0.3		
Target Fund	159.2	-0.3		
Target Fund	159.3	-0.3		
Target Fund	159.4	-0.3		
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Target Fund	159.8	-0.3		
Target Fund	159.9	-0.3		
Target Fund	159.0	-0.3		
Target Fund	159.1	-0.3		
Target Fund	159.2	-0.3		
Target Fund	159.3	-0.3		
Target Fund	159.4	-0.3		
Target Fund	159.5	-0.3		
Target Fund	159.6	-0.3		
Target Fund	159.7	-0.3		

COMMODITIES AND AGRICULTURE

Gold nears 3-month high as dollar weakens

BY ANDREW GOWERS

GOOD PRICES rose to their highest levels since late October in London and New York yesterday as investors switched funds out of the weakening dollar into bullion.

In sporadic trading, with volumes depressed by the absence of some key participants owing to the exceptionally cold weather in Europe, the price rose in London to close at \$418.25 per ounce, \$10 up on the day, while at the mid-session on New York's Commodity Exchange (Comex), gold for February delivery was close to \$420. The last time that prices were this high in London was on October 23—after the metal's summer and autumn rally—when bullion closed at \$424.75.

Dealers and analysts are citing a familiar combination of factors to explain the latest small surge in the price, which broke above \$400 at the turn of the year after a couple of months of the doldrums.

The chronic weakness of the dollar, and the uncertainties surrounding exchange rates in

general following last weekend's reshuffle of the European Monetary System.

Renewed investor interest in gold's sister metal, platinum, is a result of the latest bout of unrest in South Africa. The platinum price has risen sharply over the past few days, and was fixed in London yesterday afternoon at \$357.75, its highest level since November 11.

The strengthening of oil prices since the Organisation of Petroleum Exporting Countries agreed on production cuts and the restoration of fixed prices in December. This has led some analysts to expect a modest rise in inflation in the industrial countries this year.

General uncertainty over the course of the US economy, particularly in the light of the dramatic rise in Wall Street share prices since the beginning of the year.

However, some dealers are treating the latest rise in gold as caution. A trader with one London bullion house predicted imminent resistance around the \$430 level. The fundamental

"Institutes eighty-six was a very good year for platinum. I'm not sure that 1987 will be nearly as good," he said.

Oil rises as Saudi Minister starts tour

BY LUCY KELLY

OIL PRICES rose yesterday as the new Saudi Arabian oil Minister, Mr Hisham Nazer, started on a tour of non-Opec countries in an effort to win support for Opec's move to increase oil prices. Brent crude for delivery in February rose to 25 cents a barrel to \$18.75, while in New York the price of West Texas Intermediate edged back above the \$18 mark.

Mr Nazer was well received in Egypt yesterday, where Mr Abu-l-Khalil Kandeel, energy Minister, told him that Egypt would consider making further reductions to its oil production which has already been cut in support of Opec by 70,000 b/d from 940,000 b/d. Mr Kandeel said production would be held at the lower level throughout 1987, and might be reduced further. "If we can reduce more, we will," he said.

The assurance follows an announcement by Norway yesterday that it will cut its oil production by 7.5 per cent from current levels of just over 1m barrels a day.

Mr Nazer is due to visit Norway and the Soviet Union next week for talks with energy officials, and is likely to make a brief stop in the UK. However he is not expected to pay any official visit in London, which has not shifted its hard line stance against adopting any measures to support Opec.

Figures from the American Petroleum Institute released yesterday show that oil production in the US last year was down by 3.4 per cent to an average of 8.7m barrels a day. This was due to wells being shut in the oil in the oil price made them uneconomic. Mr Edward Murphy, a director of API, said that unless oil prices rose to \$28 the decline in production would be difficult to reverse.

According to the API, last year oil consumption and oil imports were at their highest levels for six years. If present trends continued the US could find itself with an energy shortage by 2000.

Oil consumption in the US last year was 16.2m barrels a day, an annual rise of 2.9 per cent. Imports rose by 22 per cent to an average of 8m barrels a day.

Rubber pact

ASIA'S MAIN rubber producers are to form for fresh talk with consumers on a new international Natural Rubber Agreement (INRA) and have agreed to approach such discussions in a constructive manner, reports Reuters from Kuala Lumpur.

Malaysia, Indonesia, Thailand and Sri Lanka said they hoped consumers would co-operate with them to resolve outstanding issues that have blocked agreement on a new pact.

These points were made in a statement issued at the end of a three-day meeting of an Association of Natural Rubber Producing Countries (ANRPC) committee on INRA matters.

Coffee shipments

SHIPMENTS OF coffee from Rotterdam to Brazil are to continue, Rotterdam coffee traders said yesterday, but a senior Italian market official in Rome thought some financing arrangements still needed to be finalised, says Reuters.

Another unwilling to confirm actual shipping dates, the local shipper co-ordinating the business in Rotterdam said in formation he received on Tuesday from Brazil confirmed the movement would continue in spite of rumours to the contrary in London. He thought it highly unlikely that Brazil would render what he calculated as \$30,000 bags (60 kilos each) bought in Europe and still unshipped. The coffee, purchased for about \$21,400 a tonne, is now worth only \$1,600 a tonne, he noted.

TIN

THAILAND LUMPUR TIN MARKET: Close 17.27 (17.29) freight per kg. Down 0.02

GOLD

Gold rose \$10 to \$418.25, closing at the day's high on the morning of the London Metal Exchange (LME) and \$416.10 in the afternoon.

Gold opened flat in London, following demand in the Far East, which dealers suggested was short covering in spite of rumours to the contrary in London. He thought it highly unlikely that Brazil would render what he calculated as \$30,000 bags (60 kilos each) bought in Europe and still unshipped. The coffee, purchased for about \$21,400 a tonne, is now worth only \$1,600 a tonne, he noted.

Judgment

JUDGMENT in the English High Court on an International Tin Council (ITC) application that a petition for its compulsory winding-up be struck out is fixed for January 22, according to an official notice.

During a legal action last month a lawyer acting on the ITC behalf argued the property and assets of the ITC are immune from jurisdiction of the English courts and that it is beyond their powers to order a winding-up.

An amalgamated Metal Trading, supported by merchant banker Kleinwort, Benson, is opposing the ITC application.

Malaysian writ

MALAYSIA'S HIGH COURT has allowed two local banks to serve a writ on the International Tin Council, ITC, to recover the pledged by it as security for loans, according to Bernama, the national news agency. Report Reuters from Kuala Lumpur.

The ITC had pledged an undisclosed amount of tin to Bank Bumiputra Malaysia and Malayan Banking for loans of \$76.13m and \$35m respectively, it said.

Another application by the banks to be allowed to serve a writ out of jurisdiction on the London-based ITC to recover the loans was rejected by the court.

Yesterday's cut, which was followed by similar reductions in North America, came as little surprise to London metals traders, who had noted with interest that the producers made no attempt to hold a big slide in LME zinc prices on Monday. With supplies getting back to normal following last year's production disruptions and new smelter production coming on stream in North America, the price could find its way back to last February's level as "a little alarmist," he expects the market to be in surplus, particularly during the first half of the year, and still sees some downward scope for LME prices. That could put further pressure on Europe's overvalued smelting industry.

If European producers were just about making money at the February lows, some must be making losses now, following the slide in the dollar, he says.

"Production cutbacks could be on the way, most probably in strong currency countries."

LONDON MARKETS

LONDON SUGAR futures put on something of a spurt yesterday as a number of bearish factors encouraged trade and speculative buying. Nearby values moved \$6 to \$10 higher near the close on dollar weakness, constructive chart patterns, the breaking of the psychologically strong 7-cent a lb level in the New York market and a continued response to recent broker's report forecasting that world sugar production would fall short of demand this year. There was also talk of Soviet and Chinese buying, although this was generally discounted. In the coffee market, uncertainty about supply and demand prospects was still apparent.

Meanwhile, the outlook for platinum may also not be as automatically buoyant in 1987 as it seemed last summer. Mr Jeff Christian, an independent New York analyst, believes that increasing supply and patchy industrial demand for the metal could conspire to dispel the notion of supply tightness experienced last year.

"Nineteen eighty-six was a very good year for platinum. I'm not sure that 1987 will be nearly as good," he said.

The assurance follows an announcement by Norway yesterday that it will cut its oil production by 7.5 per cent from current levels of just over 1m barrels a day.

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INDICES

REUTERS

JULY 12 (Mon 12) NYSE open/Year 1986

1094.0 (1986.0) 1657.3 (1987.2)

(Base September 1981 = 100)

DOW JONES

Dow / Jan 15 1986 Open/Year 1986

1094.0 (1986.0) 1657.3 (1987.2)

(Base December 31 1981 = 100)

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

Jan. 14 + or Month ago 1987 — ago

METALS

Aluminium —

Free Market 6124.00 6124.00

Copper Grade A 6281.75 6281.75

Copper Grade B 6281.75 6281.75

Lead Cash 6281.75 +10.00 6281.75

Lead Cash 6281.75

LONDON SHARE SERVICE

LONDON SHARE SERVICE															
BRITISH FUNDS								AMERICANS - Cont.							
High	Low	Stock	Price	+/-	%	Yield	Red.	High	Low	Stock	Price	+/-	%	Yield	Red.
£	£		£	£	£	£	£	£	£		£	£	£	£	£
1984/87	99	"Shares" (Lives up to Five Years)	99.15	-	-	-	-	374	264	Standard New York	301.5	-	-	-	-
1984/87	99	Holiday Inn 1987	99.15	-	-	-	-	375	265	Chesapeake Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	376	266	Clayton Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	377	267	Citizens Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	378	268	Colgate-Palmolive	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	379	269	Compton Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	380	270	Concord Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	381	271	Corporation of America	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	382	272	Costain Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	383	273	Cougar Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	384	274	Crane Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	385	275	Crown Cos.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	386	276	Cutter Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	387	277	Danone Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	388	278	Dart Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	389	279	Davidson Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	390	280	Deutsche Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	391	281	Dimon Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	392	282	Dole Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	393	283	Dow Corp.	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	394	284	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	395	285	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	396	286	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	397	287	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	398	288	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	399	289	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	400	290	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	401	291	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	402	292	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	403	293	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	404	294	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	405	295	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	406	296	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	407	297	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	408	298	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	409	299	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	410	300	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	411	301	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	412	302	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	413	303	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	414	304	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	415	305	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	416	306	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	417	307	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	418	308	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	419	309	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	420	310	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	421	311	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	422	312	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	423	313	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	424	314	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	425	315	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	426	316	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	427	317	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	428	318	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	429	319	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	430	320	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	431	321	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	432	322	Dow Jones	301.5	-	-	-	-
1984/87	99	Heathrow 1987	99.15	-	-	-	-	433	323	Dow Jones	301.5	-	-	-	

LONDON STOCK EXCHANGE

Account Dealing Dates
Options
First Dealing - Last Account
Dealing Days Dealing Day

Dec 22 Jan 8 Jan 9 Jan 18
Jan 12 Jan 22 Jan 23 Feb 2
Jan 28 Feb 5 Feb 6 Feb 16
* New dealings may take place
from 9.00 am two business days earlier.

The UK securities markets staged a highly successful recovery from a bout of profit-taking yesterday, in a session marked by a significant depletion of the City's trading ranks as Britain's worst winter weather for many years played havoc with commuter train schedules. The FTSE 100 reached a new peak in late trading.

By the end of the day, Government bonds had replaced early falls with a scattering of minor gains, while the equity market had fully recovered an early loss of 14 points on the FTSE 100 index.

Buoyancy in world oil prices, rumours of another opinion poll favouring the Government, prices were edging upwards at the close, when the FT Government Securities index was 0.25 higher at 34.820.

The sterling exchange rate is still well above levels at which alarm bells will ring in the City. The market is prepared to find evidence of inflation in the UK retail sales figures due tomorrow.

Midland down again

Fund-raising worries continued to plague Midland which reacted afresh on nervous offerings to touch 707p before closing 5 lower on balance at 577p. TSB, however, edged forward 3 fraction to 762p ahead of the preliminary results scheduled for Friday 24. Elsewhere, KMG suffered a sharp fall forward, rising 14 more to 425p, on renewed speculative buying fuelled by hopes of a bid from either NZI or FAI Insurances, which recently acquired respective stakes of 4.5 and 7.4 per cent in the merchant bank Morgan Grenfell, firm led to 411p on further consideration of the internal committee set up by MG to investigate its organisation and management controls and recommendations. However, KMG's losses of 52.6m on the other hand, met with profit-taking and lost 9 of the recent good rise which has accompanied far-eastern sharebuilding speculation. Amongst KMG's purchases, Provident Finance put up 6 more at 317p.

Composites shrugged aside fears of substantial claims arising from the recent adverse weather conditions in the UK and steady demand, because of travel problems, with senior dealers often delayed, junior traders, unwilling to take on positions, allowed prices to fall.

Oil stocks at first gave back a few pence of recent gains, but the market remained bullish over oil prices and took a relaxed view of the United Arab Emirates' departure from Opec production schedules.

British stood firm against the trend, and led a recovery which soon spread across the market. At the close, British were comfortably higher on the day on turnover of 16m shares. British Petroleum (6.6m) closed higher after recouping early loss, as did Shell (2.4m).

International stocks brushed off the initial round of losses, which were mainly profit-taking rather than genuine selling. Imperial Chemical Industries led the trend, rallying to end firmer on the day, and GEC provided a first feature throughout. Early buying of Cadbury Schweppes fizzed out, however, on news that Canadian interests had been sold off—the speculators wanted news of a bid.

There was further selling of Germans in the day awaiting the outcome of the day's meeting of the directors, which took place against the backdrop of recent boardroom departures and rumours that more questionable share deals may be disclosed.

Government bonds opened half a point off as sterling continued to ease against the D-Mark. But prices turned round sharply as trading desks got up to full strength and rumours circulated that today's (Thursday) UK press

Successful recovery from early selling by equities and Government securities

FINANCIAL TIMES STOCK INDICES											
	Jan. 14	Jan. 13	Jan. 12	Jan. 9	Jan. 8	Year ago	1986/87	Since Comptition			
								High	Low	High	Low
Government Secs.	84.82	84.97	85.23	85.31	85.21	80.96	94.51	93.35	127.4	49.18	
Fixed Interest	91.26	91.25	91.47	91.46	91.29	86.64	97.68	96.55	105.6	50.53	
Ordinary	1,389.0	1,381.9	1,389.4	1,386.4	1,372.5	1,109.5	1,421.9	1,094.3	1,425.4	41.4	
Gold Min.	355.5	353.6	357.5	354.6	351.6	311.6	357.2	345.7	374.7	45.5	
Or. Ind. Yield	4.12	4.12	4.12	4.14	4.17	4.46					
Earnings Yld.%/Mkt.	9.72	9.72	9.76	9.76	9.88	10.93					
P/E Ratio (est.) ^(*)	12.42	12.65	12.58	12.54	12.38	11.38					
SEAC Bargain (%) ^(*)	26.431	37.045	42.776	47.658	46.181	—					
Equity Turnover (Est.)	—	1,391.09	1,319.81	2,008.01	1,338.91	391.79					
Equity Bargain (%)	—	—	53.668	65.117	50.475	19.948					
Shares Traded (mln)	—	565.3	593.0	650.3	715.5	196.4					
	Opening	10 a.m. 1382.5	11 a.m. 1386.1	Noon 1380.2	1 p.m. 1380.6	2 p.m. 1381.6	3 p.m. 1382.1	4 p.m. 1383.7			
Day's High	1382.9	Day's Low	1379.5								
Last 100 Govt. Secs 15/02/86, Read Int. 1928											
ORDINARY 1/7/85, Gold Minis 12/9/85, SE Activity 1/7/84 - 12/12/84.											

LONDON REPORT AND LATEST SHARE INDEX: TEL 01-244 8026

bid from either Overseas Strategic of Australia or Mr Rob Brierley helped Redfern Glass move up 5 more to 341p, while Isolite jumped 29 to 229p in a thin market and Worcester added 5 to 205p. Sharper higher first-day profits induced buying of Beswick, which closed 6 up to 132p, but litigation worries continued to upset. Christie International, 13 down to 209p, Lisham, at 193p, announced a profit-taking and lost 17 of this week's heady rise which followed news of Mr John Lester's appointment as chairman and acquisition of a 7 per cent stake in the company. The absence of the widely-rumoured bid left J. H. Penner 9 off at 146p, while A. R. Farts dipped 6 to 35p on profit-taking. Parkfield closed 3 lower at 212p following the interim results. Pease hardened a few pence to 10.4p.

Financials featured A. C. Holdings, 35 to the good at 385p amid revised asset injection hopes.

Buyers also showed enthusiasm for Argyle Trust, 88 up to 112p, while Mercandise House, firm recently following a favourable

Press hardened a few pence to

10.4p.

Oils dip and rally

A strong opening by Wall Street helped reverse an early decline in prices of the Oil majors and the majority closed with small gains overall. British were again among the most active on the market, trading 35 up to 385p amid profit-taking. That came back 3 to 331p on the news of a 10 per cent stake in the oilfield services group, which has 100m of oil and gas reserves in the North Sea.

Woolwich, 13 down to 176p,

Moving sharply against the

market in a quietly dull Hotel sector, Ladbrokes, which announced a

sizable US property purchase on

Tuesday, rallied 8 to 309p. Grand Metropolitan were a shade cheaper at 452p and Trusthouse Forte a penny off at 130p, the latter ahead of today's annual results.

Pilkington up late

Miscellaneous industrials were featured by a late speculative

spurt in Pilkington which touched

1,340p before closing 20 higher on

balance to 1,377p. The other

hand, encapsulated spending on

the part of the oil majors, with

BP up 10 to 257p and

Shell up 1 to 212p.

As on Tuesday, Motor Distributors moved to be one of the market's brighter sectors as persistent inquiry again found marketakers short of stock. C. D. Bramall, a long-time bid chestnut, were once more to the fore, rising 32 to 212p for a two-day gain of 33 to 182p. T. Cowie were also favoured and improved 13 to 241p, while Lookers, echo-ed to reveal preliminary results next Tuesday, rose 10 to 520p.

Hunterprint, still responding to

the encouraging tone of the chair-

man's statement that accompa-

nied the preliminary results, har-

dened 3 more to 361p. Irland, the

other hand, encapsulated spending

on the part of the oil majors, with

BP up 10 to 257p and

Shell up 1 to 212p.

Leading Properties mirrored

NEW HIGHS AND LOWS FOR 1986/87

NEW HIGHS (1987)
BRITISH FUNDS (1), AMERICANS (4),
CANADIANS (3), BANKS (2),
BUILDINGS (3), CHEMICALS (2),
STORES (5), ELECTRICALS (1),
INDUSTRIALS (1), INSURANCE (2),
LEISURE (1), MOTORS (2),
PAPERS (1), PROPERTY (3), SHIPPI-

NG (1), TRUSTS (2), OILS (2),
OVERSEAS TRADERS (1), MINES (3),
NEW LOWS (9)
AMERICANS (2), IBM Corp. (2),
BANKS (1), CHEMICALS (1),
ELECTRICALS (1), INVEST., FOODS (1),
PAPERS (1), PROPERTY (1),
SHIPPI-

NG (1), TRUSTS (2), TRANSPORT (1)

TELEGRAMS (1), TRADERS (1)

TRANSPORT (1), TRUSTS (1)

WATER (1)

WIRELESS (1)

YACHTING (1)

YACHTS (1)

Financial Times Thursday January 15 1987

WORLD STOCK MARKETS

AUSTRIA

Jan. 14	Price Sch.	+ or Sch.	Jan. 14	Price Dm.	+ or Dm.
Creditanstalt pp	2,100	-20	AEG	512.5	+6.1
Bosser	1,050	-30	Allianz Versa	1,900	+6.1
Jungbuschauer	11,200	-50	Siemens	2,050	+6.1
Laenderbank	2,600	+7	Deutsche Bank	2,250	+5.1
Perfinanz	2,625	+7	Bayer-Hypo	525	+5
Post-Dienst	1,000	-3	Bayer-Versa	475	-
Vetscher Mag	11,047	-3	BFH-Bank	495	+6
			Brown Boveri	287	+11
			Commerzbank	591	-
			Dolmetsch	1,155	+14
			Degussa	467	+2
			Dresdner Bank	500	+10
			Dresdner-Kenk	700	+10
			Feld-Mühle	205.5	+10
			Gesell.	1,900	-10
			Hochzeit	945	+10
			Höchst	575	+1
			Iberduem.	1,200	+10
			Intercom	4,050	+10
			Kreditbank	4,920	+10
			Petrolina	8,320	-100
			Royale Belge	5,350	+100
			Soc. Gen. Belge	5,385	+100
			Solvay	5,590	+20
			Traubel Int'l	6,510	+10
			UCCs	9,670	+200
			Wagons Ltd.	5,500	+200

DENMARK

Jan. 14	Price Kron	+ or Kron
Saltions Strand	500	-55
Cos. Handels	500	-55
D. Sukkerfab.	558	-
Danske Bank	558	-
Esbjerg Gas	558	-
Forende Grys	595	-
Guld	500	-
Holstebro	500	-10
Jyske Bank	500	-5
Novo Inds.	540	-
Opel	500	-
Sophus Berend.	756	-
Superior	158	-

FINLAND

Jan. 14	Price Mkt.	+ or Mkt.
Amer	188	+0.5
KOF	1,020	+10
Kone	108	+4
Pinnik Sugar	102	+8
Posti	200	+20
Posti	500	-5
Posti	1,000	+50
Pohjola Inv.	77	+2.5
Pohjola Repub.	20	+0.25
Posti "G"	188	-22.5
Vartala (SII)	168	-3

NETHERLANDS

Jan. 14	Price Fls.	+ or Fls.
ACF Holding	64.1	+0.18
AEGON	86.5	+1.0
AHOR	102.5	+1.0
ABN	81.0	+1.0
AMEV	7.12	+0.9
Bredere Cert.	81	-
Bos Kals Wasm	50	-
Galland Hollande	197.7	-0.5
Dordtse Poef	197.7	-0.5
Elveren NEDU	198.5	-0.5
Glet Bracade	165.5	-1.0
Heineken	165.5	-1.0
Hougan	57.5	-0.5
Int. Dordtse NN	197.5	-0.5
Int. Musier	65.5	+0.7
MLB	125.5	+0.5
Naarden	50	-
Nat Ned. Gart.	70	-0.5
Nedloyd	198.5	-0.5
Ode Grinten	175	-0.5
Commeren (Vard.)	175	-0.5
Philips	43.4	+0.1
Robeco	125.5	+0.5
Rotterda	125.5	+0.5
Rolines	65.5	-0.5
Unilever	45.5	-0.5
VNU Stork	20	+1
Westerd	20	-1.5
Westerd	50	-1.5

NOTES

Prices on this page are as quoted on the individual exchanges and are last traded prices. *Defangs expanded. #Ex. strand, as Ex. scrip issue, as Ex. rights, as Ex. all. #Price in Kroon.

OVER-THE-COUNTER Nasdaq national market, prices

Stock	Sales (Mkt.)	High	Low	Last	Chg.	Stock	Sales (Mkt.)	High	Low	Last	Chg.	Stock	Sales (Mkt.)	High	Low	Last	Chg.
Continued from Page 39																	
Society 120	8	82	84	82	-2	TFCY's Jr.	47	820	825	818	-14	UniPfe	15	44	38	37	+14
Socvta 07	20	225	245	225	+2	Univars	20	27	28	27	+1	WD 1.5%	82	120	125	120	+10
SolvA	16	371	372	372	-1	UWash	77	125	125	125	-1	Wok	1.5%	124	125	125	-1
SoundW	10	671	672	672	-1	USC 1.0%	8	425	425	425	-1	WPSL	1.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 1.0%	10	271	271	271	-1	WMSL	1.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 1.5%	11	271	271	271	-1	WMSL	1.5%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 2.0%	12	271	271	271	-1	WMSL	2.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 2.5%	13	271	271	271	-1	WMSL	2.5%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 3.0%	14	271	271	271	-1	WMSL	3.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 3.5%	15	271	271	271	-1	WMSL	3.5%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 4.0%	16	271	271	271	-1	WMSL	4.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 4.5%	17	271	271	271	-1	WMSL	4.5%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 5.0%	18	271	271	271	-1	WMSL	5.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 5.5%	19	271	271	271	-1	WMSL	5.5%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 6.0%	20	271	271	271	-1	WMSL	6.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 6.5%	21	271	271	271	-1	WMSL	6.5%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 7.0%	22	271	271	271	-1	WMSL	7.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 7.5%	23	271	271	271	-1	WMSL	7.5%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 8.0%	24	271	271	271	-1	WMSL	8.0%	218	218	218	-1
StndFn 52	52	125	125	125	-1	UWash 8.											

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

FILTER CIGARETTES

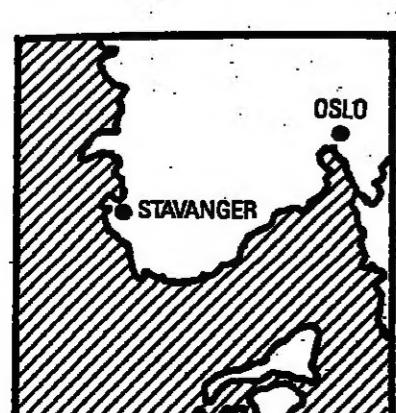


20 CLASS A CIGARETTES

NYSE COMPOSITE CLOSING PRICES

Continued from Page 38

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual distributions based on the latest declaration.



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AMEX COMPOSITE CLOSING PRICES

Stock	Div	IV					IV					IV					IV					IV															
		S	I	V	S	I	E	100s	High	Low	Close	ChgPc	S	I	V	S	I	E	100s	High	Low	Close	ChgPc	S	I	V	S	I	E	100s	High	Low	Close	ChgPc			
ACMhd		121	145	145	145	145	Cubic	.39	227	85	174	175	+ 1	15	25	25	25	25	25	25	25	25	25	25	Rsrcr A	.580	261	453	447	453	+ 1	121	121	121	121	121	
ACMpl	1.20	77	145	145	145	145	Curta	.95	15	19	33	33	- 1	10	29	29	29	29	29	29	29	29	29	29	Rsrcr B	.510	1000	911	911	911	+ 1	121	121	121	121	121	
ADMind		228	3028	75	75	75	D D							10	51	52	52	52	52	52	52	52	52	52	ReAssB	.8	30	91	91	91	+ 1	121	121	121	121	121	
ADMprD-04e	2	5	55	55	55	55	DWG	.06	106	25	25	25	25	- 1	11	26	26	26	26	26	26	26	26	26	26	ReAssA	15e	8	16	16	16	+ 1	121	121	121	121	121
Action		21	35	25	25	25	Denson	.06	145	7.5	16.5	16.5	- 1	11	14	14	14	14	14	14	14	14	14	14	Rckwy	.32	16	16	16	16	+ 1	121	121	121	121	121	
AdFusi		81	30	214	214	214	DataD	.16	25	1081	14.5	132	- 1	11	26	26	26	26	26	26	26	26	26	26	Rogers	.12	12	15	15	15	+ 1	121	121	121	121	121	
AlbstrW		55	85	85	85	85	DeftCp	.22	10	15	15	15	- 1	11	26	26	26	26	26	26	26	26	26	26	Ruckles	.32a	11	44	15	15	+ 1	121	121	121	121	121	
Alpham		51	85	85	85	85	Digicor	.22	10	15	15	15	- 1	11	26	26	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121	
Aizes		48	3486	205	205	205	Dillard	.12	15	52	41	405	- 1	11	26	26	26	26	26	26	26	26	26	26	Saga	.167	8	45	45	45	+ 1	121	121	121	121	121	
Amdash	.20	48	4768	205	205	205	Diodes	.51	51	51	51	51	- 1	11	26	26	26	26	26	26	26	26	26	26	Sauna	.10	15	15	15	15	+ 1	121	121	121	121	121	
Almral	.50	6	35	195	195	195	DomeP	.2305	1	1	1	1	- 1	11	26	26	26	26	26	26	26	26	26	26	Scheels	.30	8	11	165	165	+ 1	121	121	121	121	121	
AMZBd	.52	66	101	195	195	195	Driller	.27	1	1	15.15	15.15	- 1	11	26	26	26	26	26	26	26	26	26	SchCo	.50	8	11	165	165	+ 1	121	121	121	121	121		
APred	5	44	425	425	425	425	Duzon	.30	75	194	185	194	- 1	11	26	26	26	26	26	26	26	26	26	SchCap	.20	127	54	54	54	+ 1	121	121	121	121	121		
APrecs	.15	68	85	175	175	175	EAC							Jaron	.77	11	51	51	51	51	51	51	51	51	51	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121
ArnRoy		48	54	54	54	54	Eastp	.280e	8	82	74	74	- 1	11	26	26	26	26	26	26	26	26	26	Saga	.167	8	45	45	45	+ 1	121	121	121	121	121		
ASCE		123	155	85	85	85	EchoG	.14	45	27	27	27	- 1	11	26	26	26	26	26	26	26	26	26	Sauna	.10	15	15	15	15	+ 1	121	121	121	121	121		
Ampd	.05	5	24	75	75	75	Eleanor	.11	119	52	52	52	- 1	11	26	26	26	26	26	26	26	26	26	Scheels	.30	8	11	165	165	+ 1	121	121	121	121	121		
AndJcb	12	23	9	55	55	55	EntMks	.1652	8	82	51	51	- 1	11	26	26	26	26	26	26	26	26	26	SchCap	.20	127	54	54	54	+ 1	121	121	121	121	121		
Antenn		31	21	75	75	75	FabInd	.60	11	27	33	32	- 1	11	26	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121		
Arundt	6	5	205	205	205	205	Fatida	.2	9	45	45	45	- 1	11	26	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121		
Aseng		20	146	407	55	55	FausP	.1	1588	55	55	55	- 1	11	26	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121		
Alarm		15	1149	185	185	185	FechiP	.52	25	55	105	105	- 1	11	26	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121		
AltCM		154	1	15	15	15	Felt	.14	15	145	22	22	- 1	11	26	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121		
Attasent	9	9	15	15	15	15	Ferris	.12	27	24	23	23	- 1	11	26	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121		
BAT	.20e	8176	75	75	75	75	FerrVs	.20	33	1314	13	12	- 1	11	26	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121		
Barng		18	55	55	55	55	Fin	.40	72	24	23	23	- 1	11	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121			
SanyRG	14	167	167	167	167	167	FormEx	.19	22	21	20	20	- 1	11	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121			
Beruch		7	7	7	7	7	G G							GRI	.17	8	75	75	75	75	75	75	75	75	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121	
BergSr	.32	16	365	225	225	225	GabyO	.1454	5	5	5	5	- 1	11	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121			
Bigg	.48	25	305	305	305	305	Gatfr	.22	5	5	5	5	- 1	11	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121			
Bimf	1.14	14	14	14	14	14	GavFrig	.57	17	155	145	145	- 1	11	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121			
Bindf	1.11	15	24	24	24	24	Gladis	.50	17	128	272	272	- 1	11	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121			
BloomA	.43	28	15	15	15	15	Glimfr	.15	48	11	34	34	- 1	11	26	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121			
BloomB	.43	8	15	15	15	15	GlinFr	.22	128	7-10	7-10	7-10	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
BowlVa20r		776	155	155	155	155	GridAd	.215	4	225	225	225	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
Bower	18	15	5	5	5	5	GridCo	.55	25	405	365	365	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
Bowme	.50	13	52	52	52	52	Greiner	.12	131	124	124	124	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
Brown ga.	50	13	22	22	22	22	GroCbs	.14	785	27	27	27	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
Cameo	.44	12	39	154	154	154	Haimi	.27	157	5	5	5	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
CarHrg	26	149	149	149	149	149	Hampel	.127	8	7	141	14	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
Castia	.95	125	1	1	1	1	Hasdrus	.08	12	145	215	215	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
Comph	.45	45	1	12	12	12	HazCo	.10	10	35	35	35	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
Compla	.72	17	4	475	475	475	Hecco	.10	10	35	35	35	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34	34	+ 1	121	121	121	121	121				
Compla	.24	13	105	105	105	105	HerrHof	.20	250	45	45	45	- 1	11	26	26	26	26	26	26	26	S SJW	.157	11	42	34											

OVER-THE-COUNTER

Nasdaq national market, closing price

Stock	Sales (Units)	High	Low	Last	Change	Stock	Sales (Units)	High	Low	Last	Change	Stock	Sales (Units)	High	Low	Last	Change	Stock	Sales (Units)	High	Low	Last	Change
ADCCs	15 465	214	21	214	-	Cofradex-05	18 226	204	197	200	+ 3	FIAFM	1	8	5	53	- 5	NordSki	30	17 2315	259	274	+ 54
ASK	24 1846	13	126	13	-	Chrom	485	147	126	125	- 1	FIAFM-1	1	12	225	267	+ 2	NewPlt	66	21 104	125	123	+ 2
AST	9 1855	156	159	156	-	CladOva-21	22 112	125	119	120	+ 1	FIAFM-05	1	15	15	175	+ 2	HPvPh	34	14 104	125	124	+ 1
AT&T	5883	14	151	151	-	CineFas-122	16 182	174	170	170	+ 2	FIComC-1.20	26	43	179	163	- 16	Nike B	40	8 3202	127	124	+ 3
AutoRay	26	54	45	45	-	CinMile-15e	7 153	52	52	52	-	FIEmp-1.40	9	12	55	512	+ 5	Nobel	16	10 104	125	124	+ 1
Acimed	50	51	305	29	-	Cipher	156	27	153	153	-	FEscape	29 7209	174	174	173	-	Nordesa	25	27 1121	46	45	- 1
AdvTel	10	533	106	106	-	CisCoCs-1	13 1828	205	198	198	-	FEExpD-2.20e	173	262	258	247	-	NeRaEs	21	21 2157	305	304	- 1
Aerop	.47	125	114	114	-	CitCoPip-05e	50 15 51	36	36	416	+ 5	FEExpD-2.88	60	278	264	275	-	NoRaBa-10e	13	13 2157	25	244	+ 1
AEBAsh	14	359	414	414	-	CitCoPip-1.08e	16 1675	1675	1675	1675	-	FEExpG	143	20	20	20	-	NoRaBp-140	14	14 104	125	124	+ 1
AgySys	1	25	572	524	-	CJEU-1	12 142	274	270	270	-	FFPM-206	5 2113	254	244	246	-	NoRaBp-140	14	14 104	125	124	+ 1
AgmLogic	20	555	555	555	-	CJEU-2	12 142	274	270	270	-	FFPM-206	7	8	217	254	+ 2	NoRaBp-140	14	14 104	125	124	+ 1
AlArtec	20	94	117	117	-	CityFed-40	4 1012	274	270	270	-	FFPM-206	5	5	97	254	+ 2	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd		224	20	194	-	CFDpB22.10	1 11	257	25	25	-	FFPK-Me	10	204	151	185	+ 5	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd	19	575	155	155	-	CinYMCs-22	15 596	1596	1596	1596	-	FFPK-Me	10	217	151	185	+ 5	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd	10	155	30	29	-	CirJarl-38	14 142	254	250	250	-	FFPS-C	1	10	217	151	+ 5	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd	1.36	255	494	494	-	Clothes	21	963	159	171	-	FFPS-C	27	155	155	26	-	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd	11	45	134	127	-	CoOpRic-30e	10 782	192	192	192	-	FFPBk	44	11	168	254	+ 2	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd	24	105	274	27	-	ConFer	10 193	193	193	193	-	FFPBk	44	11	84	251	+ 2	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd	22	126	10	87	-	ConSev	20 30	11	304	30	-	FFPCo	44	7	177	171	-	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd	40	2622	134	134	-	ConStl	25 2518	57	57	57	-	FJamt-1.20	10	308	474	474	-	NoRaBp-140	14	14 104	125	124	+ 1
AlEdFd	10	1043	154	126	-	Cobela	14 263	21	20	20	-	FKyHs-54	11	216	265	265	-	NoRaBp-140	14	14 104	125	124	+ 1
Access	.44	1436	134	126	-	Cocciell-38	21 189	241	24	24	-	FPMGbs	1	11	75	303	+ 2	NoRaBp-140	14	14 104	125	124	+ 1
AWAIR	85	2285	107	107	-	Cover	100	906	247	247	-	FPCInn-148	13 223	427	27	27	-	NoRaBp-140	14	14 104	125	124	+ 1
ABink	.59	11	134	15	-	Cobert	153	153	157	157	-	FPeo21	8	8	57	27	-	NoRaBp-140	14	14 104	125	124	+ 1
ABink	9	723	177	177	-	Colours	48	517	157	157	-	FSFBs	.50	15	140	26	+ 2	NoRaBp-140	14	14 104	125	124	+ 1
ABink	9	11	134	141	-	Comets	153	153	157	157	-	FSeG-1.10	15	140	26	27	-	NoRaBp-140	14	14 104	125	124	+ 1

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Continued on Page 22

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Bonds give extra fillip to rally

THE NEW YEAR'S rally took off again yesterday on Wall Street in heavy trading after several days in which stocks had eked out only modest advances, writes *Roderick Oram* in New York.

Help came from bond markets where the bullish sentiment kept to a minimum price falls attributed to an even weaker dollar and soaring retail sales.

The Dow Jones industrial average closed up 22.08 at 2,035.01 its ninth gain and eighth record in a row. New York Stock Exchange composite index rose 1.44 points to 150.58 as volume expanded to 214.2m the sixth busiest day ever from 170.1m on Tuesday. Advancing stocks outpaced falling by a two-to-one margin.

Among blue chips, Allied Signal was up 5% to \$45, American Express rose 5% to \$63. General Electric advanced 5% to \$31, Merck was up 5% to \$127 and Owens-Illinois gained 5% to \$54.

The renewed vigour of the rally spread across the markets. The American Stock Exchange composite was ahead 1.95 at 280.68 another record.

Several sectors led the general market advance including semiconductors and

oil. Semiconductor stocks soared on news that the industry's new orders grew strongly late last year. Texas Instruments leapt 7% to \$134. National Semiconductor gained 5% to \$13. Motorola rose 3% to \$43. Advanced Micro Devices was ahead 5% to \$18.

Digital Equipment jumped 5% to \$130 on 2m shares after announcing a doubling of profits in its second quarter on the favourable market response to its newly introduced family of computers. In contrast IBM managed a 2% rise to \$118.

The oil sector resumed its rise as some non-Opec members said they would cut their production which should help Opec's attempts to push up oil prices. Exxon gained 5% to \$764, Chevron was up 5% to \$505, Texaco rose 5% to \$384 and Atlantic Richfield was ahead 5% to \$384.

Burlington Northern rose 3% to \$63. Its opening was delayed by an order imbalance following television reports that Mr T. Boone Pickens, the Texas investor, had a stake in it. Analysts were sceptical that Mr Pickens would launch a bid for the railway and natural resources group because it has a market value of \$6bn and he is committed to enlarging his stake in Diamond Shamrock.

Furthermore, the Interstate Commerce Commission has vetoed recent railway takeover proposals. Teletron, which supplies financial information on-line, gained 5% to \$31. It said it knew no reason for the recent strength of its share price.

The emerging pattern of rising bank earnings in the latest quarter was borne out by results from Chemical and First

Chicago, although Chemical's shares were unchanged at \$45 while First Chicago slipped 5% to \$31.

Caterpillar was up 5% to \$43 despite announcing a fourth quarter write-off of \$100m. Norton & Co was up 5% to \$40 after saving it would write-off of \$76.5m.

Ford Motor jumped 5% to \$39 on reports that First Boston had raised its earnings forecast. Chrysler gained 5% to \$44 although General Motors fell 5% to \$37.

Credit markets took the continuing sharp fall of the dollar and the unexpectedly big jump in retail sales more or less in their stride. Prices of short maturities were unchanged to marginally lower while the 7.5 per cent benchmark Treasury long bond was off 5% of a point at 101% yielding 7.39 per cent.

The discount rate on three-month Treasury bills edged up two basis points to 5.33 per cent and up one on six-month bills to 5.40 per cent while year bills were unchanged at 5.45 per cent.

Wall Street had been expecting a rise in December's retail sales of about 3 per cent. But it accepted the reported 4.4 per cent gain because the rise was only 0.9 per cent if strong car sales were stripped out and the previous month's change was revised to a 0.8 per cent fall from a 0.5 per cent gain. On balance, the two-month picture was similar to that expected.

LONDON

Bad weather fails to halt run to peaks

SEVERE WEATHER conditions in Britain failed to stop the London equity markets from reaching another peak as the FT-SE 100 edged 1.9 higher to a record 1,763.2. The FT Ordinary lost 4.9 to 1,380.

Trading was dull for most of the day but Wall Street's startling early rally pushed profit-takers aside as buying profit in earnest again. ICI, a major feature of the record run, added a further 4% to £111.

Guinness continued in its downward spiral with a fresh 7p drop to 289p on 3.6m shares while oil managers a late recovery.

British posted a 7p rise to 196p on 10m shares while BP added 12p to 788p on 6.7m shares. British Gas, most active with 45m shares changing hands, held steady at 70p.

Gilts opened 1/2 point weaker but regained their poise in late trading to show small gains.

Chief price changes: Page 37; **Details:** Page 36; **Share information Service:** Pages 34-35.

AUSTRALIA

THE DRAMATIC FALL in the Australian dollar fuelled more concern over higher interest rates in Sydney and pushed the All Ordinaries index down 26.5 points to 1,526.1.

Blue chip industrials, banks and resource issues were dumped in a sustained sell-off, according to dealers. Turnover remained heavy at 140m shares worth AS305m.

Herald & Weekly Times was one of the few to resist the downturn as it gained 20 cents to AS1.520 with 4.3m shares changing hands in Melbourne.

HONG KONG

LATE SELLING, prompted by the fall of the Hong Kong dollar, depressed sentiment in Hong Kong and drove the Hang Seng Index 12.60 lower to 1,370.23. The Hong Kong Index at 1,650.10 was 7.81 weaker.

Some foreign fund managers held to the sidelines as the local currency, which is tied to the US dollar, came under steady pressure.

Much of the day's activity centred on selling of futures programmes as the Hang Seng index futures contracts remained at a discount to the index.

SINGAPORE

SPORADIC buying alternated with profit-taking in Singapore and pushed the Straits Times industrial index 2.43 higher to 857.97 on turnover of 47.5m shares compared with Tuesday's 49.5m.

Selected blue chips continued to draw buyers with Sims Darby, most active again with 6.8m shares changing hands, up 5 cents to \$22.45; City Development, also active with 4.6m shares traded, added 1 cent to \$22.83 while Sealion found further support with a 21-cent advance to \$21.66 on 3.4m shares.

SOUTH AFRICA

THE OSCILLATIONS in the bullion price prompted a swift rebound in Johannesburg gold shares as world gold prices hit \$417 an ounce.

Technical problems at the stock exchange prevented calculation of the major indices and many closing quotes were unavailable.

CANADA

RESOURCES issues rekindled the record-breaking performance in Toronto as turnover jumped in early trading.

Golds led the rally with Echo Bay up 51 to \$336, Dome Mines ahead 5% to \$12.50 and Lac Minerals 5% firmer at \$33.1%.

Montreal also staged a broad based advance.

TOKYO

Rate hopes prompt sharp upturn

HOPES of another cut in the official discount pushed share prices sharply higher in Tokyo yesterday, writes *Shigeo Nishizaki of Jiji Press*.

Steel, financials and major chemicals attracted strong buying interest.

The Nikkei average gained 24.60 from the previous day to 10,784.55. Volume swelled to 881m shares from Tuesday's 378m. Advances led declines by 519 to 336, with 136 issues unchanged.

Despite the Bank of Japan's massive dollar purchases, the US currency slipped below Y154 on the Tokyo-foreign exchange market yesterday, closing 20 lower at Y153.80.

On the trading floor, Nippon Steel topped the active list with 36.16m shares changing hands, and accounted for 29 per cent of total volume. It rose Y12 to Y200, recovering the Y200 level for the first time since last October.

Kawasaki Steel was the second busiest issue with 45.96m shares traded and advanced Y8 to Y154. Sumitomo Metal Industries and Nippon Kokan, both active, added Y8 each to Y156 and Y245 respectively.

Volume of the 10 most active stocks accounted for 50.7 per cent of total volume as trading centred on large-capital stocks.

Major chemicals attracted strong buying interest. Sumimoto Chemical, third most active with 38.94 shares, jumped Y15 to Y245; Mitsui Toatsu and Mitsubishi Chemical leaped Y20 and Y21 to Y322 and Y752, respectively. Mitsui Toatsu was the fourth busiest with 23.79m shares.

Shipbuilders fared well, with Mitsubishi Heavy Industries, gaining Y17 to Y147. Ishikawajima-Harima Heavy Industries ended Y18 higher at Y430.

Financial issues performed strongly, with Sumitomo Bank surging Y100 to Y2,690, Sanwa Bank Y140 to Y1,930, Sumitomo Trust and Banking Y150 to Y3,070 and Tokio Marine and Fire Y10 to Y1,900.

Among blue-chips, which are being undermined by the strong yen, Hitachi rose Y9 to Y1,000, Matsushita Electric Industrial Y20 to Y1,890 and Fuji Photo Film Y30 to Y3,510. But NEC fell Y10 to Y1,900.

Y1,880 and Sony Y10 to Y3,300.

Pharmaceuticals were mixed. Yamamoto Pharmaceutical finished Y120 higher at Y3,910 and Sankyo Y30 higher at Y1,640, while Takeda Chemical shed Y10 to Y2,480 and Dainippon Pharmaceutical Y20 to Y3,470.

Bond prices moved in a narrow range, with traders almost ignoring rumours that the yen's continued upswing might prompt the central bank to reduce the official discount rate.

On the futures market, the March contract rose to Y104.92 at one stage, surpassing its high of Y104.92 set on October 5 last year. But it came under selling pressure later to close Y104.87 higher.

Reflecting this trend, the 5.1 per cent government bond, maturing in June 1996, ended at 5.130 per cent on the cash market, compared with 5.145 per cent, after falling to 5.120 per cent.

EUROPE

Stockholm continues to free-fall

MOST EUROPEAN bourses picked up a little yesterday, closing mixed or higher, although the shadow of the weak dollar continued to hang over trading and hit export-related stocks.

Against the trend, however, Stockholm fell sharply for the sixth consecutive session, reflecting fears of higher interest rates and worse-than-expected fourth-quarter results from Swedish companies.

The J&P index was down 57.78 at 2,194.15 for a fall of almost 264 points (representing some SKr 56m of the bourse's capitalisation) in the past six sessions. The Veckans Affärer share index dropped below the 800 level for the first time since last May.

The downturn began last week when bond prices plummeted ahead of the budget and sparked fears that interest rates would be raised further.

Analysts said the fall was also triggered by the cold weather which threatens to freeze up some of the country's northern ports, and sentiment was further depressed by the saga of drug group Fermenta, whose future as a listed company will be decided by the bourse board today.

Volvo lost SKr 9 to SKr 291, just above its 12-month low of SKr 290.

Ericsson dropped SKr 7 to a new 1986 low of SKr 201, while Saab plunged SKr 50 to SKr 570.

Properties, construction and forest products stocks were also badly hit.

Frankfurt managed a slight recovery after its recent falls as buyers moved in to pick up bargains in a market regarded as oversold. The Commerzbank index gained 4.2 to 1,899.5.

Banks and other stocks little affected by the dollar's movements did well, but the further slide in the US currency kept up the selling pressure on export-related stocks.

Cars were mixed, with BMW advancing DM 9 to DM 514 but Porsche off DM 10 to DM 990 and VW down DM 3 to DM 379.50.

Bonds rose partly thanks to overselling due to the sliding dollar. The Bundesbank sold DM 121.6m worth of paper after selling DM 121.6m on Tuesday.

Amsterdam followed a similar pattern to Frankfurt, closing mixed to higher. Lower share price levels attracted more bargain-hunting but the dollar's weakness still depressed the mood and hit exports over its impact on the earnings of companies with high dollar revenues.

Brokers said further price falls on the bourse could not be ruled out in the short-term, with interest rates high and average growth in corporate profits not expected to be large.

Paris reassured its underlying strength, finishing firmer in response to Wall Street's strong performance and signs that interest rates might be falling.

In the car sector, which saw a 31.5 per cent increase in new car registrations in December, Peugeot added FF 10 to FF 1,260 and Michelin was up FF 2 to FF 2,760.

Zurich was mixed to easier under pressure from the dollar despite selective buying interest in financials.

However, the sister bank Kauai fell SF 15 to SF 1,125 following a press report that it had been involved in the Guinness affair.

Shares in food maker Hero were suspended amid takeover speculation.

Brussels finished mixed in hesitant trading with Pechiney down EUR 100 to EUR 2,320.

Milan was also mixed in active trading marking the end of the January bourse account.

Madrid eased on profit-taking after its recent gains. Figures showed a record turnover for Tuesday's session of 22.7m pesetas compared with the previous record of 16.25m pesetas last March.

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